### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 10-Q

### ☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended August 27, 2022

OR

		RT PURSUANT TO SECTION 13 OI RITIES EXCHANGE ACT OF 1934	R 15(d) OF	
Fo	or the transition period from	to		
	Cor	nmission File No. 000-00209		
		ITURE INDUSTRIES, INCORPORATION of Registrant as specified in its charter)	ED	
	Virginia e or other jurisdiction poration or organization)		54-0135270 (I.R.S. Employer Identification No.)	
		25 Fairystone Park Highway <u>Bassett, Virginia 24055</u> ss of principal executive offices) (Zip Code)		
	(Registrant's	(276) 629-6000 telephone number, including area code)		
	Securities regist	ered pursuant to Section 12(b) of the Ac	t:	
Title of ea		Trading Symbol BSET	Name of exchange on which registered NASDAQ	_
		eports required to be filed by Section 13 filing requirements for the past 90 days.	3 or 15(d) of the Securities Exchange Act of Yes ⊠ No □	f 193
			required to be submitted pursuant to Rule 4 t the registrant was required to submit such	
	ee the definitions of "large acce		ccelerated filer, smaller reporting company, ller reporting company," and "emerging g	
Large Accelerated Filer Non-accelerated Filer		Accelerated Filer Smaller Reporting Compan Emerging Growth Compan		
		egistrant has elected not to use the extension 13(a) of the Exchange Act.	ded transition period for complying with an	y nev
Indicate by check mark whether	er the registrant is a shell company	(as defined in Rule 12b-2 of the Exchan	ge Act). Yes □ No ⊠	
At September 23, 2022, 9,155,	740 shares of common stock of the	e Registrant were outstanding.		
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#### BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES

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### ITEM 1. FINANCIAL STATEMENTS BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME

### CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE PERIODS ENDED AUGUST 27, 2022 AND AUGUST 28, 2021 – UNAUDITED

(In thousands except per share data)

	Quarter Ended			Nine Months Ended				
	Augu	ıst 27, 2022	Augus	t 28, 2021	Augu	ıst 27, 2022	Aug	ust 28, 2021
Net sales of furniture and accessories	\$	118,012	\$	104,870	\$	364,582	\$	316,522
Cost of furniture and accessories sold		57,240		52,263		180,479		153,426
Gross profit		60,772		52,607		184,103		163,096
Selling, general and administrative expenses		54,695		47,631		160,536		145,473
Gain on sale of real estate		4,595	-	<u>-</u>		4,595		
Income from operations		10,672		4,976		28,162		17,623
Other loss, net		(594)		(268)		(1,850)		(828)
Income from continuing operations before income taxes		10,078		4,708		26,312		16,795
Income tax expense		2,305		1,267		6,505		4,579
Income from continuing operations		7,773		3,441		19,807		12,216
Discontinued operations:				(5(5)		1 712		1.070
Income (loss) from operations of logistical services Gain on disposal (less adjustments)		(193)		(565)		1,712 53,061		1,079
Income tax expense (benefit)		(48)		(140)		14,261		294
income tax expense (benefit)		(40)		(140)		14,201		274
Income (loss) from discontinued operations		(145)		(425)		40,512		785
Net income	\$	7,628	\$	3,016	\$	60,319	\$	13,001
Basic earnings per share:								
Income from continuing operations	\$	0.84	\$	0.35	\$	2.08	\$	1.24
Income (loss) from discontinued operations		(0.02)		(0.04)		4.26		0.08
Basic and diluted earnings per share	\$	0.82	\$	0.31	\$	6.34	\$	1.32
Diluted earnings per share:								
Income from continuing operations	\$	0.84	\$	0.35	\$	2.08	\$	1.24
Income (loss) from discontinued operations		(0.02)		(0.04)		4.26		0.08
Diluted earnings per share	\$	0.82	\$	0.31	\$	6.34	\$	1.32
Regular dividends per share	\$	0.16	\$	0.14	\$	0.44	\$	0.39
Special dividend per share	\$		\$		\$	1.50	\$	0.25

The accompanying notes to condensed consolidated financial statements are an integral part of the condensed consolidated financial statements.

#### PART I – FINANCIAL INFORMATION – CONTINUED **ITEM 1. FINANCIAL STATEMENTS**

### BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

#### $\underline{FOR\ THE\ PERIODS\ ENDED\ AUGUST\ 27,2022\ AND\ AUGUST\ 28,2021-UNAUDITED}$ (In thousands)

	Quarter Ended				Nine Months Ended			
	August 27, 2022		August 28, 2021		August 27, 2022	Au	gust 28, 2021	
5	<b>A</b>	<b>7</b> (20	<b>A</b>	2016	0.010	Φ.	12 001	
Net income	\$	7,628	\$	3,016	\$ 60,319	\$	13,001	
Other comprehensive income:								
Amortization associated with Long Term Cash Awards (LTCA)		33		36	99		108	
Income taxes related to LTCA		(8)		(9)	(24)		(28)	
Amortization associated with supplemental executive								
retirement defined benefit plan (SERP)		31		11	93		33	
Income taxes related to SERP		(8)		(3)	(24)		(9)	
Other comprehensive income, net of tax		48		35	144		104	
							_	
Total comprehensive income	\$	7,676	\$	3,051	\$ 60,463	\$	13,105	

The accompanying notes to condensed consolidated financial statements are an integral part of the condensed consolidated financial statements.

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### PART I – FINANCIAL INFORMATION – CONTINUED ITEM 1, FINANCIAL STATEMENTS

#### BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES

#### CONDENSED CONSOLIDATED BALANCE SHEETS

#### <u>AUGUST 27, 2022 AND NOVEMBER 27, 2021</u>

(In thousands)

