### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### **FORM 10-Q**

## $\boxtimes$ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended August 31, 2024

OR

		F PURSUANT TO SECTION FILES EXCHANGE ACT (		
For th	e transition period from	to		
	Com	nmission File No. 000-00209		
		URE INDUSTRIES, INCO		
(State or	Virginia other jurisdiction tion or organization)		54-0135270 (I.R.S. Employer Identification No.)	
	<u>B</u>	Fairystone Park Highway assett, Virginia 24055 is of principal executive offices) (Zip Code)		
	(Registrant's to	(276) 629-6000 elephone number, including area	code)	
	Securities registe	ered pursuant to Section 12(b) of t	the Act:	
Title of each Common Stock (\$5.0		Trading Symbol BSET	Name of exchange on who NASDAQ	
Indicate by check mark whether the during the preceding 12 months, and Indicate by check mark whether the Regulation S-T (§232.405 of this content of the North N	nd (2) has been subject to such the registrant has submitted ele	filing requirements for the past 90 octronically every Interactive Data	0 days. Yes ⊠ No □  a File required to be submitted	pursuant to Rule 405 of
Indicate by check mark whether the temerging growth company. See the company" in Rule 12b-2 of the Exception	the definitions of "large accel			
Large Accelerated Filer Non-accelerated Filer		Accelerated Filer Smaller Reporting Co Emerging Growth Co		⊠ ⊠ □
If an emerging growth company, in revised financial accounting star				complying with any new
Indicate by check mark whether th	e registrant is a shell company	(as defined in Rule 12b-2 of the E	Exchange Act). Yes □ No ⊠	
At October 4, 2024, 8,801,137 share	res of common stock of the Reg	ristrant were outstanding.		
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### BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES

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# ITEM 1. FINANCIAL STATEMENTS BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

#### FOR THE PERIODS ENDED AUGUST 31, 2024 AND AUGUST 26, 2023 – UNAUDITED

(In thousands except per share data)

		Quarter Ended				Nine Months Ended			
	Augus	August 31, 2024		August 26, 2023		August 31, 2024		gust 26, 2023	
Net sales of furniture and accessories	\$	75,619	\$	87,217	\$	245,583	\$	295,434	
Cost of furniture and accessories sold		35,526		42,173		113,863		140,360	
Gross profit		40,093		45,044		131,720		155,074	
Selling, general and administrative expenses		45,210		48,848		142,141		154,709	
Loss on contract abandonment		1,240		-		1,240		-	
Asset impairment charges		-		-		5,515		-	
Gain on revaluation of contingent consideration		-		-		-		1,013	
Income (loss) from operations		(6,357)		(3,804)		(17,176)		1,378	
Interest income		692		923		2,075		1,644	
Other loss, net		(109)		(309)		(489)		(1,381)	
Income (loss) before income taxes		(5,774)	-	(3,190)		(15,590)		1,641	
Income tax expense (benefit)		(1,269)		(599)		(2,691)		711	
Net income (loss)	\$	(4,505)	\$	(2,591)	\$	(12,899)	\$	930	
Basic earnings (loss) per share	\$	(0.52)	\$	(0.30)	\$	(1.48)	\$	0.11	
Diluted earnings (loss) per share	\$	(0.52)	\$	(0.30)	\$	(1.48)	\$	0.11	
Regular dividends per share	\$	0.20	\$	0.18	\$	0.54	\$	0.50	

### <u>PART I – FINANCIAL INFORMATION – CONTINUED</u>

### ITEM 1. FINANCIAL STATEMENTS

### BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) FOR THE PERIODS ENDED AUGUST 31, 2024 AND AUGUST 26, 2023 – UNAUDITED

(In thousands)

	Quarter Ended				<b>Nine Months Ended</b>			
	August 31, 2024		August 26, 2023		August 31, 2024		Aug	gust 26, 2023
	Φ.	(4.505)	Φ.	(2.504)	Φ.	(12.000)	Φ.	020
Net income (loss)	\$	(4,505)	\$	(2,591)	\$	(12,899)	\$	930
Other comprehensive income (loss):								
Foreign currency translation adjustments		(32)		42		(266)		(237)
Income taxes related to foreign currency translation adjustments		8		(11)		68		63
Amortization associated with								
Long Term Cash Awards (LTCA)		16		31		46		98
Income taxes related to LTCA		(4)		(8)		(12)		(28)
Amortization associated with supplemental executive retirement								
defined benefit plan (SERP)		(5)		-		(16)		-
Income taxes related to SERP		1				4		<u>-</u>
Other comprehensive income (loss), net of tax		(16)		54		(176)		(104)
	Φ.	(4.504)	Φ.	(2.525)	Φ.	(12.055)	•	006
Total comprehensive income (loss)	\$	(4,521)	\$	(2,537)	\$	(13,075)	\$	826

### <u>PART I – FINANCIAL INFORMATION – CONTINUED</u>

### ITEM 1. FINANCIAL STATEMENTS

### BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES

### <u>CONDENSED CONSOLIDATED BALANCE SHEETS</u> <u>AUGUST 31, 2024 AND NOVEMBER 25, 2023</u>

(In thousands)

	(Unaudited)	November 25,
	August 31, 2024	2023
Assets		
Current assets		
Cash and cash equivalents	\$ 38,329	\$ 52,407
Short-term investments	17,834	17,775
Accounts receivable, net	12,974	
Inventories	56,138	
Recoverable income taxes	2,846	2,574
Other current assets	9,421	8,480
Total current assets	137,542	157,954
Property and equipment, net	78,564	83,981
Deferred income taxes	7,410	4,645
Goodwill and other intangible assets	14,199	
Right of use assets under operating leases	90,274	
Other	7,873	·
Total long-term assets	119,756	128,489
Total assets	\$ 335,862	
Liabilities and Stockholders' Equity		
Current liabilities		
Accounts payable	\$ 14,232	2 \$ 16,338
Accrued compensation and benefits	6,595	
Customer deposits	23,700	
Current portion operating lease obligations	18,504	
Other current liabilites and accrued expenses	10,086	
Total current liabilities	73,117	
Long-term liabilities		
Post employment benefit obligations	10.885	10,207
Long-term portion of operating lease obligations	85,310	
Other long-term liabilities	1,514	-
Total long-term liabilities	97,709	
Stockholders' equity		
Common stock	43,674	43,842
Retained earnings	121,387	
Additional paid-in capital	121,507	. 93
Accumulated other comprehensive income (loss)	(25	
Total stockholders' equity	165,036	f
Total liabilities and stockholders' equity	\$ 335,862	. <u> </u>
mannes and several orders equity		

#### PART I – FINANCIAL INFORMATION – CONTINUED ITEM 1. FINANCIAL STATEMENTS

## BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

#### $\underline{FOR\ THE\ PERIODS\ ENDED\ AUGUST\ 31,2024\ AND\ AUGUST\ 26,2023-UNAUDITED}$ (In thousands)

	<b>Nine Months Ended</b>			
	Augu	ıst 31, 2024	Augus	st 26, 2023
Operating activities:				_
Net income (loss)	\$	(12,899)	\$	930
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:				
Depreciation and amortization		7,613		7,502
Asset impairment charges		5,515		-
Gain on revaluation of contingent consideration		-		(1,013)
Inventory valuation charges		4,954		3,814
Deferred income taxes		(2,765)		473
Other, net		937		1,781
Changes in operating assets and liabilities:				
Accounts receivable		762		2,499
Inventories		1,890		14,797
Other current assets		(1,213)		(289)
Right of use assets under operating leases		13,029		13,668
Customer deposits		912		(12,337)
Accounts payable and other liabilities		(5,364)		(6,586)
Obligations under operating leases		(15,694)		(14,990)
Net cash provided by (used in) operating activities		(2,323)		10,249
Investing activities:				
Purchases of property and equipment		(4,720)		(14,657)
Proceeds from the disposal of discontinued operations, net		-		1,000
Other		(909)		(1,664)
Net cash used in investing activities		(5,629)		(15,321)
Financing activities:				
Cash dividends		(4,909)		(4,406)
Other issuance of common stock		275		275
Repurchases of common stock		(1,127)		(4,056)
Taxes paid related to net share settlement of equity awards		(161)		(109)
Repayments of finance lease obligations		(210)		(208)
Net cash used in financing activities	-	(6,132)	-	(8,504)
Effect of exchange rate changes on cash and cash equivalents		6		(37)
Change in cash and cash equivalents		(14,078)		(13,613)
Cash and cash equivalents - beginning of period		52,407		61,625
Cash and cash equivalents - end of period	\$	38,329	\$	48,012

AUGUST 31, 2024

(Dollars in thousands except share and per share data)

#### 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by accounting principles generally accepted in the United States ("GAAP") for complete financial statements. In our opinion, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included.

References to "ASC" included hereinafter refer to the Accounting Standards Codification established by the Financial Accounting Standards Board ("FASB") as the source of authoritative GAAP.

The condensed consolidated financial statements include the accounts of Bassett Furniture Industries, Incorporated ("Bassett", "we", "our", or the "Company") and our wholly-owned subsidiaries of which we have a controlling interest. In accordance with ASC Topic 810, we have evaluated our licensees and certain other entities to determine whether they are variable interest entities ("VIEs") of which we are the primary beneficiary and thus would require consolidation in our financial statements. To date we have concluded that none of our licensees represent VIEs.

Revenue from the sale of furniture and accessories is reported in the accompanying condensed consolidated statements of operations net of estimates for returns and allowances.

Our fiscal year, which ends on the last Saturday of November, periodically results in a 53-week year instead of the normal 52 weeks. The current fiscal year ending November 30, 2024 is a 53-week year, with the additional week being included in our first fiscal quarter. Accordingly, the information presented below includes 40 weeks of operations for the nine months ended August 31, 2024 as compared with 39 weeks included in the nine months ended August 26, 2023.

Certain prior year amounts in the consolidated financial statements have been reclassified to conform to the current year presentation with no effect on previously reported net income or Stockholders' equity.

#### 2. Interim Financial Presentation and Other Information

All intercompany accounts and transactions have been eliminated in the condensed consolidated financial statements. The results of operations for the three and nine months ended August 31, 2024 are not necessarily indicative of results for the full fiscal year. These interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended November 25, 2023.

#### Income Taxes

We calculate an anticipated effective tax rate for the year based on our annual estimates of pretax income or loss and use that effective tax rate to record our year-to-date income tax provision. Any change in annual projections of pretax income or loss could have a significant impact on our effective tax rate for the respective quarter.

Our effective tax rate was 22.0% and 17.3% for the three and nine months ended August 31, 2024, respectively. The effective rates for the three and nine months ended August 31, 2024 differ from the federal statutory rate of 21% primarily due to increases in the valuation allowance placed on deferred tax assets associated with Noa Home Inc. ("Noa Home"), the effects of state income taxes and various permanent differences.

Our effective tax rate was 18.8% and 43.3% for the three and nine months ended August 26, 2023, respectively. The effective rates for the three and nine months ended August 26, 2023 differ from the federal statutory rate of 21% primarily due to the non-taxable gain on revaluation of contingent consideration associated with the acquisition of Noa Home (see Note 9), increases in the valuation allowance placed on deferred tax assets associated with Noa Home and the effects of state income taxes and various permanent differences.

#### Non-cash Investing and Financing Activity

During the nine months ended August 31, 2024 and August 26, 2023, \$3,476 and \$6,026, respectively, of lease right-of-use assets were added through the recognition of the corresponding lease obligations.

(Dollars in thousands except share and per share data)

#### 3. Financial Instruments and Investments

#### Financial Instruments

Our financial instruments include cash and cash equivalents, short-term investments in certificates of deposit (CDs), accounts receivable, and accounts payable. Because of their short maturities, the carrying amounts of cash and cash equivalents, short-term investments in CDs, accounts receivable, and accounts payable approximate fair value.

#### Investments

Our short-term investments of \$17,834 and \$17,775 at August 31, 2024 and November 25, 2023, respectively, consisted of CDs. At August 31, 2024, the CDs had original terms averaging seven months, bearing interest at rates ranging from 0.7% to 5.4% and the weighted average remaining time to maturity was approximately five months and the weighted average yield of the CDs was approximately 4.69%. Each CD is placed with a federally insured financial institution and all deposits are within federal deposit insurance limits. Due to the nature of these investments and their relatively short maturities, the carrying amount of the short-term investments at August 31, 2024 and November 25, 2023 approximates their fair value.