	(Unaudited)	Name
	August 27, 2022	November 27, 2021
Assets		
Current assets		
Cash and cash equivalents	\$ 66,87	
Short-term investments	17,71	
Accounts receivable, net	20,95	
Inventories	91,68	
Recoverable income taxes	5,42	7 8,379
Current assets of discontinued operations held for sale		- 11,064
Other current assets	11,10	4 10,181
Total current assets	213,74	7 180,284
Property and equipment, net	75,51	3 69,168
Deferred income taxes	6,04	
Goodwill and other intangible assets	14,31	
Right of use assets under operating leases	86,80	9 95,955
Long-term assets of discontinued operations held for sale		- 52,757
Other	6,26	0 5,953
Total long-term assets	113,42	7 172,208
Total assets	\$ 402,68	7 \$ 421,660
<u>Liabilities and Stockholders' Equity</u>		
Current liabilities		
Accounts payable	\$ 24,18	
Accrued compensation and benefits	12,80	
Customer deposits	40,31	
Current portion operating lease obligations	19,96	
Current liabilities of discontinued operations held for sale		- 16,095
Other current liabilites and accrued expenses	12,74	
Total current liabilities	110,02	4 134,219
Long-term liabilities		
Post employment benefit obligations	13,01	6 12,968
Long-term portion of operating lease obligations	84,10	2 94,845
Long-term liabilities of discontinued operations held for sale		- 16,210
Other long-term liabilities	60	6 686
Total long-term liabilities	97,72	4 124,709
Stockholders' equity	-1606	40.011
Common stock	46,06	
Retained earnings	150,55	
Additional paid-in capital		- 113
Accumulated other comprehensive loss	(1,67	
Total stockholders' equity	194,93	
Total liabilities and stockholders' equity	\$ 402,68	<u>7</u> \$ 421,660

The accompanying notes to condensed consolidated financial statements are an integral part of the condensed consolidated financial statements.

### $\frac{PART\ I-FINANCIAL\ INFORMATION-CONTINUED}{ITEM\ 1.\ FINANCIAL\ STATEMENTS}$

### BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

### FOR THE PERIODS ENDED AUGUST 27, 2022 AND AUGUST 28, 2021 – UNAUDITED (In thousands)

	Nine Months Ended			ed	
	August 27, 2022			August 28, 2021	
Operating activities:					
Net income	\$	60,319	\$	13,001	
Adjustments to reconcile net income to net cash provided by (used in) operating activities:					
Depreciation and amortization		8,732		10,458	
Gain on disposal of discontinued operations		(53,061)		-	
Gain on sale of property and equipment		(4,603)		(68)	
Deferred income taxes		(2,856)		1,053	
Other, net		1,425		478	
Changes in operating assets and liabilities:					
Accounts receivable		57		(4,329)	
Inventories		(13,677)		(18,941)	
Other current assets		2,961		(100)	
Right of use assets under operating leases		15,881		18,857	
Customer deposits		(11,181)		11,341	
Accounts payable and other liabilities		1,227		2,750	
Obligations under operating leases		(17,519)		(20,823)	
Net cash provided by (used in) operating activities		(12,295)		13,677	
Investing activities:					
Purchases of property and equipment		(17,266)		(7,141)	
Proceeds from sales of property and equipment		8,226		101	
Proceeds from the disposal of discontinued operations, net		84,534		-	
Other		(1,428)		(1,173)	
Net cash provided by (used in) investing activities		74,066		(8,213)	
·					
Financing activities:					
Cash dividends		(18,734)		(6,321)	
Proceeds from the exercise of stock options		-		42	
Other issuance of common stock		340		266	
Repurchases of common stock		(10,263)		(5,566)	
Taxes paid related to net share settlement of equity awards		-		(219)	
Repayments of finance lease obligations		(618)		(854)	
Net cash used in financing activities		(29,275)		(12,652)	
Change in cash and cash equivalents		32,496		(7,188)	
Cash and cash equivalents - beginning of period		34,374		45,799	
Cash and cash equivalents - end of period	\$	66,870	\$	38,611	

The accompanying notes to condensed consolidated financial statements are an integral part of the condensed consolidated financial statements.

(Dollars in thousands except share and per share data)

#### 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by accounting principles generally accepted in the United States ("GAAP") for complete financial statements. In our opinion, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included.

References to "ASC" included hereinafter refer to the Accounting Standards Codification established by the Financial Accounting Standards Board ("FASB") as the source of authoritative GAAP.

The condensed consolidated financial statements include the accounts of Bassett Furniture Industries, Incorporated ("Bassett", "we", "our", or the "Company") and our wholly-owned subsidiaries of which we have a controlling interest. In accordance with ASC Topic 810, we have evaluated our licensees and certain other entities to determine whether they are variable interest entities ("VIEs") of which we are the primary beneficiary and thus would require consolidation in our financial statements. To date we have concluded that none of our licensees represent VIEs. We were the primary beneficiary of one VIE by virtue of our control over the activities that most significantly impact the entity's economic performance. This VIE was created to effect a Section 1031 like-kind exchange involving the purchase of real property in the state of Florida and the sale of real property in the state of Texas (see Note 13, Retail Real Estate Transactions). Subsequent to the completion of the exchange transactions during the third quarter of fiscal 2022, the sole equity interest in the VIE was transferred to Bassett and the entity is now consolidated as a wholly owned subsidiary.

Revenue from the sale of furniture and accessories is reported in the accompanying condensed consolidated statements of income net of estimates for returns and allowances.

On January 31, 2022, we entered into a definitive agreement to sell substantially all of the assets of our wholly-owned subsidiary, Zenith Freight Lines, LLC ("Zenith") to J.B. Hunt Transport Services, Inc. ("J.B. Hunt"). The sale was completed on February 28, 2022. Accordingly, the operations of our logistical services segment as well as the gain realized upon disposal are presented in the accompanying condensed consolidated statements of income as discontinued operations, and the assets sold to and liabilities assumed by J.B. Hunt are presented in the accompanying condensed consolidated balance sheet as of November 27, 2021 as assets and liabilities of discontinued operations held for sale. See Note 12, Discontinued Operations, for additional information. Costs incurred by Bassett for logistical services performed for Bassett by Zenith are included in selling, general and administrative expenses.

#### Recently Adopted Accounting Pronouncements

Effective as of the beginning of fiscal 2022, we have adopted Accounting Standards Update No. 2019-12 – Income Taxes (Topic 740) Simplifying the Accounting for Income Taxes. The amendments in ASU 2019-12 eliminate certain exceptions related to the approach for intraperiod tax allocation, the methodology for calculating income taxes in an interim period and the recognition of deferred tax liabilities for outside basis differences. ASU 2019-12 also clarifies and simplifies other aspects of the accounting for income taxes. The amendments in ASU 2019-12 became effective for us as of the beginning of our 2022 fiscal year. We adopted ASU 2019-12 on a prospective basis and the adoption did not have a material impact upon our financial condition or results of operations.

Certain prior year amounts have been reclassified to conform with the current year presentation.

#### 2. Interim Financial Presentation

All intercompany accounts and transactions have been eliminated in the condensed consolidated financial statements. The results of operations for the three and nine months ended August 27, 2022 are not necessarily indicative of results for the full fiscal year. These interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended November 27, 2021.