#### 4. Accounts Receivable

Accounts receivable consists of the following:

	Augus	st 31, 2024	Nove	mber 25, 2023
Gross accounts receivable	\$	14,026	\$	14,271
Allowance for doubtful accounts		(1,052)		(535)
Accounts receivable, net	\$	12,974	\$	13,736

We maintain an allowance for credit losses for estimated losses resulting from the inability of our customers to make required payments. The allowance for credit losses is based on a review of specifically identified accounts in addition to an overall aging analysis which is applied to accounts pooled on the basis of similar risk characteristics. Judgments are made with respect to the collectability of accounts receivable within each pool based on historical experience, current payment practices and current economic trends based on our expectations over the expected life of the receivables, which is generally ninety days or less. Actual credit losses could differ from those estimates.

#### AUGUST 31, 2024

(Dollars in thousands except share and per share data)

Activity in the allowance for credit losses for the nine months ended August 31, 2024 was as follows:

Balance at November 25, 2023	\$ 535
Additions charged to expense	595
Write-offs against allowance	(78)
Balance at August 31, 2024	\$ 1,052

We believe that the carrying value of our net accounts receivable approximates fair value. The inputs into these fair value estimates reflect our market assumptions and are not observable. Consequently, the inputs are considered to be Level 3 as specified in the fair value hierarchy in ASC Topic 820, Fair Value Measurements and Disclosures.

#### 5. Inventories

Domestic furniture inventories are valued at the lower of cost, which is determined using the last-in, first-out (LIFO) method, or market. Imported inventories and those applicable to our Lane Venture and Bassett Outdoor lines are valued at the lower of cost, which is determined using the first-in, firstout (FIFO) method, or net realizable value.

Inventories were comprised of the following:

			No	ovember 25,
	Augu	st 31, 2024		2023
Wholesale finished goods	\$	24,188	\$	27,521
Work in process		453		637
Raw materials and supplies		16,223		18,655
Retail merchandise		33,285		33,090
Total inventories on first-in, first-out method		74,149		79,903
LIFO adjustment		(11,942)		(11,738)
Reserve for excess and obsolete inventory		(6,069)		(5,183)
	\$	56,138	\$	62,982

We estimate an inventory reserve for excess quantities and obsolete items based on specific identification and historical write-offs, taking into account future demand, market conditions and the respective valuations at LIFO. The need for these reserves is primarily driven by the normal product life cycle. As products mature and sales volumes decline, we rationalize our product offerings to respond to consumer tastes and keep our product lines fresh. If actual demand or market conditions in the future are less favorable than those estimated, additional inventory write-downs may be required. In determining reserves, we calculate separate reserves on our wholesale and retail inventories. Our wholesale inventories tend to carry the majority of the reserves for excess quantities and obsolete inventory due to the nature of our distribution model. These wholesale reserves primarily represent design and/or style obsolescence. Typically, product is not shipped to our retail warehouses until a consumer has ordered and paid a deposit for the product. We do not typically hold retail inventory for stock purposes. Consequently, floor sample inventory and inventory for delivery to customers account for the majority of our inventory at retail. Retail reserves are based on accessory and clearance floor sample inventory in our stores and any inventory that is not associated with a specific customer order in our retail warehouses.

(Dollars in thousands except share and per share data)

Activity in the reserves for excess quantities and obsolete inventory by segment are as follows:

	W	holesale			Corporate				
	Se	Segment		Retail Segment		& Other (1)		Total	
Balance at November 25, 2023	\$	4,145	\$	1,038	\$	-	\$	5,183	
Additions charged to expense		3,930		524		500		4,954	
Write-offs		(3,700)		(368)		-		(4,068)	
Balance at August 31, 2024	\$	4,375	\$	1,194	\$	500	\$	6,069	

(1) Consists of a \$500 reserve established against the retail inventory held by Noa Home due to our decision to cease operations by selling the remaining inventory in an orderly fashion over the next several months.

Our estimates and assumptions have been reasonably accurate in the past. We have not made any significant changes to our methodology for determining inventory reserves in 2024 and do not anticipate that our methodology is likely to change in the future.

#### 6. Goodwill and Other Intangible Assets

Goodwill and other intangible assets consisted of the following:

	August 31, 2024						
	Gross Carrying Amount		Accumulated Amortization		Intangible Assets, Net		
Intangibles subject to amortization							
Customer relationships	\$	512	\$ (379)	\$	133		
Intangibles not subject to amortization:							
Trade names					6,849		
Goodwill					7,217		
Total goodwill and other intangible assets				\$	14,199		
		]	November 25, 2023				
	Gross Carryin		November 25, 2023 Accumulated Amortization		Intangible Assets, Net		
Intangibles subject to amortization	•		Accumulated		-		
Intangibles subject to amortization Customer relationships	Amount	ng —	Accumulated	\$	-		
-	Amount	ng —	Accumulated Amortization	\$	Assets, Net		
-	Amount	ng —	Accumulated Amortization	\$	Assets, Net		
Customer relationships	Amount	ng —	Accumulated Amortization	\$	Assets, Net		
Customer relationships  Intangibles not subject to amortization:	Amount	ng —	Accumulated Amortization	\$	Assets, Net		

See Note 9 regarding the impairment of the trade name intangible asset for Noa Home.

There were no changes in the carrying amounts of goodwill during the nine months ended August 31, 2024.

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#### AUGUST 31, 2024

(Dollars in thousands except share and per share data)

The carrying amounts of goodwill by reportable segment, including accumulated impairment losses, at both August 31, 2024 and November 25, 2023 were as follows:

	 Original Recorded Value		ccumulated mpairment Losses	_	Carrying Amount
Wholesale	\$ 9,188	\$	(1,971)	\$	7,217
Retail	1,926		(1,926)		-
Corporate and other	5,409		(5,409)		-
		_			
Total goodwill	\$ 16,523	\$	(9,306)	\$	7,217

Amortization expense associated with intangible assets during the three and nine months ended August 31, 2024 and August 26, 2023 was as follows:

	Qua	rter	Ended	Nine Months Ended				
	August 31, 202	24	August 26, 2023	August 31, 2024	August 26,	2023		
Intangible asset amortization expense	\$	14	\$ 14	\$ 43	\$	43		

Estimated future amortization expense for intangible assets that exist at August 31, 2024 is as follows:

Remainder of fiscal 2024	\$ 14
Fiscal 2025	57
Fiscal 2026	57
Fiscal 2027	5
Fiscal 2028	-
Fiscal 2029	 <u>-</u>
Total	\$ 133

#### 7. Bank Credit Facility

On May 15, 2024, we entered into the Eighth Amended and Restated Credit Agreement with our bank (the "Credit Facility"). This credit facility provides for a line of credit of up to \$25,000. At August 31, 2024, we had \$6,013 outstanding under standby letters of credit against our line. The line bears interest at the One-Month Term Secured Overnight Financing Rate ("One-Month Term SOFR") plus 1.75% and is secured by our accounts receivable and inventory. Our bank charges a fee of 0.25% on the daily unused balance of the line, payable quarterly. Under the terms of the Credit Facility, Consolidated Minimum Tangible Net Worth (as defined in the Credit Facility) shall at no time be less than \$120,000. In addition, we must maintain the following financial covenants, measured quarterly on a rolling twelve-month basis and commencing as of the end of the first fiscal quarter after the first date that the used commitment (the sum of any outstanding advances plus standby letters of credit) equals or exceeds \$8,250:

- Consolidated Fixed Charge Coverage Ratio (as defined in the Credit Facility) of not less than 1.2 times and
- Consolidated Lease Adjusted Leverage to EBITDAR Ratio (as defined in the Credit Facility) not to exceed 3.35 times.

Since our used commitment was less than \$8,250 at August 31, 2024, we were not required to test the Consolidated Fixed Charge Coverage Ratio or the Consolidated Lease Adjusted Leverage to EBITDAR Ratio. Had we been required to test those ratios, we would not have been able to achieve the required levels for either of these ratios. Consequently, our availability under the Credit Facility is currently limited to an additional \$2,237.

AUGUST 31, 2024

(Dollars in thousands except share and per share data)

#### 8. Post Employment Benefit Obligations

#### **Defined Benefit Plans**

We have an unfunded Supplemental Retirement Income Plan (the "Supplemental Plan") that covers one current and certain former executives. The liability for the Supplemental Plan was \$5,851 and \$5,778 as of August 31, 2024 and November 25, 2023, respectively.

We also have the Bassett Furniture Industries, Incorporated Management Savings Plan (the "Management Savings Plan") which was established in the second quarter of fiscal 2017. The Management Savings Plan is an unfunded, nonqualified deferred compensation plan maintained for the benefit of certain highly compensated or management level employees. As part of the Management Savings Plan, we have made Long Term Cash Awards ("LTC Awards") totaling \$2,000 to five management employees in the amount of \$400 each. We are accounting for the LTC Awards as a defined benefit pension plan. Currently, two of those employees have retired and are receiving benefits. The liability for the LTC Awards was \$1,221 and \$1,234 as of August 31, 2024 and November 25, 2023, respectively.

The combined pension liability for the Supplemental Plan and LTC Awards is recorded as follows in the condensed consolidated balance sheets:

	August 31, 2024	November 25, 2023
Accrued compensation and benefits	\$ 792	\$ 792
Post employment benefit obligations	6,280	6,220
Total pension liability	\$ 7,072	\$ 7,012

Components of net periodic pension costs for our defined benefit plans for the three and nine months ended August 31, 2024 and August 26, 2023 are as follows:

		Quarter	Ended		Nine Months Ended				
	August	31, 2024	August	26, 2023	August	31, 2024	August	26, 2023	
Service cost	\$	3	\$	7	\$	10	\$	20	
Interest cost		98		93		293		278	
Amortization of prior service costs		26		31		77		94	
Amortization of loss		(16)				(48)			
Net periodic pension cost	\$	111	\$	131	\$	332	\$	392	

The components of net periodic pension cost other than the service cost component, which is included in selling, general and administrative expenses, are included in other loss, net in our condensed consolidated statements of operations.

#### <u>Deferred Compensation Plans</u>

We have an unfunded deferred compensation plan that covers one current executive and certain former executives and provides for voluntary deferral of compensation. This plan has been frozen with no additional participants or deferrals permitted. Our liability under this plan was \$1,657 and \$1,655 as of August 31, 2024 and November 25, 2023, respectively.

We also have an unfunded, nonqualified deferred compensation plan maintained for the benefit of certain highly compensated or management level employees which was established under the Management Savings Plan. Our liability under this plan, including both accrued Company contributions and participant salary deferrals, was \$3,277 and \$2661 as of August 31, 2024 and November 25, 2023, respectively.

#### AUGUST 31, 2024

(Dollars in thousands except share and per share data)

Our combined liability for all deferred compensation arrangements, including Company contributions and participant deferrals under the Management Savings Plan, is recorded as follows in the condensed consolidated balance sheets:

	August 31, 2024	November 25, 2023
Accrued compensation and benefits	\$ 329	\$ 329
Post employment benefit obligations	4,605	3,987
Total deferred compensation liability	\$ 4,934	\$ 4,316

We recognized expense under our deferred compensation arrangements during the three and nine months ended August 31, 2024 and August 26, 2023 as follows:

		Quarter Ended Nine Mont					
	August	31, 2024	August 26,	2023	August 31, 2024	Aug	ust 26, 2023
Deferred compensation expense (benefit)	\$	255	\$	166	\$ 883	\$	363

#### 9. Other Gains and Losses

#### Fiscal 2024

During the three and nine months ended August 31, 2024, we recognized a charge of \$1,240 to accrue the remaining minimum charges payable under a contract for logistical services which our wholesale segment ceased utilizing during the third fiscal quarter of 2024. These minimum payments will continue through January of 2026.

During the nine months ended August 31, 2024, we recognized non-cash charges for asset impairments totaling \$5,515 which consisted of the following:

- \$2,887 in our retail segment which included \$1,978 related to the impairment of leasehold improvements and \$750 from the impairment of rightof-use assets at certain underperforming retail stores, as well as \$159 for the impairment of right-of-use assets at certain warehouse locations resulting from the consolidation of our retail warehouses.
- \$727 for the impairment of plant and equipment in our wholesale segment related to the consolidation of our domestic wood production facilities.
- \$1,901 for the impairment of long-lived assets at Noa Home. During the second quarter we concluded that Noa Home was not likely to achieve profitability in the foreseeable future and have decided to cease operations by selling the remaining inventory in an orderly fashion over the next several months. \$1,827 of these charges are for the full impairment of the Noa Home trade name intangible asset, and \$74 relates to the full impairment of customized software used in the Noa Home operations.

Our estimates of the fair value of the impaired right-of-use assets included estimates of discounted cash flows based upon current market rents and other inputs which we consider to be Level 3 inputs as specified in the fair value hierarchy in ASC Topic 820, Fair Value Measurement and Disclosure.

#### Fiscal 2023

During the nine months ended August 26, 2023, we recognized a non-cash gain of \$1,013 resulting from the write-down of our contingent consideration obligation to the former owners of Noa Home. Subsequent to the acquisition of Noa Home on September 2, 2022, the parties concluded that the revenue and EBITDA targets originally set forth in the purchase agreement by which the Noa Home co-founders were to earn the contingent consideration were likely not to be met within the originally anticipated time frame and therefore agreed to replace the contingent consideration payable that was recognized at the acquisition date with two fixed payments of C\$200 each. The first payment was made in June of 2023 and the second payment will be made in December of 2024.

(Dollars in thousands except share and per share data)

#### 10. Commitments and Contingencies

We are involved in various legal and environmental matters which arise in the normal course of business. Although the final outcome of these matters cannot be determined, based on the facts presently known, we believe that the final resolution of these matters will not have a material adverse effect on our financial position or future results of operations.

#### Lease Guarantees

We were contingently liable under licensee lease obligation guarantees in the amounts of \$5,226 and \$1,845 at August 31, 2024 and November 25, 2023, respectively. The remaining term under these lease guarantees extends for six years.

In the event of default by the licensee, we believe that the risk of loss is mitigated through a combination of options that include, but are not limited to, arranging for a replacement licensee or liquidating the collateral (primarily inventory). The proceeds of the above options are expected to cover the estimated amount of our future payments under the guarantee obligation, net of recorded reserves. The fair value of these lease guarantees (an estimate of the cost to the Company to perform on the guarantee) at August 31, 2024 and November 25, 2023 was not material.

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(Dollars in thousands except share and per share data)

#### 11. Earnings (Loss) Per Share

The following reconciles basic and diluted earnings (loss) per share:

		Net Income (Loss)	Weighted Average Shares		Net Income (Loss) Per Share
For the quarter ended August 31, 2024:					
Basic loss per share Add effect of dilutive securities:	\$	(4,505)	8,725,008	\$	(0.52)
Restricted shares*		<u> </u>			_
Diluted loss per share - continuing operations	\$	(4,505)	8,725,008	\$	(0.52)
For the quarter ended August 26, 2023:					
Basic earnings per share	\$	(2,591)	8,736,096	\$	(0.30)
Add effect of dilutive securities:					
Restricted shares*		<u>-</u>			
Diluted earnings per share	\$	(2,591)	8,736,096	\$	(0.30)
For the nine months ended August 31, 2024:					
Basic earnings per share - continuing operations	\$	(12,899)	8,742,766	\$	(1.48)
Add effect of dilutive securities:		, ,			
Restricted shares*		<u> </u>			_
Diluted earnings per share - continuing operations	\$	(12,899)	8,742,766	\$	(1.48)
For the nine months ended August 26, 2023:					
Basic earnings per share - continuing operations	\$	930	8,804,718	\$	0.11
Add effect of dilutive securities:			15.004		
Restricted shares	Ф	-	15,934	Ф	0.11
Diluted earnings per share - continuing operations	\$	930	8,820,652	\$	0.11

<sup>\*</sup>Due to the net loss for the period, potentially dilutive securities would have been anti-dilutive and are therefore excluded. For the three and nine months ended August 31, 2024 and August 26, 2023, the following potentially dilutive shares were excluded from the computations as their effect was anti-dilutive:

	Quarte	r Ended	<b>Nine Months Ended</b>				
	August 31, 2024	August 26, 2023	August 31, 2024	<b>August 26, 2023</b>			
Unvested shares	64,409	100,313	64,409	66,113			
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AUGUST 31, 2024 (Dollars in thousands except share and per share data)

#### 12. Segment Information

We have strategically aligned our business into two reportable segments as defined in ASC 280, Segment Reporting, and as described below:

- Wholesale. The wholesale home furnishings segment is involved principally in the design, manufacture, sourcing, sale and distribution of furniture products to a network of Bassett stores (Company-owned and licensee-owned retail stores) and independent furniture retailers. Our wholesale segment includes our wood and upholstery operations, which includes Lane Venture.
- Retail Company-owned stores. Our retail segment consists of Company-owned stores and includes the revenues, expenses, assets and
  liabilities and capital expenditures directly related to these stores and the Company-owned distribution network utilized to deliver products to our
  retail customers.

In addition to the two reportable segments described above, we include our remaining business activities and assets in a reconciling category known as Corporate and other. This category includes the shared costs of corporate functions such as treasury and finance, information technology, accounting, human resources, legal and others, including certain product development and marketing functions benefitting both wholesale and retail operations. In addition to property and equipment and various other assets associated with the shared corporate functions, the identifiable assets of Corporate and other include substantially all of our cash and our investments in CDs. We consider our corporate functions to be other business activities and have aggregated them with any of our operating segments that do not meet the requirements to be reportable segments. As of and for the periods ended August 31, 2024 and August 26, 2023, the only such operating segment included in Corporate and other is Noa Home, which was acquired on September 2, 2022. All sales reported in our Corporate and other category are attributable to Noa Home, which generates substantially all of its sales outside of the United States. During the second fiscal quarter of 2024 we concluded that Noa Home was not likely to achieve profitability in the foreseeable future and have decided to cease operations by selling the remaining inventory in an orderly fashion over the next several months.

Inter-company net sales elimination represents the elimination of wholesale sales to our Company-owned stores. Inter-company income elimination includes the embedded wholesale profit in the Company-owned store inventory that has not been realized. These profits will be recorded when merchandise is delivered to the retail consumer. The inter-company income elimination also includes rent paid by our retail stores occupying Company-owned real estate.

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AUGUST 31, 2024

(Dollars in thousands except share and per share data)

The following table presents our segment information:

		Quarter Ended				Nine Months Ended				
	Augu	ıst 31, 2024		gust 26, 2023	Augu	st 31, 2024	Aug	gust 26, 2023		
Sales Revenue										
Wholesale sales of furniture and accessories	\$	47,828	\$	56,660	\$	155,138	\$	188,318		
Less: Sales to retail segment		(20,453)		(23,503)		(64,967)		(77,932)		
Wholesale sales to external customers		27,375		33,157		90,171		110,386		
Retail sales of furniture and accessories		47,256		52,264		151,478		178,004		
Corporate and other - Noa Home		988		1,796		3,934		7,044		
Consolidated net sales of furniture and accessories	\$	75,619	\$	87,217	\$	245,583	\$	295,434		
Income (Loss) before Income Taxes:										
Income (loss) from operations:										
Wholesale	\$	4,440	\$	6,340	\$	16,886	\$	22,339		
Retail - Company-owned stores		(2,840)		(3,036)		(6,674)		(751)		
Net expenses - Corporate and other		(6,963)		(7,420)		(21,500)		(22,140)		
Inter-company elimination		246		312		867		917		
Asset impairment charges (see Note 9)		-		-		(5,515)		-		
Loss on contract abandonment (see Note 9)		(1,240)		-		(1,240)		1 010		
Gain on revaluation of contingent consideration (see Note 9)				-				1,013		
Consolidated income (loss) from operations		(6,357)	_	(3,804)		(17,176)	_	1,378		
Interest income		692		923		2,075		1,644		
Other loss, net		(109)		(309)		(489)		(1,381)		
Consolidated income (loss) before income taxes	\$	(5,774)	\$	(3,190)	\$	(15,590)	\$	1,641		
Depreciation and Amortization										
Wholesale	\$	587	\$	618	\$	1,835	\$	1,838		
Retail - Company-owned stores		1,073		1,335		3,790		4,167		
Corporate and other		662		640		1,988		1,497		
Consolidated	\$	2,322	\$	2,593	\$	7,613	\$	7,502		
Capital Expenditures										
Wholesale	\$	385	\$	715	\$	919	\$	2,064		
Retail - Company-owned stores		510		4,776		2,680		7,798		
Corporate and other	<u> </u>	142		1,761	<del> </del>	1,121		4,795		
Consolidated	\$	1,037	\$	7,252	\$	4,720	\$	14,657		
	Δ	As of august 31, 202	24	As of November 2:						
Identifiable Assets	A	ugust 51, 20		1 to veniber 2.	J, 2023					
Wholesale	\$		,835	\$	99,004					
Retail - Company-owned stores			,271		166,604					
Corporate and other			,756		104,816					
Consolidated	\$	335	,862	\$ 3	370,424					

See Note 13, Revenue Recognition, for disaggregated revenue information regarding sales of furniture and accessories by product type for the wholesale and retail segments.

(Dollars in thousands except share and per share data)

#### 13. Revenue Recognition

We recognize revenue when we transfer promised goods or services to our customers in an amount that reflects the consideration we expect to receive in exchange for those goods or services. For our wholesale and retail segments, revenue is recognized when the risks and rewards of ownership and title to the product have transferred to the buyer. At wholesale, transfer occurs and revenue is recognized upon the shipment of goods to independent dealers and licensee-owned BHF stores. At retail, transfer occurs and revenue is recognized upon delivery of goods to the customer. All wholesale and retail revenues are recorded net of estimated returns and allowances based on historical patterns. We typically collect a significant portion of the purchase price from our retail customers as a deposit upon order, with the balance typically collected at the time delivery is scheduled. These customer deposits are carried on our balance sheet as a current liability until delivery is fulfilled and amounted to \$23,700 and \$22,788 as of August 31, 2024 and November 25, 2023, respectively. Substantially all of the customer deposits held as of November 25, 2023 related to performance obligations that were satisfied during the current year-to-date period and have therefore been recognized in revenue for the nine months ended August 31, 2024.

Sales commissions are expensed as part of selling, general and administrative expenses at the time revenue is recognized because the amortization period would have been one year or less. Sales commissions at wholesale are accrued upon the shipment of goods. Sales commissions at retail are accrued at the time a sale is written (i.e. – when the customer's order is placed) and are carried as prepaid commissions in other current assets until the goods are delivered and revenue is recognized. At August 31, 2024 and November 25, 2023, our balance of prepaid commissions included in other current assets was \$2,559 and \$2,245, respectively.

We exclude from revenue all amounts collected from customers for sales tax. We do not disclose amounts allocated to remaining unsatisfied performance obligations as they are expected to be satisfied within one year or less.

Disaggregated revenue information for sales of furniture and accessories by product category for the three and nine months ended August 31, 2024 and August 26, 2023, excluding intercompany transactions between our segments, is a follows:

	Quarter Ended																
	August 31, 2024								August 26, 2023								
	Corporate & Other												Corporate				
	W	holesale		Retail		(2)		Total	W	holesale		Retail	&	Other		Total	
Bassett Custom Upholstery	\$	17,854	\$	25,631	\$	-	\$	43,485	\$	19,985	\$	30,177	\$	-	\$	50,162	
Bassett Leather		3,730		1,229		-		4,959		6,743		337		-		7,080	
Bassett Custom Wood		2,748		7,617		-		10,365		3,564		7,697		-		11,261	
Bassett Casegoods		3,043		5,909		-		8,952		2,865		7,027		-		9,892	
Accessories, mattresses and other (1)		-		6,870		988		7,858		-		7,026		1,796		8,822	
Consolidated net sales of furniture and accessories	\$	27,375	\$	47,256	\$	988	\$	75,619	\$	33,157	\$	52,264	\$	1,796	\$	87,217	

							N	line Mont	hs E	nded					
		August 31, 2024							August 26, 2023						
		Corporate & Other										Со	rporate		
	W	holesale		Retail		(2)		Total	W	holesale		Retail	&	Other	Total
Bassett Custom Upholstery	\$	60,046	\$	82,690	\$	-	\$	142,736	\$	68,641	\$	101,047	\$	-	\$ 169,688
Bassett Leather		11,254		3,173		-		14,427		19,630		1,408		-	21,038
Bassett Custom Wood		9,933		24,336		-		34,269		12,642		27,164		-	39,806
Bassett Casegoods		8,938		19,684		-		28,622		9,473		24,848		-	34,321
Accessories, mattresses and other (1)		-		21,595		3,934		25,529		-		23,537		7,044	30,581
Consolidated net sales of furniture and accessories	\$	90,171	\$	151,478	\$	3,934	\$	245,583	\$	110,386	\$	178,004	\$	7,044	\$ 295,434

- (1) Includes the sale of goods other than Bassett-branded products, such as accessories and bedding, and also includes the sale of furniture protection plans.
- (2) Corporate and other for the three and nine months ended August 31, 2024 and August 26, 2023 includes the sales of Noa Home.