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(Dollars in thousands except share and per share data)

#### Income Taxes

We calculate an anticipated effective tax rate for the year based on our annual estimates of pretax income and use that effective tax rate to record our year-to-date income tax provision. Any change in annual projections of pretax income could have a significant impact on our effective tax rate for the respective quarter.

Our effective tax rate was 22.8% and 25.6% for the three and nine months ended August 27, 2022, respectively, and 27.2% and 27.3% for the three and nine months ended August 28, 2021, respectively. These effective rates differ from the federal statutory rate of 21% primarily due to the effects of state income taxes and various permanent differences, including those associated with Company-owned life insurance, and tax of \$552 for the nine months ended August 27, 2022 associated with non-deductible goodwill written off in connection with our sale of Zenith and included in income tax on discontinued operations, and tax deficiencies of \$117 during the nine months ended August 28, 2021 arising from stock-based compensation.

Cash paid for income taxes, net of refunds, during the nine months ended August 27, 2022 was \$20,722, including the estimated tax payable on the taxable gain realized on our sale of Zenith. Cash paid for income taxes, net of refunds, during the nine months ended August 28, 2021 was \$624. These cash payments for income taxes are included in cash flows from operating activities in the accompanying condensed consolidated statement of cash flows.

#### 3. Financial Instruments and Investments

#### Financial Instruments

Our financial instruments include cash and cash equivalents, short-term investments in certificates of deposit (CDs), accounts receivable, and accounts payable. Because of their short maturities, the carrying amounts of cash and cash equivalents, short-term investments in CDs, accounts receivable, and accounts payable approximate fair value.

#### Investments

Our short-term investments of \$17,715 at August 27, 2022 and November 27, 2021 consisted of CDs. At August 27, 2022, the CDs had original terms averaging eight months, bearing interest at rates ranging from 0.25% to 3.00%. At August 27, 2022, the weighted average remaining time to maturity of the CDs was approximately six months and the weighted average yield of the CDs was approximately 2.17%. Each CD is placed with a federally insured financial institution and all deposits are within federal deposit insurance limits. Due to the nature of these investments and their relatively short maturities, the carrying amount of the short-term investments at August 27, 2022 and November 27, 2021 approximates their fair value.

#### 4. Accounts Receivable

Accounts receivable consists of the following:

	August 27, 2022	November 27, 2021		
Gross accounts receivable	\$ 21,902	\$	21,134	
Allowance for doubtful accounts	(952)		(567)	
Accounts receivable, net	\$ 20,950	\$	20,567	

We maintain an allowance for credit losses for estimated losses resulting from the inability of our customers to make required payments. The allowance for credit losses is based on a review of specifically identified accounts in addition to an overall aging analysis which is applied to accounts pooled on the basis of similar risk characteristics. Judgments are made with respect to the collectibility of accounts receivable within each pool based on historical experience, current payment practices and current economic trends based on our expectations over the expected life of the receivables, which is generally ninety days or less. Actual credit losses could differ from those estimates.

#### AUGUST 27, 2022

(Dollars in thousands except share and per share data)

Activity in the allowance for credit losses for the nine months ended August 27, 2022 was as follows:

	20:	22
Balance at November 27, 2021	\$	567
Additions charged to expense		439
Write-offs against allowance		(54)
Balance at August 27, 2022	\$	952

We believe that the carrying value of our net accounts receivable approximates fair value. The inputs into these fair value estimates reflect our market assumptions and are not observable. Consequently, the inputs are considered to be Level 3 as specified in the fair value hierarchy in ASC Topic 820, Fair Value Measurements and Disclosures. See Note 3.

#### 5. Inventories

Domestic furniture inventories are valued at the lower of cost, which is determined using the last-in, first-out (LIFO) method, or market. Imported inventories and those applicable to our Lane Venture and Bassett Outdoor lines are valued at the lower of cost, which is determined using the first-in, firstout (FIFO) method, or net realizable value.

Inventories were comprised of the following:

	Augu	N	ovember 27, 2021	
Wholesale finished goods	\$	50,617	\$	40,254
Work in process		695		482
Raw materials and supplies		23,527		21,653
Retail merchandise		35,169		30,914
Total inventories on first-in, first-out method		110,008		93,303
LIFO adjustment		(12,407)		(10,483)
Reserve for excess and obsolete inventory		(5,920)		(4,816)
	\$	91,681	\$	78,004

We estimate an inventory reserve for excess quantities and obsolete items based on specific identification and historical write-offs, taking into account future demand, market conditions and the respective valuations at LIFO. The need for these reserves is primarily driven by the normal product life cycle. As products mature and sales volumes decline, we rationalize our product offerings to respond to consumer tastes and keep our product lines fresh. If actual demand or market conditions in the future are less favorable than those estimated, additional inventory write-downs may be required. In determining reserves, we calculate separate reserves on our wholesale and retail inventories. Our wholesale inventories tend to carry the majority of the reserves for excess quantities and obsolete inventory due to the nature of our distribution model. These wholesale reserves primarily represent design and/or style obsolescence. Typically, product is not shipped to our retail warehouses until a consumer has ordered and paid a deposit for the product. We do not typically hold retail inventory for stock purposes. Consequently, floor sample inventory and inventory for delivery to customers account for the majority of our inventory at retail. Retail reserves are based on accessory and clearance floor sample inventory in our stores and any inventory that is not associated with a specific customer order in our retail warehouses.

(Dollars in thousands except share and per share data)

Activity in the reserves for excess quantities and obsolete inventory by segment are as follows:

	Wh	olesale					
	Se	Segment		l Segment	Total		
Balance at November 27, 2021	\$	3,683	S	1,133	\$	4,816	
Additions charged to expense	Ψ	1,941	Ψ	862	Ψ	2,803	
Write-offs		(982)		(717)		(1,699)	
Balance at August 27, 2022	\$	4,642	\$	1,278	\$	5,920	

Our estimates and assumptions have been reasonably accurate in the past. We have not made any significant changes to our methodology for determining inventory reserves in 2022 and do not anticipate that our methodology is likely to change in the future.