<u>AUGUST 31, 2024</u>

(Dollars in thousands except share and per share data)

#### 14. Changes to Stockholders' Equity

The following changes in our stockholders' equity occurred during the three and nine months ended August 31, 2024 and August 26, 2023:

		Quarter	End	led	Nine Months Ended					
	Augı	ıst 31, 2024	Aug	gust 26, 2023	August 31, 2024		August 26, 202			
Common Stock:										
Beginning of period	\$	43,808	\$	43,900	\$	43,842	\$	44,759		
Issuance of common stock		100		101		291		288		
Purchase and retirement of common stock		(234)		(201)		(459)		(1,247)		
End of period	\$	43,674	\$	43,800	\$	43,674	\$	43,800		
Common Shares Issued and Outstanding:										
Beginning of period		8,761,332		8,779,912		8,768,221		8,951,839		
Issuance of common stock		20,139		19,996		58,256		57,406		
Purchase and retirement of common stock		(46,843)		(40,143)		(91,849)		(249,480)		
End of period		8,734,628		8,759,765		8,734,628		8,759,765		
Additional Paid-in Capital:										
Beginning of period	\$	52	\$	_	\$	93	\$	_		
Issuance of common stock	-	(4)	-	(2)	-	(16)	-	(12)		
Purchase and retirement of common stock		(246)		(210)		(671)		(624)		
Stock based compensation		198		212		594		636		
End of period	\$	_	\$		\$	_	\$	_		
Retained Earnings:										
Beginning of period	\$	127,807	\$	149,393	\$	139,354	\$	150,800		
Net income (loss) for the period		(4,505)		(2,591)		(12,899)		930		
Purchase and retirement of common stock		(158)		(196)		(158)		(2,293)		
Cash dividends declared		(1,756)		(1,575)		(4,909)		(4,406)		
End of period	\$	121,388	\$	145,031	\$	121,388	\$	145,031		
Accumulated Other Comprehensive Loss:										
Beginning of period	\$	(7)	\$	(108)	\$	152	\$	50		
Cumulative translation adjustments, net of tax		(24)		31		(198)		(174)		
Amortization of pension costs, net of tax		6		23		21		70		
End of period	\$	(25)	\$	(54)	\$	(25)	\$	(54)		

The balance of cumulative translation adjustments, net of tax, was a net loss of \$684 and \$486 at August 31, 2024 and November 25, 2023, respectively.

AUGUST 31, 2024

(Dollars in thousands except share and per share data)

#### 15. Recent Accounting Pronouncements

In June 2022, the FASB issued Accounting Standards Update No. 2022-03 - Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions, to clarify the guidance in Topic 820 when measuring the fair value of an equity security subject to contractual restrictions that prohibit the sale of an equity security. The amendments in ASU 2022-03 clarify that a contractual restriction on the sale of an equity security is not considered part of the unit of account of the equity security and, therefore, is not considered in measuring fair value. The amendments also clarify that an entity cannot, as a separate unit of account, recognize and measure a contractual sale restriction. In addition, the amendments in ASU 2022-03 require certain additional disclosures related to investments in equity securities subject to contractual sale restrictions. The amendments in ASU 2022-03 will become effective for us as of the beginning of our 2025 fiscal year. Early adoption is permitted. As of August 31, 2024 we do not hold any investments in equity securities, therefore we do not currently expect that this guidance will have a material impact upon our financial position and results of operations.

In November 2023, the FASB issued Accounting Standards Update 2023-07 - Segment Reporting (Topic ASC 740) Improvements to Reportable Segment Disclosures. The ASU improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. The amendments in this update require: that a public entity disclose, on an annual and interim basis, significant segment expenses that are regularly provided to the chief operating decision maker (CODM) and included within each reported measure of segment profit or loss (collectively referred to as the "significant expense principle"); and that a public entity disclose, on an annual and interim basis, an amount for other segment items by reportable segment and a description of its composition. The other segment items category is the difference between segment revenue less the segment expenses disclosed under the significant expense principle and each reported measure of segment profit or loss. The amendments in ASU 2022-03 will become effective for us for our 2025 fiscal year and for interim periods beginning with our 2026 fiscal year. Early adoption is permitted. We do not expect that this guidance will have a material impact upon our financial position and results of operations.

In December 2023, the FASB issued Accounting Standards Update 2023-09 - Income Taxes (Topic ASC 740) Income Taxes. The ASU improves the transparency of income tax disclosures by requiring (1) consistent categories and greater disaggregation of information in the rate reconciliation and (2) income taxes paid disaggregated by jurisdiction. It also includes certain other amendments to improve the effectiveness of income tax disclosures. The amendments in ASU 2022-03 will become effective for us as of the beginning of our 2026 fiscal year. Early adoption is permitted for annual financial statements that have not yet been issued or made available for issuance. We do not expect that this guidance will have a material impact upon our financial position and results of operations.

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(Dollars in thousands except share and per share data)

#### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Safe-harbor, forward-looking statements:

This report contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition, results of operations and business of Bassett Furniture Industries, Incorporated and subsidiaries. Such forward-looking statements are identified by use of forward-looking words such as "anticipates", "believes", "plans", "estimates", "expects", "aims" and "intends" or words or phrases of similar expression. These forward-looking statements involve certain risks and uncertainties. No assurance can be given that any such matters will be realized. Important factors that could cause actual results to differ materially from those contemplated by such forward-looking statements include:

- fluctuations in the cost and availability of raw materials, fuel, labor, delivery costs and sourced products, including those which may result from supply
  chain disruptions and shortages and the imposition of new or increased duties, tariffs, retaliatory tariffs and trade limitations with respect to foreignsourced products
- competitive conditions in the home furnishings industry
- overall retail traffic levels in stores and on the web and consumer demand for home furnishings
- · ability of our customers and consumers to obtain affordable credit due to increased interest rates
- the profitability of the stores (independent licensees and Company-owned retail stores) which may result in future store closings
- the risk of additional asset impairment charges arising from the ongoing efforts to consolidate our retail warehouses.
- ability to implement our Company-owned retail strategies and realize the benefits from such strategies, including our initiatives to expand and improve our digital marketing and advertising capabilities, as they are implemented
- the risk of additional charges arising from our decision to close Noa Home Inc. ("Noa Home") during the fourth quarter of fiscal 2024.
- effectiveness and security of our information technology systems and possible disruptions due to cybersecurity threats, including any impacts from a
  network security incident; and the sufficiency of our insurance coverage, including cybersecurity insurance
- future tax legislation, or regulatory or judicial positions
- ability to efficiently manage the import supply chain to minimize business interruption
- concentration of domestic manufacturing, particularly of upholstery products, and the resulting exposure to business interruption from accidents, weather and other events and circumstances beyond our control

Additionally, other risks that could cause actual results to differ materially from those contemplated by such forward-looking statements are set forth in Part I, Item 1A. Risk Factors in the Company's Annual Report on Form 10-K for the fiscal year ended November 25, 2023.

You should keep in mind that any forward-looking statement made by us in this report or elsewhere speaks only as of the date on which such forward-looking statement is made. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect us. We have no duty to, and do not intend to, update or revise the forward-looking statements in this discussion after the date hereof, except as may be required by law. In light of these risks and uncertainties, you should keep in mind that the events described in any forward-looking statement made in this report or elsewhere might not occur.

(Dollars in thousands except share and per share data)

Our fiscal year, which ends on the last Saturday of November, periodically results in a 53-week year instead of the normal 52 weeks. The current fiscal year ending November 30, 2024 is a 53-week year, with the additional week being included in our first fiscal quarter. Accordingly, the information presented below includes 40 weeks of operations for the nine months ended August 31, 2024 as compared to 39 weeks included in the quarter ended August 26, 2023.

#### Overview

Bassett is a leading retailer, manufacturer and marketer of branded home furnishings. Our products are sold primarily through a network of Companyowned and licensee-owned branded stores under the Bassett Home Furnishings ("BHF") name, with additional distribution through other wholesale channels including multi-line furniture stores, many of which feature Bassett galleries or design centers. We also sell our products through our newly redesigned website at <a href="https://www.bassettfurniture.com">www.bassettfurniture.com</a>. We were founded in 1902 and incorporated under the laws of Virginia in 1930. Our rich 122-year history has instilled the principles of quality, value, and integrity in everything we do, while simultaneously providing us with the expertise to respond to everchanging consumer tastes and meet the demands of a global economy.

With 87 BHF stores at August 31, 2024, we have leveraged our strong brand name in furniture into a network of Company-owned and licensed stores that focus on providing consumers with a friendly and casual environment for buying furniture and accessories. Our store program is designed to provide a single source home furnishings retail store that provides a unique combination of stylish, quality furniture and accessories with a high level of customer service. In order for the Bassett brand to reach markets that cannot be effectively served by our retail store network, we also distribute our products through other wholesale channels including multi-line furniture stores, many of which feature Bassett galleries or design centers. We use a network of over 30 independent sales representatives who have stated geographical territories. These sales representatives are compensated based on a standard commission rate. We believe this blended strategy provides us the greatest ability to effectively distribute our products throughout the United States and ultimately gain market share.

The BHF stores feature custom order furniture, free in-home or virtual design visits ("home makeovers") and coordinated decorating accessories. Our philosophy is based on building strong long-term relationships with each customer. Salespeople are referred to as "Design Consultants" and are trained to evaluate customer needs and provide comprehensive solutions for their home decor. Until a rigorous training and design certification program is completed, Design Consultants are not authorized to perform in-home or virtual design services for our customers.

We consider our website to be the front door to our brand experience where customers can research our furniture and accessory offerings and subsequently buy online or engage with an in-store design consultant. Digital outreach strategies have become the primary vehicle for brand advertising and customer acquisition. We introduced a new web platform in August of 2023 that leverages world class features including enhanced customer research capabilities and streamlined navigation. Since the debut of the new site, we have seen increased engagement with the brand through a greater number of page views per customer along with more time spent on the site. We have also seen an increase in average order value that has resulted in increased e-commerce revenue. While we have made it easier to purchase on-line, we will not compromise our in-store experience or the quality of our in-home makeover capabilities.

During the fourth quarter of fiscal 2022 we acquired Noa Home, a mid-priced e-commerce furniture retailer headquartered in Montreal, Canada. Noa Home has operations in Canada, Singapore, the United States and the United Kingdom. After nearly two years of operating losses, we concluded during the second quarter of 2024 that Noa Home was not likely to achieve profitability at any time in the foreseeable future and have decided to cease operations by selling the inventory in an orderly fashion over the next several months. In the second quarter of 2024 we recognized non-cash charges totaling \$2,401 related to the impairment of certain long-lived assets of Noa Home and the establishment of a reserve against Noa Home's remaining inventory.

We have factories in Newton, North Carolina that manufacture both stationary and motion upholstered furniture for inside the home along with our outdoor furniture offerings. We also have factories in Martinsville and Bassett, Virginia that assemble and finish our custom bedroom and dining offerings. In 2022, we purchased a facility which we had formerly leased in Haleyville, Alabama where we manufacture aluminum frames for our outdoor furniture.

In addition to the furniture that we manufacture domestically, we source most of our formal bedroom and dining room furniture (casegoods) and certain leather upholstery offerings from several foreign plants, primarily in Vietnam and China. Over 75% of our wholesale revenues are derived from products that are manufactured in the United States using a mix of domestic and globally sourced components and raw materials.

(Dollars in thousands except share and per share data)

#### Retail Stores

During the first quarter of 2024 we opened two new Corporate-owned stores located in Tampa, Florida and Houston, Texas. As of August 31, 2024, we had 58 Corporate-owned stores operating. One licensee-owned store in La Jolla, California was closed during the first quarter of 2024 and two licensee-owned stores in Seattle, Washington were closed during the third quarter of 2024. As of August 31, 2024 there were 29 licensee-owned stores in operation.

#### Cybersecurity Incident

On July 10, 2024, we detected unauthorized occurrences on a portion of our information technology (IT) systems. Upon detecting the unauthorized occurrences, we immediately began taking steps to contain, assess and remediate the cybersecurity incident, including beginning an investigation with leading external cybersecurity specialists, activating our incident response plan, and shutting down some systems. As a result of these and other measures, we believe the threat actor was ejected from our IT systems on July 10, 2024.

After we shut down some of our systems, we experienced disruption to certain of our operations, including interrupted manufacturing at our domestic plants and delayed order fulfillment for our retail network and delay of some wholesale shipments. Within a few days of the incident, we were able to resume retail order fulfillment and caught up on fulfilling wholesale orders that were delayed as a result of the cybersecurity incident. We have fully restored the IT systems and data and our investigation has not found evidence that any of our core operating systems for manufacturing, wholesale and retail order processing and fulfillment, or financial reporting were impacted.

While we believe the impacts were not material to our financial condition and results of operations for the fiscal year, we estimate that between \$1,000 and \$2,000 of sales were lost due to the shutdown during the cybersecurity incident. During the third quarter of 2024, we also incurred legal and remediation costs related to the incident of approximately \$98 which are included in selling, general and administrative expenses. In addition, cost of goods sold for the three and nine months ended August 31, 2024 includes \$609 for wages paid to hourly production employees during the work stoppage resulting from the cybersecurity incident. Because no inventory was produced during the temporary shutdown of our manufacturing operations, these wages were charged directly to expense. We will be seeking reimbursement of costs, expenses and losses stemming from the cybersecurity incident by submitting claims to our cybersecurity insurers. While the timing and amount of any such reimbursements is not known at this time, we are currently in the process of documenting our claim and expect to resolve the final amount during the fourth fiscal quarter of 2024.

(Dollars in thousands except share and per share data)

#### Results of Operations - Periods ended August 31, 2024 compared with the periods ended August 26, 2023:

Consolidated results of operations for the three and nine months ended August 31, 2024 and August 26, 2023 are as follows:

		Quarter	Ended		Char	nge		Nine Mont	hs Ended		Char	nge
	August 31	, 2024	August 2	26, 2023	Dollars	Percent	August 31	, 2024*	August 2	26, 2023	Dollars	Percent
N. I. CC.												
Net sales of furniture		40000			A /44 #00\							4.5.007
and accessories	\$ 75,619	100.0%	\$87,217	100.0%	\$ (11,598)	-13.3%	\$ 245,583	100.0%	\$ 295,434	100.0%	\$ (49,851)	-16.9%
Cost of furniture and												
accessories sold	35,526	47.0%	42,173	48.4%	(6,647)	-15.8%	113,863	46.4%	140,360	47.5%	(26,497)	-18.9%
Gross profit	40,093	53.0%	45,044	51.6%	(4,951)	-11.0%	131,720	53.6%	155,074	52.5%	(23,354)	-15.1%
SG&A expenses	45,210	59.8%	48,848	56.0%	(3,638)	-7.4%	142,141	57.9%	154,709	52.4%	(12,568)	-8.1%
Loss on contract												
abandonment	1,240	1.6%	-	0.0%	1,240	100.0%	1,240	0.5%	-	0.0%	1,240	100.0%
Asset impairment												
charges	-	0.0%	-	0.0%	-	100.0%	5,515	2.2%	-	0.0%	5,515	100.0%
Gain on revaluation of												
contingent												
consideration		0.0%		0.0%		-100.0%		0.0%	1,013	0.3%	(1,013)	-100.0%
Income (loss) from												
operations	\$ (6,357)	-8.4%	\$ (3,804)	-4.4%	\$ (2,553)	-67.1%	\$ (17,176)	<u>-7.0</u> %	\$ 1,378	0.5%	\$(18,554)	N/M

<sup>\*40</sup> weeks for fiscal 2024 as compared with 39 weeks for fiscal 2023.

#### Analysis of Quarterly Results:

Total sales revenue for the three months ended August 31, 2024 decreased \$11,598 or 13% from the prior year period due primarily to a 16% decline in wholesale sales and a 10% decrease in retail sales through the Company-owned stores. In addition, we estimate that between \$1,000 and \$2,000 of sales were lost due to the shutdown during the cybersecurity incident.

Gross margins for the three months ended August 31, 2024 increased 140 basis points over the prior year period primarily due to improved margins in both the retail and wholesale segments, partially offset by \$609 of unproductive labor costs incurred during the temporary shutdown resulting from the cybersecurity incident. Excluding these unproductive labor costs, our consolidated gross margin would have been 53.8%.

Selling, general and administrative ("SG&A") expenses as a percentage of sales for the three months ended August 31, 2024 increased 380 basis points from 2023 primarily due to the deleverage of fixed costs caused by lower sales volumes.

#### Analysis of Year-to-Date Results:

Total sales revenue for the nine months ended August 31, 2024 decreased \$49,851 or 17% from the prior year period primarily due to a 18% decline in wholesale sales and a 15% decrease in retail sales through the Company-owned stores.

Gross margins for the nine months ended August 31, 2024 increased 110 basis points over the prior year period. Included in the current year gross margin are increased inventory valuation charges of \$1,729 in the wholesale segment, \$472 in the retail segment and \$500 in the Noa Home operation, and unproductive labor costs of \$609 incurred during the temporary shutdown resulting from the cybersecurity incident. Excluding these charges, our consolidated gross margin would have been 55.0%. SG&A expenses as a percentage of sales for the nine months ended August 31, 2024 increased 550 basis points from 2023 primarily due to the deleverage of fixed costs caused by lower sales volumes.

(Dollars in thousands except share and per share data)

Reconciliation of Gross Profit as Reported to Adjusted Gross Profit:

			Quarter	End	led				Nine Mont	hs l	Ended	
		August 3	31, 2024		August 2	26, 2023		August 3	31, 2024		August 2	26, 2023
	A	mount	Percent of Net Sales	A	mount	Percent of Net Sales	1	Amount	Percent of Net Sales	1	Amount	Percent of Net Sales
Gross profit as reported	\$	40,093	53.0%	\$	45,044	51.6%	\$	131,720	53.6%	\$	155,074	52.5%
Wages paid during cyber incident shutdown		609	0.8%		_	0.0%		609	0.2%		-	0.0%
Additional inventory valuation charges		<u> </u>	0.0%		893	1.0%		2,701	1.1%		1,896	0.6%
Adjusted gross profit	\$	40,702	53.8%	\$	45,937	52.7%	\$	135,030	55.0%	\$	156,970	53.1%

#### Segment Information

We have strategically aligned our business into two reportable segments as defined in ASC 280, Segment Reporting, and as described below:

- Wholesale. The wholesale home furnishings segment is involved principally in the design, manufacture, sourcing, sale and distribution of furniture products to a network of Bassett stores (Company-owned and licensee-owned retail stores) and independent furniture retailers. Our wholesale segment includes our wood and upholstery operations, which includes Lane Venture.
- Retail Company-owned stores. Our retail segment consists of Company-owned stores and includes the revenues, expenses, assets and
  liabilities and capital expenditures directly related to these stores and the Company-owned distribution network utilized to deliver products to our
  retail customers

In addition to the two reportable segments described above, we include our remaining business activities and assets in a reconciling category known as Corporate and other. This category includes the shared costs of corporate functions such as treasury and finance, information technology, accounting, human resources, legal and others, including certain product development and marketing functions benefitting both wholesale and retail operations. In addition to property and equipment and various other assets associated with the shared corporate functions, the identifiable assets of Corporate and other include substantially all of our cash and our investments in CDs. We consider our corporate functions to be other business activities and have aggregated them with any of our operating segments that do not meet the requirements to be reportable segments. As of and for the periods ended August 31, 2024 and August 26, 2023, the only such operating segment included in Corporate and other is Noa Home, which was acquired on September 2, 2022. All sales reported in our Corporate and other category are attributable to Noa Home, which generates substantially all of its sales outside of the United States. During the second quarter of 2024 we concluded that Noa Home was not likely to achieve profitability in the foreseeable future and decided to cease operations by selling the inventory in an orderly fashion over the next several months.

Inter-company net sales elimination represents the elimination of wholesale sales to our Company-owned stores. Inter-company income elimination includes the embedded wholesale profit in the Company-owned store inventory that has not been realized. These profits will be recorded when merchandise is delivered to the retail consumer. The inter-company income elimination also includes rent paid by our retail stores occupying Company-owned real estate.

(Dollars in thousands except share and per share data)

#### Reconciliation of Segment Results to Consolidated Income (Loss) Before Income Taxes

To supplement the financial measures prepared in accordance with GAAP, we present gross profit by segment inclusive of the effects of intercompany sales by our wholesale segment to our retail segment. Because these intercompany transactions are not eliminated from our segment presentations and because we do not present gross profit as a measure of segment profitability in the accompanying condensed consolidated financial statements, the presentation of gross profit by segment is considered to be a non-GAAP financial measure. In addition, certain special gains or charges as well as non-operating income and expenses are included in consolidated income (loss) before income taxes are not included in the measures of segment profitability. The reconciliation of this non-GAAP financial measure to the most directly comparable financial measure calculated and presented in accordance with GAAP is presented below along with the effects of various other intercompany eliminations on our consolidated results of operations.