#### 6. Goodwill and Other Intangible Assets

Goodwill and other intangible assets consisted of the following:

	-	Gross Carrying Amount		August 27, 2022 Accumulated Amortization		d Intangib	
Intangibles subject to amortization							,
Customer relationships		\$	512	\$	(264)	\$	248
Intangibles not subject to amortization:							
Trade names							6,848
Goodwill							7,217
Total goodwill and other intangible assets						\$	14,313
	-	Gross Ca Amou		Accu	er 27, 2021 mulated tization	Intan	gible Assets, Net
Intangibles subject to amortization							
Customer relationships	<u>,                                    </u>	\$	512	\$	(223)	\$	289
Intangibles not subject to amortization:							
Trade names							6,848
Goodwill							7,217
						\$	14,354
Total goodwill and other intangible assets							

(Dollars in thousands except share and per share data)

The carrying amounts of goodwill by reportable segment at both August 27, 2022 and November 27, 2021 are as follows:

		Original Recorded Value		Accumulated Impairment Losses		Carrying Amount	
Wholesale	\$	9,188	\$	(1,971)	\$	7,217	
Retail		1,926		(1,926)		-	
Total goodwill	\$	11,114	\$	(3,897)	\$	7,217	

Goodwill and other intangible assets associated with our logistical services segment totaling \$9,094 at November 27, 2021 are included in assets of discontinued operations held for sale in the accompanying balance sheet (see Note 12).

Amortization expense associated with intangible assets during the three and nine months ended August 27, 2022 and August 28, 2021 was as follows:

	Quarter Ended				Nine Mon	ths Eı	ıded	
	August 27, 2022		8		0	ust 27, 022	Au	igust 28, 2021
Intangible asset amortization expense	\$	14	\$	14	\$	42	\$	42

Estimated future amortization expense for intangible assets that exist at August 27, 2022 is as follows:

Remainder of fiscal 2022	\$ 15
Fiscal 2023	57
Fiscal 2024	57
Fiscal 2025	57
Fiscal 2026	57
Fiscal 2027	 5
Total	\$ 248

#### 7. Bank Credit Facility

Our bank credit facility provides for a line of credit of up to \$25,000. At August 27, 2022, we had \$3,931 outstanding under standby letters of credit against our line, leaving availability under our credit line of \$21,069. In addition, we had outstanding standby letters of credit with another bank totaling \$325 at August 27, 2022. The line bears interest at the One-Month Term Secured Overnight Financing Rate ("One-Month Term SOFR") plus 1.5% and is unsecured. Our bank charges a fee of 0.25% on the daily unused balance of the line, payable quarterly. Under the terms of the facility, we must maintain the following financial covenants, measured quarterly on a rolling twelve-month basis:

- Consolidated fixed charge coverage ratio of not less than 1.4 times,
- Consolidated lease-adjusted leverage ratio not to exceed 3.0 times, and
- Minimum tangible net worth of \$140,000.

We were in compliance with these covenants at August 27, 2022 and expect to remain in compliance for the foreseeable future. The credit facility will mature on January 27, 2025, at which time any amounts outstanding under the facility will be due.

(Dollars in thousands except share and per share data)

#### 8. Post Employment Benefit Obligations

#### <u>Defined Benefit Plans</u>

We have an unfunded Supplemental Retirement Income Plan (the "Supplemental Plan") that covers one current and certain former executives. The liability for the Supplemental Plan was \$9,062 and \$9,192 as of August 27, 2022 and November 27, 2021, respectively.

We also have the Bassett Furniture Industries, Incorporated Management Savings Plan (the "Management Savings Plan") which was established in the second quarter of fiscal 2017. The Management Savings Plan is an unfunded, nonqualified deferred compensation plan maintained for the benefit of certain highly compensated or management level employees. As part of the Management Savings Plan, we have made Long Term Cash Awards ("LTC Awards") totaling \$2,000 to certain management employees in the amount of \$400 each. The liability for the LTC Awards was \$1,560 and \$1,548 as of August 27, 2022 and November 27, 2021, respectively.

The combined pension liability for the Supplemental Plan and LTC Awards is recorded as follows in the condensed consolidated balance sheets:

	Augus	t 27, 2022	Nov	ember 27, 2021
Accrued compensation and benefits	\$	913	\$	913
Post employment benefit obligations		9,709		9,827
Total pension liability	\$	10,622	\$	10,740

Components of net periodic pension costs for our defined benefit plans for the three and nine months ended August 27, 2022 and August 28, 2021 are as follows:

		Quarter Ended				Nine Months E						
	A	0 , 0		0 ,		,		ugust 28, 2021		ust 27, 022	Aı	igust 28, 2021
Service cost	\$	9	\$	31	\$	27	\$	91				
Interest cost		58		48		173		146				
Amortization of prior service costs		31		31		94		94				
Amortization of loss		33		15		100		45				
Net periodic pension cost	\$	131	\$	125	\$	394	\$	376				

The components of net periodic pension cost other than the service cost component, which is included in selling, general and administrative expenses, are included in other loss, net in our condensed consolidated statements of operations.

#### **Deferred Compensation Plans**

We have an unfunded deferred compensation plan that covers one current executive and certain former executives and provides for voluntary deferral of compensation. This plan has been frozen with no additional participants or deferrals permitted. Our liability under this plan was \$1,657 and \$1,648 as of August 27, 2022 and November 27, 2021, respectively.

We also have an unfunded, nonqualified deferred compensation plan maintained for the benefit of certain highly compensated or management level employees which was established under the Management Savings Plan. Our liability under this plan, including both accrued Company contributions and participant salary deferrals, was \$1,946 and \$1,789 as of August 27, 2022 and November 27, 2021, respectively.

(Dollars in thousands except share and per share data)

Our combined liability for all deferred compensation arrangements, including Company contributions and participant deferrals under the Management Savings Plan, is recorded as follows in the condensed consolidated balance sheets:

	August 27, 2	022	November 27	, 2021
Accrued compensation and benefits	\$	296	\$	296
Post employment benefit obligations		3,307		3,142
Total deferred compensation liability	\$	3,603	\$	3,438

We recognized expense under our deferred compensation arrangements during the three and nine months ended August 27, 2022 and August 28, 2021 as follows:

	Quarter Ended				ths End	ed		
	August 27, 2022				-	gust 27, 2022	-	ust 28, 021
Deferred compensation expense (benefit)	\$	(7)	\$	96	\$	54	\$	451

#### 9. Commitments and Contingencies

We are involved in various legal and environmental matters which arise in the normal course of business. Although the final outcome of these matters cannot be determined, based on the facts presently known, we believe that the final resolution of these matters will not have a material adverse effect on our financial position or future results of operations.

#### 10. Lease Guarantees

We have guaranteed certain lease obligations of licensee operators. Lease guarantees range from one to three years. We were contingently liable under licensee lease obligation guarantees in the amounts of \$1,871 and \$1,845 at August 27, 2022 and November 27, 2021, respectively.

In the event of default by an independent dealer under the guaranteed lease, we believe that the risk of loss is mitigated through a combination of options that include, but are not limited to, arranging for a replacement dealer or liquidating the collateral (primarily inventory). The proceeds of the above options are expected to cover the estimated amount of our future payments under the guarantee obligations, net of recorded reserves. The fair value of lease guarantees (an estimate of the cost to the Company to perform on these guarantees) at August 27, 2022 and November 27, 2021 was not material.

(Dollars in thousands except share and per share data)

#### 11. Earnings Per Share

The following reconciles basic and diluted earnings per share:

	Ne	et Income	Weighted Average Shares		t Income er Share
For the quarter ended August 27, 2022:					
Basic earnings per share - continuing operations	\$	7,773	9,238,185	\$	0.84
Add effect of dilutive securities:	Ψ	1,113	7,230,103	Ψ	0.04
Restricted shares		-	28,927		-
Diluted earnings per share - continuing operations	\$	7,773	9,267,112	\$	0.84
Basic loss per share - discontinued operations	\$	(145)	9,238,185	\$	(0.02
Add effect of dilutive securities:					
Restricted shares	<u></u>	- (1.45)	28,927	Ф	(0.00
Diluted loss per share - discontinued operations	<u>\$</u>	(145)	9,267,112	\$	(0.02
For the quarter ended August 28, 2021:					
Basic earnings per share - continuing operations Add effect of dilutive securities:	\$	3,441	9,779,928	\$	0.35
Options and restricted shares		-	5,415		-
Diluted earnings per share - continuing operations	\$	3,441	9,785,343	\$	0.35
Basic loss per share - discontinued operations Add effect of dilutive securities:	\$	(425)	9,779,928	\$	(0.04)
Options and restricted shares		-	5,415		-
Diluted loss per share - discontinued operations	\$	(425)	9,785,343	\$	(0.04)
For the nine months ended August 27, 2022:					
Basic earnings per share - continuing operations	\$	19,807	9,503,937	\$	2.08
Add effect of dilutive securities:		·			
Restricted shares		-	5,688		-
Diluted earnings per share - continuing operations	\$	19,807	9,509,625	\$	2.08
Basic earnings per share - discontinued operations Add effect of dilutive securities:	\$	40,512	9,503,937	\$	4.26
Restricted shares		-	5,688		-
Diluted earnings per share - discontinued operations	<u>\$</u>	40,512	9,509,625	\$	4.26
For the nine months ended August 28, 2021:					
Basic earnings per share - continuing operations	\$	12,216	9,864,691	\$	1.24
Add effect of dilutive securities:			9,329		
Options and restricted shares	\$	12,216	9,874,020	\$	1.24
Diluted earnings per share - continuing operations	<u>φ</u>	12,210	9,874,020	Ф	1,24
Basic earnings per share - discontinued operations Add effect of dilutive securities:	\$	785	9,864,691	\$	0.08
Options and restricted shares		-	9,329		-
Diluted earnings per share - discontinued operations	\$	785	9,874,020	\$	0.08
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(Dollars in thousands except share and per share data)

For the three and nine months ended August 27, 2022 and August 28, 2021, the following potentially dilutive shares were excluded from the computations as their effect was anti-dilutive:

	Quarter	Ended	Nine Mont	hs Ended
	August 27, 2022	August 28, 2021	August 27, 2022	August 28, 2021
Unvested shares	15,799	<u>-</u>	67,099	7,105

#### 12. Discontinued Operations

On January 31, 2022, we entered into a definitive agreement to sell substantially all of the assets of Zenith to J.B. Hunt. The sale was completed on February 28, 2022, at which time we received the following net proceeds:

Sales price prior to post-closing working capital adjustment	\$ 86,939
Less:	
Amount held in escrow for contingencies related to representations and warranties (1)	1,000
Seller expenses paid at closing	418
Working capital adjustment paid to buyer	987
Net proceeds from the sale (2)	\$ 84,534

- (1) To be held in escrow until the first anniversary of the sale, at which time any amount not distributed or reserved for specified claims will be released to the Company. This amount is included in other current assets in the accompanying condensed consolidated balance sheet at August 27, 2022.
- (2) Included in cash flows from investing activities in the accompanying condensed consolidated statement of cash flows for the nine months ended August 27, 2022.

The sales price was subject to a customary post-closing working capital adjustment which was paid during the third quarter of fiscal 2022. Including the effect of the working capital adjustment, we recognized a pre-tax gain from the sale of Zenith of \$53,061.

The operations of our logistical services segment, which consisted entirely of the operations of Zenith, are presented in the accompanying condensed consolidated statements of income as discontinued operations, and the assets sold to and liabilities assumed by J.B. Hunt are presented in the accompanying condensed consolidated balance sheet as assets and liabilities of discontinued operations held for sale as of November 27, 2021.

(Dollars in thousands except share and per share data)

The following table summarizes the major classes of assets and liabilities of the discontinued operations held for sale as reported in the condensed consolidated balance sheet as of November 27, 2021:

	Nov	November 27, 2021	
Carrying amounts of major classes of assets included as part of discontinued operations:			
Accounts receivable, net	\$	7,601	
Other current assets		3,463	
Property and equipment, net		24,898	
Goodwill and other intangible assets		9,094	
Right of use assets under operating leases		18,193	
Other		572	
	\$	63,821	
Balance sheet classification:			
Current assets of discontinued operations held for sale	\$	11,064	
	\$	52,757	
Long-term assets of discontinued operations held for sale		32,737	
Total assets of discontinued operations held for sale	<u>\$</u>	63,821	
Carrying amounts of major classes of liabilities included as part of discontinued operations:			
Accounts payable	\$	4,336	
Accrued compensation and benefits		3,295	
Current portion operating lease obligations		7,458	
Other current liabilites and accrued expenses		1,006	
Long-term portion of operating lease obligations		10,996	
Other long-term liabilities		5,214	
	\$	32,305	
Balance sheet classification:	Ć.	16.005	
Current liabilities of discontinued operations held for sale	\$	16,095	
Long-term liabilities of discontinued operations held for sale		16,210	
Total liabilities of discontinued operations held for sale	\$	32,305	

Following the sale of Zenith, certain of Zenith's liabilities primarily representing reserves and accrued liabilities for pre-disposal workers' compensation, health insurance and auto liability claims were retained by Bassett. The remaining balance of these reserves and accruals total \$537 at August 27, 2022 and are included in other current liabilities and accrued expenses in the accompanying condensed consolidated balance sheet.