2															
						Quarte	r Enc	led August 3	1, 20	)24					
														G	GAAP
		Non-C	JA/	AP Presenta										Pres	entation
					Corpora	ate									
					&				•	ecial		Non-			
	Wl	nolesale		Retail	Other	r ]	Elim	inations	It	ems	(	Operating		Cons	solidated
Net sales of furniture and accessories	\$	47.828	\$	47,256	\$	988 5	\$	) (20,453(1) S	ţ.		\$		_	\$	75,619
rect sales of furniture and accessories	Ψ	47,020	Ψ	47,230	Ψ	700	ħ	(20,433(1)	ν		Ψ			Ψ	73,017
Cost of furniture and accessories sold		33,147		22,285		504		(20,410(2)		_			-		35,526
Gross profit		14,681		24,971		484		(43)		-			-		40,093
								)							
SG&A expense		10,241		27,811	7,	,447		(289(3))		-			-		45,210
Loss on contract abandonment		-		-		-		-		1,240 (4)	)		-		1,240
Income (loss) from operations		4,440		(2,840)	(6,	,963)		246		(1,240)			-		(6,357)
Interest income		-		-		-		-		-		69			692
Other loss, net		-		-		-		-		-		(10			(109)
	Ф	4 4 4 0	\$	(2,840)	\$ (6.	.963) 3	\$	246	\$	(1,240)	\$	58	3	\$	(5,774)
Income (loss) before income taxes	\$	4,440	Ψ	(2,040)	ψ (U,	,903)	Ψ	210	*	(1,210)			_	•	(3,771
Income (loss) before income taxes	<u>\$</u>	4,440	Ψ	(2,040)	\$ (0,	, <i>,</i>	•		•		*			•	(5,771
Income (loss) before income taxes	<u>\$</u>	4,440	Ψ	(2,040)	<del>y</del> (0,	, <i>,</i>	•	ded August 2	•		•			G	
Income (loss) before income taxes	<u>\$</u>		•		(1)	, <i>,</i>	•		•		•				GAAP
Income (loss) before income taxes	<u>\$</u>		•	AAP Preser	tation	Quarte	•		•						
Income (loss) before income taxes	<u>\$</u>		•		tation Corpo	Quarte	•		26, 2	023			-		GAAP
Income (loss) before income taxes	<u>-</u>	Non	•	AAP Preser	tation	Quarte orate	er En	ded August 2	26, 2	023 Special	(	Non-		Pres	GAAP sentation
Income (loss) before income taxes	<u>-</u>		•		tation Corpo	Quarte orate	er En		26, 2	023	(			Pres	GAAP
	<u>-</u>	Non Vholesale	•	AAP Preser Retail	tation Corpo & Oth	Quarte orate &	er En	ded August 2	26, 2	023 Special	(	Non-		Pres	SAAP centation solidated
Income (loss) before income taxes  Net sales of furniture and accessories	<u>-</u>	Non	•	AAP Preser Retail	tation Corpo & Oth	Quarte orate	er En	ded August 2	26, 2	023 Special		Non-		Pres	GAAP
Net sales of furniture and accessories		Non Wholesale	ı-GA	AAP Preser  Retail  52,264	tation Corpo & Oth	Quarte orate & heer	er En	minations ) (23,503(1)	26, 2	023 Special Items		Non-		Pres	GAAP sentation solidated 87,217
Net sales of furniture and accessories  Cost of furniture and accessories sold		Non Vholesale 56,660 39,536	ı-GA	AAP Preser  Retail  52,264  25,318	tation Corpo & Oth	Quarte corate & her 1,796	er En	minations  (23,503(1) ) (23,562(2)	26, 2	023 Special Items		Non-		Pres	SAAP sentation solidated 87,217 42,173
Net sales of furniture and accessories		Non Wholesale	ı-GA	AAP Preser  Retail  52,264	tation Corpo & Oth	Quarte orate & heer	er En	minations ) (23,503(1)	26, 2	023 Special Items		Non-		Pres	GAAP sentation solidated 87,217
Net sales of furniture and accessories  Cost of furniture and accessories sold  Gross profit		Non Vholesale  56,660  39,536  17,124	ı-GA	AAP Preser  Retail  52,264  25,318  26,946	tation Corpo & Oth	Quarte corate & her 1,796 881 915	er En	minations  (23,503(1)  (23,562(2)  59  )	26, 2	023 Special Items		Non- Operating		Pres	87,217 42,173 45,044
Net sales of furniture and accessories  Cost of furniture and accessories sold  Gross profit  SG&A expense		Non Wholesale  56,660  39,536  17,124  10,784	ı-GA	AAP Preser  Retail  52,264  25,318  26,946  29,982	tation Corpo & Oth	Quarte 22 her 1,796 881 915 8,335	er En	minations  (23,503(1) ) (23,562(2) 59 ) (253(3)	26, 2	023 Special Items		Non- Operating		Pres	87,217 42,173 45,044 48,848
Net sales of furniture and accessories  Cost of furniture and accessories sold Gross profit  SG&A expense Income (loss) from operations		Non Vholesale  56,660  39,536  17,124	ı-GA	AAP Preser  Retail  52,264  25,318  26,946	tation Corpo & Oth	Quarte corate & her 1,796 881 915	er En	minations  (23,503(1)  (23,562(2)  59  )	26, 2	023 Special Items -		Non- Operating		Pres	87,217 42,173 45,044 48,848 (3,804
Net sales of furniture and accessories  Cost of furniture and accessories sold Gross profit  SG&A expense Income (loss) from operations Interest income		Non Wholesale  56,660  39,536  17,124  10,784	ı-GA	AAP Preser  Retail  52,264  25,318  26,946  29,982  (3,036	tation Corpo & Oth	Quarte do orate de her 1,796 881 915 8,335 (7,420)	er En	minations  (23,503(1) ) (23,562(2) 59 ) (253(3)	26, 2	023 Special Items		Non- Operating	- - - - 3	Pres	87,217 42,173 45,044 48,848 (3,804 923
Net sales of furniture and accessories  Cost of furniture and accessories sold Gross profit  SG&A expense Income (loss) from operations		Non Wholesale  56,660  39,536  17,124  10,784	ı-GA	AAP Preser  Retail  52,264  25,318  26,946  29,982  (3,036	tation Corpo & Oth	Quarte de de la constant de la const	er En	minations ) (23,503(1) ) (23,562(2) 59 ) (253(3) 312	26, 2	023 Special Items		Non- Operating	- - - - 3 (9)	Pres	SAAP sentation solidated 87,217 42,173

(Dollars in thousands except share and per share data)

						Nine Mo	onth	s Ended August	31, 2024					
	N	Jon-GAAP	Pres	sentation										GAAP sentation
	W	/holesale		Retail	C	Corporate & Other	Eli	minations	Special Items		C	Non- Operating	Cor	nsolidated
								)						
Net sales of furniture and accessories	\$	155,138	\$	151,478	\$	3,934	\$	(64,967(1) \$		-	\$	-	\$	245,583
								)						
Cost of furniture and accessories sold		105,763		70,805		2,239		(64,944(2)		-		-		113,863
Gross profit		49,375		80,673		1,695		(23)		-		-		131,720
								)						
SG&A expense		32,489		87,347		23,195		(890(3)		-		-		142,141
Loss on contract abandonment		-		-		-		-	1,24	40 (4)		-		1,240
Asset impairment charges		-		-		-		-	5,5	15 (5)		-		5,515
Income from operations		16,886		(6,674)		(21,500)		867	(6,75	55)		-		(17,176)
Interest income		-		-		-		-		-		2,075		2,075
Other loss, net		-		-		-		-		-		(489)		(489)
Income (loss) before income taxes	\$	16,886	\$	(6,674)	\$	(21,500)	\$	867 \$	(6,75	55)	\$	1,586	\$	(15,590)

	1	Non-GAAP	Pres	sentation									GAAP esentation
	V	Vholesale		Retail	(	Corporate & Other	Eli	iminations	Special Items		Non- Operating	Co	nsolidated
								)					
Net sales of furniture and accessories	\$	188,318	\$	178,004	\$	7,044	\$	(70,888(1) \$	-			\$	295,434
								)					
Cost of furniture and accessories sold		130,693		84,550		3,212		(78,095(2)	-				140,360
Gross profit		57,625		93,454		3,832		7,207	-				155,074
_								)					
SG&A expense		35,286		94,205		25,972		(754(3)	-				154,709
Gain on revaluation of contingent													
consideration		-		-		-		-	1,013 (6	6)			1,013
Income from operations		22,339		(751)		(22,140)		7,961	1,013		-		1,378
Interest income		-		-		-		-	-		1,644		1,644
Other loss, net		-		-		-		-	-		(1,381)		(1,381)
Income (loss) before income taxes	\$	22,339	\$	(751)	\$	(22,140)	\$	7,961 \$	1,013	\$	263	\$	1,641

Nine Months Ended August 26, 2023

Notes to segment consolidation table:

- (1) Represents the elimination of sales from our wholesale segment to our Company-owned BHF stores.
- (2) Represents the elimination of purchases by our Company-owned BHF stores from our wholesale segment, as well as the change for the period in the elimination of intercompany profit in ending retail inventory.
- (3) Represents the elimination of rent paid by our retail stores occupying Company-owned real estate.
- (4) Represents the charge for accruing the remaining minimum payments under a contract for logistical services in Riverside, CA which we no longer utilize
- (5) Represents asset impairment charges of \$2,887 and \$727 in our retail and wholesale segments, respectively, a \$1,827 charge for the impairment of the Noa Home trade name intangible asset, and a \$74 charge for the impairment of Noa Home customized software.
- (6) Represents the gain resulting from the write-down of the contingent consideration payable on the acquisition of Noa Home.

(Dollars in thousands except share and per share data)

#### Wholesale Segment

Results for the wholesale segment for the three and nine months ended August 31, 2024 and August 26, 2023 are as follows:

		Quarter	Ended		Cha	nge		Nine Mont	hs Ended		Char	nge
	August 3	1, 2024	August 2	6, 2023	Dollars	Percent	August 31	, 2024*	August 26	5, 2023	Dollars	Percent
Net sales	\$47,828	100.0%	\$ 56,660	100.0%	\$ (8,832)	-15.6%	\$155,138	100.0%	\$ 188,318	100.0%	\$ (33,180)	-17.6%
Gross profit (1)	14,681	30.7%	17,124	30.2%	(2,443)	-14.3%	49,375	31.8%	57,625	30.6%	(8,250)	-14.3%
SG&A expenses	10,241	21.4%	10,784	19.0%	(543)	-5.0%	32,489	20.9%	35,286	18.7%	(2,797)	-7.9%
Income from operations	\$ 4,440	9.3%	\$ 6,340	11.2%	\$ (1,900)	-30.0%	\$ 16,886	10.9%	\$ 22,339	11.9%	\$ (5,453)	-24.4%

(1) Gross profit at the segment level is considered a Non-GAAP financial measure due to the included effects of intercompany transactions. Refer to the reconciliation of gross profit by segment to consolidated gross profit presented under the Reconciliation of Segment Results to Consolidated Results of Operations above.

Wholesale sales by major product category are as follows:

							Quarte	r E	nded									
				August 31	, 202	24					August 26,	202	23*				Total Ch	ange
	Е	xternal	Inte	rcompany		Total	1		External	Int	tercompany		Tota	1		]	Dollars	Percent
Bassett Custom																		
Upholstery	\$	17,854	\$	13,069	\$	30,923	64.7%	6 \$	19,985	\$	15,170	\$	35,155	62.	0%	\$	(4,232)	-12.0%
Bassett Leather		3,730		535		4,265	8.9%	ó	6,743		278		7,021	12.	4%		(2,756)	-39.3%
Bassett Custom Wood		2,748		3,638		6,386	13.4%	ó	3,564		4,564		8,128	14.	3%		(1,742)	-21.4%
Bassett Casegoods		3,043		3,211		6,254	13.1%	ó	2,865		3,491		6,356	11.	2%		(102)	-1.6%
Total	\$	27,375	\$	20,453	\$	47,828	100.0%	6 \$	33,157	\$	23,503	\$	56,660	100.	0%	\$	(8,832)	-15.6%

					1	Nine Mont	hs l	Ended						
				August 31,	2024					August 26,	2023*		Total Ch	ange
	E	xternal	Inte	rcompany	Total		]	External	Inte	ercompany	Total		Dollars	Percent
Bassett Custom														
Upholstery	\$	60,046	\$	40,845	\$ 100,891	65.0%	\$	68,641	\$	50,427	\$ 199,068	63.2%	\$ (18,177)	-15.3%
Bassett Leather		11,254		1,462	12,716	8.2%		19,630		550	20,180	10.7%	(7,464)	-37.0%
Bassett Custom Wood		9,933		12,639	22,572	14.5%		12,642		15,031	27,673	14.7%	(5,101)	-18.4%
Bassett Casegoods		8,938		10,021	18,959	12.2%		9,473		11,924	21,397	11.4%	(2,438)	-11.4%
Total	\$	90,171	\$	64,967	\$ 155,138	100.0%	\$	110,386	\$	77,932	\$ 188,318	100.0%	\$ (33,180)	-17.6%

<sup>\*27</sup> weeks for fiscal 2024 as compared with 26 weeks for fiscal 2023.

#### Analysis of Quarterly Results - Wholesale

Net sales for the three months ended August 31, 2024 decreased \$8,832 or 16% from the prior year period due primarily to a 22% decrease in shipments to the open market, a 13% decrease in shipments to our retail store network and a 6% decrease in Lane Venture shipments. Gross margins for the three months ended August 31, 2024 increased 50 basis points over the prior year primarily due to the expected improvement in the Bassett Leather business. As the Bassett Leather product line is internationally sourced with extended lead times, we received significant amounts of inventory during the second and third quarters of 2022 just as product demand was weakening due to the market downturn in home furnishings. Also, the ocean freight costs associated with the majority of the product received was at significantly higher costs than are currently being realized on current product receipts. This improvement was partially offset by lower margins in the Bassett Custom Upholstery business due to deleverage of fixed costs from lower sales volumes and \$609 of unproductive labor costs, or 1.3% of sales, incurred during the temporary shutdown resulting from the cybersecurity incident. SG&A expenses as a percentage of sales increased 240 basis points primarily due to reduced leverage of fixed costs from decreased sales.

<sup>\*40</sup> weeks for fiscal 2024 as compared with 39 weeks for fiscal 2023.