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#### AUGUST 27, 2022

(Dollars in thousands except share and per share data)

The following table summarizes the major classes of line items constituting income of the discontinued operations, as reported in the condensed consolidated statements of income for the three and nine months ended August 27, 2022 and August 28, 2021:

	Quarter Ended				ıded					
	August 27, 2022		, August 28, 2021				_		Αι	igust 28, 2021
Major line items constituting pretax income of discontinued operations:										
Logistical services revenue	\$	-	\$	14,036	\$	16,776	\$	40,116		
Cost of logistical services		-		14,522		15,001		38,849		
Other loss, net		-		(79)		(63)		(188)		
Income (loss) from operations of logistical services		-		(565)		1,712		1,079		
Gain on disposal (less adjustments)		(193)		-		53,061		-		
Pretax income of discontinued operations		(193)		(565)		54,773		1,079		
Income tax expense (benefit)		(48)		(140)		14,261		294		
						,				
Income (loss) from discontinued operations, net of tax	\$	(145)	\$	(425)	\$	40,512	\$	785		

The amounts for revenue and costs of logistical services shown above represent the results of Zenith's business transactions with third parties. Zenith also charged Bassett for logistical services provided to our wholesale segment in the amount of \$9,121 during the nine months ended August 27, 2022, and \$7,164 and \$23,409, respectively, for the three and nine months ended August 28, 2021. We have entered into a service agreement with J.B. Hunt for the continuation of these services for a period of seven years following the sale of Zenith. Subsequent to the sale, we incurred \$10,307 and \$19,852 of expense during the three and nine months ended August 27, 2022, respectively, for the performance of logistical services, of which \$17,818 had been paid in cash as of August 27, 2022.

Included in other loss, net, is interest arising from finance leases assumed by J.B. Hunt as part of the transaction. Such interest amounted to \$78 for the nine months ended August 27, 2022, and \$86 and \$207, respectively, for the three and nine months ended August 28, 2021.

The following table summarizes the cash flows generated by discontinued operations during the nine months ended August 27, 2022 and August 28, 2021:

		Nine Months Ended					
	August	27, 2022	Augu	st 28, 2021			
Cash provided by operating activities	\$	1,681	\$	3,231			
Cash used in investing activities		(81)		(2,706)			
Cash used in financing activities		(371)		(834)			
Net cash provided by (used in) discontinued operations	\$	1,229	\$	(309)			

#### 13. Retail Real Estate Transactions

During the third quarter of fiscal 2022, we sold one of our Company-owned store locations in Houston, Texas for \$8,217 net of closing costs, resulting in a gain of \$4,595 during the three and nine months ended August 27, 2022. The sale closed on June 24, 2022, and we expect to vacate the premises during the fourth quarter of fiscal 2022. This store will be relocated to a new leased store in the Houston market that we expect to open during the second quarter of fiscal 2023.

This sale, together with our recent purchase of real property in Tampa, Florida for \$7,668 in cash during the second quarter of fiscal 2022 will be treated as an exchange of like-kind property under Section 1031 of the Internal Revenue Code of 1986, as amended, for the purpose of deferring approximately \$4,300 of the taxable gain arising from the sale of the Houston property. A VIE was established during the second quarter of fiscal 2022 for purposes of acquiring the Tampa, Florida property, of which the Company was the primary beneficiary by virtue of our control over the activities that most significantly impact the entity's economic performance. Subsequent to the completion of the exchange transactions during the third quarter of fiscal 2022, the sole equity interest in the VIE was transferred to Bassett and the entity is now consolidated as a wholly owned subsidiary We plan to remodel the Tampa property and open as a Company-owned store in the second quarter of fiscal 2023.

(Dollars in thousands except share and per share data)

#### 14. Segment Information

We have strategically aligned our business into two reportable segments as defined in ASC 280, Segment Reporting, and as described below:

- Wholesale. The wholesale home furnishings segment is involved principally in the design, manufacture, sourcing, sale and distribution of furniture products to a network of Bassett stores (Company-owned and licensee-owned retail stores) and independent furniture retailers. Our wholesale segment includes our wood and upholstery operations, which include Lane Venture, as well as all corporate selling, general and administrative expenses, including those corporate expenses related to both Company- and licensee-owned stores. Our wholesale segment also includes our holdings of short-term investments and retail real estate previously leased as licensee stores. The earnings and costs associated with these assets are included in other loss, net, in our condensed consolidated statements of operations.
- Retail Company-owned stores. Our retail segment consists of Company-owned stores and includes the revenues, expenses, assets and
  liabilities and capital expenditures directly related to these stores and the Company-owned distribution network utilized to deliver products to our
  retail customers.

Inter-company net sales elimination represents the elimination of wholesale sales to our Company-owned stores. Inter-company income elimination includes the embedded wholesale profit in the Company-owned store inventory that has not been realized. These profits will be recorded when merchandise is delivered to the retail consumer. The inter-company income elimination also includes rent paid by our retail stores occupying Company-owned real estate.

Our former logistical services segment which represented the operations of Zenith is now presented as a discontinued operation in the accompanying condensed consolidated balances sheets and statements of income (see Note 12).

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(Dollars in thousands except share and per share data)

The following table presents our segment information:

		Quartei	End	ed		Nine Mon	ths E	nded
	Augu	ıst 27, 2022	A	ugust 28, 2021	A	ugust 27, 2022	A	ugust 28, 2021
Sales Revenue								
Wholesale sales of furniture and accessories	\$	78,959	\$	73,073	\$	249,945	\$	219,371
Less: Sales to retail segment		(31,833)		(26,779)		(95,976)		(84,303)
Wholesale sales to external customers		47,126		46,294		153,969		135,068
Retail sales of furniture and accessories		70,886		58,576		210,613		181,454
Consolidated net sales of furniture and accessories	\$	118,012	\$	104,870	\$	364,582	\$	316,522
Income from Operations								
Wholesale	\$	1,611	\$	4,466	\$	8,430	\$	14,622
Retail - Company-owned stores		4,529		917		15,754		3,663
Inter-company elimination		(63)		(407)		(617)		(662)
Gain on sale of real estate		4,595				4,595		
Consolidated	\$	10,672	\$	4,976	\$	28,162	\$	17,623
Depreciation and Amortization								
Wholesale	\$	1,213	\$	835	\$	3,038	\$	2,456
Retail - Company-owned stores		1,455		1,528		4,429		4,625
Consolidated	\$	2,668	\$	2,363	\$	7,467	\$	7,081
Capital Expenditures								
Wholesale	\$	3,160	\$	2,078	\$	15,065	\$	4,244
Retail - Company-owned stores		1,468		54		2,201		191
Consolidated	\$	4,628	\$	2,132	\$	17,266	\$	4,435

	A	As of ugust 27, 2022	As of November 27, 2	021
Identifiable Assets				
Wholesale	\$	243,046	\$ 196.	,853
Retail - Company-owned stores		159,641	160,	,986
Discontinued Operations		-	63.	,821
Consolidated	\$	402,687	\$ 421,	,660

See Note 15, Revenue Recognition, for disaggregated revenue information regarding sales of furniture and accessories by product type for the wholesale and retail segments.

#### 15. Revenue Recognition

We recognize revenue when we transfer promised goods or services to our customers in an amount that reflects the consideration we expect to receive in exchange for those goods or services. For our wholesale and retail segments, revenue is recognized when the risks and rewards of ownership and title to the product have transferred to the buyer. At wholesale, transfer occurs and revenue is recognized upon the shipment of goods to independent dealers and licensee-owned BHF stores. At retail, transfer occurs and revenue is recognized upon delivery of goods to the customer. All wholesale and retail revenues are recorded net of estimated returns and allowances based on historical patterns. We typically collect a significant portion of the purchase price from our retail customers as a deposit upon order, with the balance typically collected upon delivery. These customer deposits are carried on our balance sheet as a current liability until delivery is fulfilled and amounted to \$40,311 and \$51,492 as of August 27, 2022 and November 27, 2021, respectively. Substantially all of the customer deposits held at November 27, 2021 related to performance obligations that were satisfied during the current year-to-date period and have therefore been recognized in revenue for the three and nine months ended August 27, 2022.

Sales commissions are expensed as part of selling, general and administrative expenses at the time revenue is recognized because the amortization period would have been one year or less. Sales commissions at wholesale are accrued upon the shipment of goods. Sales commissions at retail are accrued at the time a sale is written (i.e. – when the customer's order is placed) and are carried as prepaid commissions in other current assets until the goods are delivered and revenue is recognized. At August 27, 2022 and November 27, 2021, our balance of prepaid commissions included in other current assets was \$4,357 and \$6,221, respectively.

(Dollars in thousands except share and per share data)

We exclude from revenue all amounts collected from customers for sales tax. We do not disclose amounts allocated to remaining unsatisfied performance obligations as they are expected to be satisfied within one year or less.

Disaggregated revenue information for sales of furniture and accessories by product category for the three and nine months ended August 27, 2022 and August 28, 2021, excluding intercompany transactions between our segments, is a follows:

					Quarter	Ende	ed			
			Aug	gust 27, 2022				Aug	gust 28, 2021	
	V	Vholesale		Retail	Total	W	holesale		Retail	Total
Bassett Custom Upholstery	\$	30,885	\$	39,054	\$ 69,939	\$	26,276	\$	32,362	\$ 58,638
Bassett Leather		6,290		867	7,157		9,142		302	9,444
Bassett Custom Wood		5,564		11,357	16,921		5,745		7,674	13,419
Bassett Casegoods		4,387		10,404	14,791		5,131		10,394	15,525
Accessories, mattresses and other (1)		-		9,204	9,204		-		7,844	7,844
Consolidated net sales of furniture and accessories	\$	47,126	\$	70,886	\$ 118,012	\$	46,294	\$	58,576	\$ 104,870

					Nine Mont	hs E	nded			
			Aug	gust 27, 2022				Au	gust 28, 2021	_
	W	/holesale		Retail	Total	7	Wholesale		Retail	Total
Bassett Custom Upholstery	\$	96,636	\$	122,248	\$ 218,884	\$	77,134	\$	102,201	\$ 179,335
Bassett Leather		29,111		1,399	30,510		26,898		782	27,680
Bassett Custom Wood		17,207		32,001	49,208		17,921		20,756	38,677
Bassett Casegoods		11,015		27,884	38,899		13,115		32,175	45,290
Accessories, mattresses and other (1)		-		27,081	27,081		-		25,540	25,540
Consolidated net sales of furniture and accessories	\$	153,969	\$	210,613	\$ 364,582	\$	135,068	\$	181,454	\$ 316,522

(1) Includes the sale of goods other than Bassett-branded products, such as accessories and bedding, and also includes the sale of furniture protection plans.

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# $\frac{\text{PART I-FINANCIAL INFORMATION-CONTINUED}}{\text{BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES}}{\text{NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-UNAUDITED}}{\text{AUGUST 27, 2022}}$

(Dollars in thousands except share and per share data)

#### 16. Changes to Stockholders' Equity

The following changes in our stockholders' equity occurred during the three and nine months ended August 27, 2022 and August 28, 2021:

		Quarte	uarter Ended			Nine Mon	Months Ended	
	Aug	gust 27, 2022	Aug	gust 28, 2021	Aug	gust 27, 2022	Aug	gust 28, 2021
Common Stock:								
Beginning of period	\$	46,396	\$	49,262	\$	48,811	\$	49,714
Issuance of common stock		98		23		222		143
Purchase and retirement of common stock		(430)	_	(506)		(2,969)		(1,078)
End of period	\$	46,064	\$	48,779	\$	46,064	\$	48,779
Common Shares Issued and Outstanding:								
Beginning of period		9,279,268		9,852,359		9,762,125		9,942,787
Issuance of common stock		19,568		4,587		44,544		28,623
Purchase and retirement of common stock		(86,096)		(101,100)		(593,929)		(215,564)
End of period		9,212,740		9,755,846		9,212,740		9,755,846
Additional Paid-in Capital:								
Beginning of period	\$	-	\$	-	\$	113	\$	-
Issuance of common stock		65		71		117		165
Purchase and retirement of common stock		(207)		(119)		(629)		(275)
Stock based compensation		142		48		399		110
End of period	<u>\$</u>	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	
Retained Earnings:								
Beginning of period	\$	145,471	\$	112,325	\$	115,631	\$	109,710
Net income for the period		7,628		3,016		60,319		13,001
Purchase and retirement of common stock		(982)		(2,017)		(6,663)		(4,432)
Cash dividends declared		(1,564)		(1,366)		(18,734)		(6,321)
End of period	\$	150,553	\$	111,958	\$	150,553	\$	111,958
Accumulated Other Comprehensive Loss:								
Beginning of period	\$	(1,726)	\$	(1,325)	\$	(1,823)	\$	(1,394)
Amortization of pension costs, net of tax		48		35		145		104
End of period	\$	(1,678)	\$	(1,290)	\$	(1,678)	\$	(1,290)
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(Dollars in thousands except share and per share data)

#### 17. Recent Accounting Pronouncements

In October 2021, the FASB issued Accounting Standards Update No. 2021-08—Business Combinations (Topic 805) Accounting for Contract Assets and Contract Liabilities from Contracts with Customers, to improve the accounting for acquired revenue contracts with customers in a business combination by addressing diversity in practice and inconsistency related to the recognition of an acquired contract liability and to payment terms and their effect on subsequent revenue recognized by the acquirer. The amendments in ASU 2021-08 require that an entity (acquirer) recognize and measure contract assets and contract liabilities acquired in a business combination in accordance with Topic 606. At the acquisition date, an acquirer should account for the related revenue contracts in accordance with Topic 606 as if it had originated the contracts. The amendments in ASU 2021-08 will become effective for us as of the beginning of our 2024 fiscal year. Early adoption is permitted, including adoption in any interim period. We do not expect that this guidance will have a material impact upon our financial position and results of operations.