(Dollars in thousands except share and per share data)

Analysis of Year-to-Date Results - Wholesale

Net sales for the nine months ended August 31, 2024 decreased \$33,180 or 18% from the prior year period due primarily to a 20% decrease in shipments to the open market, a 17% decrease in shipments to our retail store network and a 9% decrease in Lane Venture shipments. Gross margins for the nine months ended August 31, 2024 increased 120 basis points over the prior year primarily due to the expected improvement in the Bassett Leather business. As the Bassett Leather product line is internationally sourced with extended lead times, we received significant amounts of inventory during the second and third quarters of 2022 just as product demand was weakening due to the market downturn in home furnishings. Also, the ocean freight costs associated with the majority of the product received was at significantly higher costs than are currently being realized on current product receipts. This increase was partially offset by significantly higher costs than are currently being realized on current product receipts. Margins in our Bassett Casegoods business also improved as expected primarily due to shipping more product that contained lower in-bound freight costs partially offset by increased inventory valuation charges as we plan to be more aggressive in selling certain slow-moving products. These improvements were partially offset by lower margins in the Bassett Custom Upholstery business due to deleverage of fixed costs from lower sales volumes. SG&A expenses as a percentage of sales increased 220 basis points primarily due to reduced leverage of fixed costs from decreased sales.

Wholesale Backlog

Wholesale backlog at August 31, 2024 was \$18,481 as compared to \$18,478 at November 25, 2023 and \$19,895 at August 26, 2023.

#### Retail - Company-owned Stores Segment

Results for the retail segment for the periods ended August 31, 2024 and August 26, 2023 are as follows:

		Quarter	Ended		Cha	nge		Nine Mont	hs Ended		Char	ıge
	August 31	, 2024	August 26, 2023		Dollars	Percent	August 31	, 2024*	August 26	, 2023	Dollars	Percent
Net sales	\$47,256	100.0%	\$ 52,264	100.0%	\$ (5,008)	-9.6%	\$ 151,478	100.0%	\$ 178,004	100.0%	\$ (26,526)	-14.9%
Gross profit (1)	24,971	52.8%	26,946	51.6%	(1,975)	-7.3%	80,673	53.3%	93,454	52.5%	(12,781)	-13.7%
SG&A expenses	27,811	58.9%	29,982	57.4%	(2,171)	-7.2%	87,347	57.7%	94,205	52.9%	(6,858)	-7.3%
Income (loss) from												
operations	\$ (2,840)	-6.0%	\$ (3,036)	-5.8%	\$ 196	-6.5%	\$ (6,674)	-4.4%	\$ (751)	-0.4%	\$ (5,923)	788.7%

<sup>(1)</sup> Gross profit at the segment level is considered a Non-GAAP financial measure due to the included effects of intercompany transactions. Refer to the reconciliation of gross profit by segment to consolidated gross profit presented under the Reconciliation of Segment Results to Consolidated Results of Operations above.

<sup>\*40</sup> weeks for fiscal 2024 as compared with 39 weeks for fiscal 2023.

(Dollars in thousands except share and per share data)

Retail sales by major product category are as follows:

		Quarter	Ended		Cha	nge		Nine Mont	hs Ended		Char	ige
	August 3	, 2024	August 2	6, 2023	Dollars	Percent	August 31	, 2024*	August 20	6, 2023	Dollars	Percent
Bassett Custom												
Upholstery	\$25,631	54.2%	\$30,177	57.7%	\$ (4,546)	-15.1%	\$ 82,690	54.6%	\$101,047	56.8%	\$(18,357)	-18.2%
Bassett Leather	1,229	2.6%	337	0.6%	892	264.7%	3,173	2.1%	1,408	0.8%	1,765	125.4%
Bassett Custom Wood	7,617	16.1%	7,697	14.7%	(80)	-1.0%	24,336	16.1%	27,164	15.3%	(2,828)	-10.4%
Bassett Casegoods	5,909	12.5%	7,027	13.4%	(1,118)	-15.9%	19,684	13.0%	24,848	14.0%	(5,164)	-20.8%
Accessories, mattresses												
and other (1)	6,870	14.5%	7,026	13.4%	(156)	-2.2%	21,595	14.3%	23,537	13.2%	(1,942)	-8.3%
Total	\$47,256	100.0%	\$ 52,264	100.0%	\$ (5,008)	-9.6%	\$151,478	100.0%	\$178,004	100.0%	\$ (26,526)	-14.9%

<sup>(1)</sup> Includes the sale of goods other than Bassett-branded products, such as accessories and bedding, and also includes the sale of furniture protection plans.

#### Analysis of Quarterly Results - Retail

Net sales for the three months ended August 31, 2024 decreased \$5,008 or 9.6% from the prior year period. Written sales (the value of sales orders taken but not delivered) declined 4.8% from the third quarter of 2023. Gross margin for the three months ended August 31, 2024 improved 120 basis points over the prior period due to higher margins on both in-line and clearance goods. In addition, we were running two store closure sales in 2023 that reduced the gross margin for the third quarter of 2023. SG&A expenses as a percentage of sales for the three months ended August 31, 2024 increased 150 basis points primarily due to decreased leverage of fixed costs from lower sales volumes partially offset by reduced advertising and fixed delivery costs.

#### Analysis of Year-to-Date Results - Retail

Net sales for the nine months ended August 31, 2024 decreased \$26,526 or 15% from the prior year period. Written sales (the value of sales orders taken but not delivered) declined 3.6% from the first nine months of 2023. Gross margin for the nine months ended August 31, 2024 improved 80 basis points over the prior period primarily due to higher margins on both in-line and clearance goods partially offset by \$472 of additional inventory valuation charges in the second quarter of 2024 due to our strategy to be more aggressive in selling clearance goods to better control inventory levels. SG&A expenses as a percentage of sales for the nine months ended August 31, 2024 increased 480 basis points primarily due to decreased leverage of fixed costs from lower sales volumes.

#### Retail Backlog

Retail backlog at August 31, 2024 was \$33,251 compared to \$30,902 at November 25, 2023 and \$32,702 at August 26, 2023.

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<sup>\*40</sup> weeks for fiscal 2024 as compared with 39 weeks for fiscal 2023.

(Dollars in thousands except share and per share data)

#### **Corporate and Other**

In addition to the two reportable segments discussed above, we include our remaining business activities and assets in a reconciling category known as Corporate and other, which includes the shared costs of various corporate functions along with any operating segments that do not meet the requirements to be reportable segments. Therefore, Noa Home is included within the Corporate and other reconciling category and accounts for all of the sales and gross profit within this reconciling category. Revenues, costs and expenses of Corporate and other for the periods ended August 31, 2024 and August 26, 2023 are as follows:

	Quarter	End	ed		Char	nge	Nine Mon	ths	Ended		Char	nge
	August 31, 2024		igust 26, 2023	D	Oollars	Percent	June 1, 2024*	A	ugust 26, 2023	I	Oollars	Percent
Net sales	\$ 988	\$	1,796	\$	(808)	-45.0%	\$ 3,934	\$	7,044	\$	(3,110)	-44.2%
Gross profit	484		915		(431)	-47.1%	1,695		3,832		(2,137)	-55.8%
SG&A expenses	7,447		8,335		(888)	-10.7%	23,195		25,972		(2,777)	-10.7%
Net expenses	\$ (6,963)	\$	(7,420)	\$	457	-6.2%	\$ (21,500)	\$	(22,140)	\$	640	-2.9%

<sup>\*40</sup> weeks for fiscal 2024 as compared with 39 weeks for fiscal 2023.

Analysis of Quarterly Results - Corporate and Other

Sales and gross profit declined from the prior year period as we began our wind-down of Noa Home's operations and continued to sell the remaining inventory over the next several months. The \$888 decrease in SG&A expenses was primarily due to reduced advertising and warehouse costs for Noa Home as a result of the on-going wind-down of operations and decreased corporate overhead spending from better expense management, partially offset by costs incurred in connection with the cybersecurity incident.

Analysis of Year-to-Date Results - Corporate and Other

Sales and gross profit declined from the prior year period as we began our wind-down of Noa Home's operations and continued to sell the remaining inventory over the next several months. Included in the gross profit is an inventory valuation charge of \$500 recognized during the second quarter of 2024 due to our decision to cease operations at Noa Home. The \$2,777 decrease in SG&A expenses was primarily due to decreased advertising and warehouse costs for Noa Home as a result of the on-going wind-down of operations and decreased corporate overhead spending from better expense management.

#### **Other Gains and Losses**

#### Fiscal 2024

During the three and nine months ended August 31, 2024, we recognized a charge of \$1,240 to accrue the remaining minimum charges under a logistical services contract with a vendor in Riverside, California. We ceased utilizing those services during the third quarter of 2024 and expect to pay the minimum monthly charge through January of 2026.

During the nine months ended August 31. 2024, we recognized non-cash charges for asset impairments totaling \$5,515 which consisted of the following:

- \$2,887 in our retail segment which included \$1,978 related to the impairment of leasehold improvements and \$750 from the impairment of right-of-use assets at certain underperforming retail stores, as well as \$159 for the impairment of right-of-use assets at certain warehouse locations resulting from the consolidation of our retail warehouses.
- \$727 for the impairment of plant and equipment in our wholesale segment related to the consolidation of our domestic wood production facilities.
- \$1,901 for the impairment of long-lived assets at Noa Home. During the second quarter we concluded that Noa Home was not likely to achieve profitability in the foreseeable future and decided to cease operations by selling the remaining inventory in an orderly fashion over the next several months. \$1,827 of these charges are for the full impairment of the Noa Home trade name intangible asset, and \$74 relates to the full impairment of customized software used in the Noa Home operations.

(Dollars in thousands except share and per share data)

#### Fiscal 2023

During the nine months ended August 26, 2023, we recognized a non-cash gain of \$1,013 resulting from the write-down of our contingent consideration obligation to the former owners of Noa Home. Subsequent to the acquisition of Noa Home on September 2, 2022, the parties concluded that the revenue and EBITDA targets originally set forth in the purchase agreement by which the Noa Home co-founders were to earn the contingent consideration were likely not to be met within the originally anticipated time frame and therefore agreed to replace the contingent consideration payable that was recognized at the acquisition date with two fixed payments of C\$200 each. The first payment was made in June of 2023 and the second payment will be made in December of 2024.

#### Other Items Affecting Net Income (Loss)

#### Interest Income

Interest income for the three and nine months ended August 31, 2024 was \$692 and \$2,075, respectively, compared to \$923 and \$1,644 for the three and nine months, respectively, ended August 26, 2023. The third quarter decline from the prior year period is primarily due to lower balances of interest-bearing cash and cash equivalents, while for the nine months ended August 31, 2024 the rates earned on our cash and cash equivalents and investments in CDs averaged higher than the preceding year.

#### Other Loss, Net

Other loss, net, for the three and nine months ended August 31, 2024 was \$276 and \$380, respectively, compared to \$505 and \$1,072 for the three and nine months, respectively, ended August 26, 2023. The net change from the prior year periods was primarily due to lower costs associated with Company-owned life insurance.

#### Income Taxes

We calculate an anticipated effective tax rate for the year based on our annual estimates of pretax income or loss and use that effective tax rate to record our year-to-date income tax provision. Any change in annual projections of pretax income or loss could have a significant impact on our effective tax rate for the respective quarter.

Our effective tax rate was 22.0% and 17.3% for the three and nine months ended August 31, 2024, respectively. The effective rates for the three and nine months ended August 31, 2024 differ from the federal statutory rate of 21% primarily due to increases in the valuation allowance placed on deferred tax assets associated with Noa Home, the effects of state income taxes and various permanent differences.

Our effective tax rate was 18.8% and 43.3% for the three and nine months ended August 26, 2023, respectively. The effective rates for the three and nine months ended August 26, 2023 differ from the federal statutory rate of 21% primarily due to the non-taxable gain on revaluation of contingent consideration associated with the acquisition of Noa Home, increases in the valuation allowance placed on deferred tax assets associated with Noa Home and the effects of state income taxes and various permanent differences.

#### **Liquidity and Capital Resources**

#### Cash Flows

Cash used in operations for the first nine months of fiscal 2024 was \$2,323 compared to cash provided by operations of \$10,249 for the first nine of fiscal 2023, representing a decrease of \$12,572 in cash flows from operations. This decrease was primarily the result of changes in working capital due to the timing impact of expenditures as a result of an additional week in the first quarter of 2024 coupled with lower net income.

Our overall cash position declined \$14,078 during the first nine months of 2024. During the first nine months of fiscal 2024, we spent \$4,720 on purchases of property and equipment primarily consisting of the upfit of the new Tampa, Florida and Houston, Texas stores that opened in the first quarter of 2024, final payments on the Austin, Texas store remodel, update of the façade of the Greensboro, North Carolina store location and expenditures related to various information technology and manufacturing plant projects. We also paid \$4,909 in dividends during the first nine months of 2024. During the second quarter of 2024 we resumed purchasing shares under our stock repurchase program and repurchased \$1,127 during the first nine months of 2024 compared to \$4,056 repurchased in the prior year period. We expect capital expenditures for the full year to range from \$6 million to \$8 million. As of August 31, 2024, \$20,696 remains available for future purchases under our stock repurchase plan. With cash and cash equivalents and short-term investments totaling \$56,163 on hand at August 31, 2024, expected future operating cash flows and the availability under our credit line noted below, we believe we have sufficient liquidity to fund operations for the foreseeable future.

(Dollars in thousands except share and per share data)

#### **Debt and Other Obligations**

On May 15, 2024, we entered into the Credit Facility with our bank. This credit facility provides for a line of credit of up to \$25,000. At August 31, 2024, we had \$6,013 outstanding under standby letters of credit against our line. The line bears interest at the One-Month Term Secured Overnight Financing Rate ("One-Month Term SOFR") plus 1.75% and is secured by our accounts receivable and inventory. Our bank charges a fee of 0.25% on the daily unused balance of the line, payable quarterly. Under the terms of the Credit Facility, Consolidated Minimum Tangible Net Worth shall at no time be less than \$120,000. In addition, we must maintain the following financial covenants, measured quarterly on a rolling twelve-month basis and commencing as of the end of the first fiscal quarter after the first date that the used commitment (the sum of any outstanding advances plus standby letters of credit) equals or exceeds \$8,250:

- Consolidated Fixed Charge Coverage Ratio of not less than 1.2 times and
- Consolidated Lease Adjusted Leverage to EBITDAR Ratio not to exceed 3.35 times.

Since our used commitment was less than \$8,250 at August 31, 2024, we were not required to test the Consolidated Fixed Charge Coverage Ratio or the Consolidated Lease Adjusted Leverage to EBITDAR Ratio. Had we been required to test those ratios, we would not have been able to achieve the required levels for either ratio. Consequently, our availability under the Credit Facility is currently limited to an additional \$2,237.

We lease land and buildings that are used in the operation of our Company-owned retail stores as well as in the operation of one of our licensee-owned stores, and we lease land and buildings used in our wholesale manufacturing operations. We also lease local delivery trucks used in our retail segment. The present value of our obligations for leases with terms in excess of one year at August 31, 2024 is \$104,133 and is included in our accompanying condensed consolidated balance sheet at August 31, 2024. We were contingently liable under licensee lease obligation guarantees in the amount of \$5,226 at August 31, 2024. The remaining terms under these lease guarantees extend for six years. See Note 10 to our condensed consolidated financial statements for additional details regarding our lease guarantees.

#### Investment in Retail Real Estate

We have a substantial investment in real estate acquired for use as retail locations and occupied by Company-owned retail stores. Such real estate is included in property and equipment, net, in the accompanying condensed consolidated balance sheets and consists of eight properties with an aggregate square footage of 203,465 and a net book value of \$24,306 at August 31, 2024.

#### **Critical Accounting Policies and Estimates**

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations", included in our Annual Report on Form 10-K for the fiscal year ended November 25, 2023.

#### **Off-Balance Sheet Arrangements**

We utilize stand-by letters of credit in the procurement of certain goods in the normal course of business. In addition, we have guaranteed certain lease obligations of licensee operators for some of their store locations. See Note 9 to our condensed consolidated financial statements for further discussion of lease guarantees, including descriptions of the terms of such commitments and methods used to mitigate risks associated with these arrangements.

(Dollars in thousands except share and per share data)

#### Contingencies

We are involved in various legal and environmental matters which arise in the normal course of business. Although the final outcome of these matters cannot be determined, based on the facts presently known, it is our opinion that the final resolution of these matters will not have a material adverse effect on our financial position or future results of operations. See Note 10 to our condensed consolidated financial statements for further information regarding certain contingencies as of August 31, 2024.

#### Item 3. Quantitative and Qualitative Disclosure about Market Risk:

We are exposed to market risk from changes in the value of foreign currencies. Substantially all of our imports purchased outside of North America are denominated in U.S. dollars. Therefore, we believe that gains or losses resulting from changes in the value of foreign currencies relating to foreign purchases not denominated in U.S. dollars would not be material to our results from operations in fiscal 2024. We are also exposed to foreign currency market risk through our investment in Noa Home. Our investment in Noa Home is subject to changes in the value of the Canadian dollar versus the U.S. dollar. Additionally, Noa Home is exposed to other local currency fluctuation risk through its operations in Singapore, the United Kingdom and the United States. The impact of currency fluctuations on our financial position and results of operations of Noa Home has not been significant.

We are exposed to market risk from changes in the cost and availability of raw materials used in our manufacturing processes, principally wood, woven fabric, and foam products. The cost of foam products, which are petroleum-based, is sensitive to changes in the price of oil.

We are also exposed to commodity price risk related to diesel fuel prices for fuel used in our retail segment for home delivery as well as through amounts we are charged for logistical services by our service providers. We manage our exposure to that risk primarily through the application of fuel surcharges to our customers.

We have potential exposure to market risk related to conditions in the commercial real estate market. Our retail real estate holdings of \$24,306 at August 31, 2024 for Company-owned stores could suffer significant impairment in value if we are forced to close additional stores and sell or lease the related properties during periods of weakness in certain markets. Additionally, if we are required to assume responsibility for payment under the lease obligations of \$5,226 which we have guaranteed on behalf of certain licensees as of August 31, 2024 we may not be able to secure sufficient sub-lease income in the current market to offset the payments required under the guarantees. We are also exposed to risk related to conditions in the commercial real estate rental market with respect to the right-of-use assets we carry on our balance sheet for leased retail store locations, manufacturing and warehouse facilities. At August 31, 2024, the unamortized balance of such right-of-use assets used in continuing operations totaled \$90,076. Should we have to close or otherwise abandon one of these leased locations, we could incur additional impairment charges if rental market conditions do not support a fair value for the right of use asset in excess of its carrying value.

#### Item 4. Controls and Procedures:

The Company's principal executive officer and principal financial officer have evaluated the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based upon their evaluation, the principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures are effective. There has been no change in the Company's internal control over financial reporting during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II - OTHER INFORMATION BASSETT FURNITURE INDUSTRIES INCORPORATED AND SUBSIDIARIES AUGUST 31, 2024

(Dollars in thousands except share and per share data)

#### Item 1. Legal Proceedings

None

#### Item 1A. Risk Factors

We discuss in our Annual Report on Form 10-K for the year ended November 25, 2023 various risks that may materially affect our business. We use this section to update this discussion to reflect material developments since our Form 10-K was filed.

We rely extensively on computer systems to process transactions, summarize results and manage our business. Disruptions in both our primary and back-up systems could adversely affect our business and operating results.

Our primary and back-up computer systems are subject to damage or interruption from power outages, computer and telecommunications failures, computer viruses, security breaches, natural disasters and errors by employees. Though losses arising from some of these issues would be covered by insurance, interruptions of our critical business computer systems or failure of our back-up systems could reduce our sales or result in longer production times. If our critical business computer systems or back-up systems are damaged or cease to function properly, we may have to make a significant investment to repair or replace them. For example, we disclosed a cybersecurity incident in Item 1.05 of Current Reports on Form 8-K and 8-K/A filed on July 15, 2024 and August 6, 2024, respectively, relating to the detection of unauthorized occurrences on a portion of our information technology (IT) systems.

#### Item 2. Unregistered Sales of Equity Securities, Use of Proceeds and Issuer Purchases of Equity Securities

The following table summarizes the stock repurchase activity by or on behalf of the Company or any "affiliated purchaser," as defined by Rule 10b-18(a) (3) of the Exchange Act, for the three months ended August 31, 2024 and the approximate dollar value of shares that may yet be purchased pursuant to our stock repurchase program:

	Total Shares Purchased	Average Price Paid	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)	S	Approximate Dollar Value of hares that May Yet Be Purchased Under the Plans or Programs (1)
June 2, 2024 - July 6, 2024	21,472	\$ 13.97	21,472	\$	21,033
July 7, 2024 - August 3, 2024	4,528	\$ 13.59	4,528	\$	20,972
August 4, 2024 - August 31, 2024	20,843	\$ 13.24	20,843	\$	20,696

<sup>(1)</sup> The Company is authorized to repurchase Company stock under a plan which was originally announced in 1998. On March 9, 2022, the Board of Directors increased the remaining limit of the repurchase plan to \$40,000. At August 31, 2024, \$20,696 remained available for share repurchases under the plan.

#### Item 3. Defaults Upon Senior Securities

None.

#### **Item 5. Other Information**

(c) During the fiscal quarter ended August 31, 2024, none of our directors or officers (as defined in Rule 16a-1(f) of the Securities Exchange Act of 1934, as amended) adopted or terminated a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement (in each case, as defined in Item 408(a) of Regulation S-K) for the purchase or sale of the Company's securities.

(Dollars in thousands except share and per share data)

#### Item 6. Exhibits

#### a. Exhibits:

Exhibit 3a – Articles of Incorporation as amended to date are incorporated herein by reference to the Exhibit to Form 10-Q for the fiscal quarter ended February 28, 1994.

Exhibit 3b – By-laws as amended to date are incorporated herein by reference to Exhibit 3.1 to Form 8-K filed with the SEC on January 16, 2024.

Exhibit 10 – Eighth Amended and Restated Credit Agreement with Truist Bank dated May 15, 2024 is incorporated herein by reference to Exhibit 10 to Form 10-Q filed with the SEC on July 11, 2024. Registrant hereby agrees to furnish the SEC, upon request, other instruments defining the rights of holders of long-term debt of the Registrant.

Exhibit 31a - Chief Executive Officer's certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

Exhibit 31b - Chief Financial Officer's certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

Exhibit 32a – Chief Executive Officer's certification pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Exhibit 32b – Chief Financial Officer's certification pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Exhibit 101.INS Inline XBRL Instance

Exhibit 101.SCH Inline XBRL Taxonomy Extension Schema

Exhibit 101.CAL Inline XBRL Taxonomy Extension Calculation

Exhibit 101.DEF Inline XBRL Taxonomy Extension Definition

Exhibit 101.LAB Inline XBRL Taxonomy Extension Labels

Exhibit 101.PRE Inline XBRL Taxonomy Extension Presentation

Exhibit 104. Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

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### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

BASSETT FURNITURE INDUSTRIES, INCORPORATED

/s/ ROBERT H. SPILMAN, JR.

Robert H. Spilman, Jr., Chairman and Chief Executive Officer October 10, 2024

/s/ J. MICHAEL DANIEL

J. Michael Daniel, Senior Vice President and Chief Financial Officer
October 10, 2024

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#### **CERTIFICATIONS**

- I, Robert H. Spilman, Jr., certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Bassett Furniture Industries, Incorporated;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

October 10, 2024

/s/ ROBERT H. SPILMAN, JR.
Robert H. Spilman, Jr., Chairman and Chief Executive Officer

#### CERTIFICATIONS

- I, J. Michael Daniel, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Bassett Furniture Industries, Incorporated;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

October 10, 2024

/s/ J. Michael Daniel

J. Michael Daniel, Senior Vice President and Chief Financial Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Bassett Furniture Industries, Incorporated (the "Company") on Form 10-Q for the period ending August 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Robert H. Spilman, Jr., Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. ss.1350, as adopted pursuant to ss.906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ ROBERT H. SPILMAN, JR.
Robert H. Spilman, Jr.,

October 10, 2024

Chairman and Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to Bassett Furniture Industries, Incorporated and will be retained by Bassett Furniture Industries, Incorporated and furnished to the Securities and Exchange Commission or its staff upon request.

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Bassett Furniture Industries, Incorporated (the "Company") on Form 10-Q for the period ending August 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, J. Michael Daniel, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. ss.1350, as adopted pursuant to ss.906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ J. MICHAEL DANIEL

J. Michael Daniel,
Senior Vice President and Chief Financial Officer

October 10, 2024

A signed original of this written statement required by Section 906 has been provided to Bassett Furniture Industries, Incorporated and will be retained by Bassett Furniture Industries, Incorporated and furnished to the Securities and Exchange Commission or its staff upon request.