In March 2022, the FASB issued Accounting Standards Update No. 2022-02 – Financial Instruments – Credit Losses (Topic 326): Troubled Debt Restructurings and Vintage Disclosures, to address certain concerns identified in the Post-Implementation Review process for ASU Topic 326. The amendments in ASU 2022-02 eliminate the accounting guidance for troubled debt restructurings by creditors in ASC Subtopic 310-40, Receivables – Troubled Debt Restructurings by Creditors, while enhancing disclosure requirements for certain loan refinancings and restructurings by creditors when a borrower is experiencing financial difficulty. In addition, for public business entities, the amendments in ASU 2022-02 require that an entity disclose current-period gross write-offs by year of origination for financing receivables and net investments in leases within the scope of ASC Subtopic 326-20, Financial Instruments – Credit Losses – Measured at Amortized Cost. The amendments in ASU 2022-02 will become effective for us as of the beginning of our 2024 fiscal year. Early adoption is permitted. We expect that the adoption of this standard will primarily impact our disclosures but do not expect that this guidance will have a material impact upon our financial position and results of operations.

In June 2022, the FASB issued Accounting Standards Update No. 2022-03 – Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions, to clarify the guidance in Topic 820 when measuring the fair value of an equity security subject to contractual restrictions that prohibit the sale of an equity security. The amendments in ASU 2022-03 clarify that a contractual restriction on the sale of an equity security is not considered part of the unit of account of the equity security and, therefore, is not considered in measuring fair value. The amendments also clarify that an entity cannot, as a separate unit of account, recognize and measure a contractual sale restriction. In addition, the amendments in ASU 2022-03 require certain additional disclosures related to investments in equity securities subject to contractual sale restrictions. The amendments in ASU 2022-03 will become effective for us as of the beginning of our 2025 fiscal year. Early adoption is permitted. As of August 27, 2022 we do not hold any investments in equity securities, therefore we do not currently expect that this guidance will have a material impact upon our financial position and results of operations.

#### 18. Subsequent Events

On September 2, 2022, we acquired the capital stock of Noa Home Inc. ("Noa"), a mid-priced e-commerce furniture retailer headquartered in Montreal, Canada. Noa has operations in Canada, Australia, Singapore and the United Kingdom and had net revenues of approximately \$15,300 (approximately C\$19,100) for its most recent fiscal year ended February 28, 2022. The initial purchase price of approximately \$5,900 (approximately C\$7,700) included cash payments of approximately \$1,500 (approximately C\$2,000) paid to the co-founders of Noa and approximately \$4,300 (approximately C\$5,700) for the repayment of existing debt. The Noa co-founders will also have the opportunity to receive additional annual cash payments totaling approximately \$1,000 per year (approximately C\$1,330 per year) for the following three fiscal years based on established increases in net revenues and achieving certain internal EBITDA goals.

(Dollars in thousands except share and per share data)

#### Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### <u>Safe-harbor, forward-looking statements:</u>

This report contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition, results of operations and business of Bassett Furniture Industries, Incorporated and subsidiaries. Such forward-looking statements are identified by use of forward-looking words such as "anticipates", "believes", "plans", "estimates", "expects", "aims" and "intends" or words or phrases of similar expression. These forward-looking statements involve certain risks and uncertainties. No assurance can be given that any such matters will be realized. Important factors that could cause actual results to differ materially from those contemplated by such forward-looking statements include:

- fluctuations in the cost and availability of raw materials, fuel, labor, delivery costs and sourced products, including those which may result from
  general price inflation, supply chain disruptions and the imposition of new or increased duties, tariffs, retaliatory tariffs and trade limitations with
  respect to foreign-sourced products
- · competitive conditions in the home furnishings industry
- overall retail traffic levels in stores and on the web and consumer demand for home furnishings
- · ability of our customers and consumers to obtain credit
- the profitability of the Bassett stores (independent licensees and Company-owned retail stores) which may result in future store closings
- ability to implement our Company-owned retail strategies and realize the benefits from such strategies, including our initiatives to expand and improve our digital marketing capabilities, as they are implemented
- results of marketing and advertising campaigns
- effectiveness and security of our information and technology systems and possible disruptions due to cybersecurity threats, including any impacts from a network security incident; and the sufficiency of our insurance coverage, including cybersecurity insurance
- future tax legislation, or regulatory or judicial positions
- · ability to efficiently manage the import supply chain to minimize business interruption
- concentration of domestic manufacturing, particularly of upholstery products, and the resulting exposure to business interruption from accidents, weather and other events and circumstances beyond our control
- the impact of the COVID-19 pandemic and resulting supply chain disruptions upon our ability to maintain normal operations at our retail stores and manufacturing facilities, and the resulting effects any future interruption of those operations may have upon our financial condition, results of operations and liquidity, as well as the impact of the pandemic upon general economic conditions, including consumer spending and the strength of the housing market in the United States

Additionally, other risks that could cause actual results to differ materially from those contemplated by such forward-looking statements are set forth in Part I, Item 1A. Risk Factors in the Company's Annual Report on Form 10-K for the fiscal year ended November 27, 2021.

You should keep in mind that any forward-looking statement made by us in this report or elsewhere speaks only as of the date on which such forward-looking statement is made. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect us. We have no duty to, and do not intend to, update or revise the forward-looking statements in this discussion after the date hereof, except as may be required by law. In light of these risks and uncertainties, you should keep in mind that the events described in any forward-looking statement made in this report or elsewhere, might not occur.

## $\frac{\text{PART I-FINANCIAL INFORMATION-CONTINUED}}{\text{BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES}}{\text{AUGUST 27, 2022}}$

(Dollars in thousands except share and per share data)

#### Overview

Bassett is a leading retailer, manufacturer and marketer of branded home furnishings. Our products are sold primarily through a network of Company-owned and licensee-owned branded stores under the Bassett Home Furnishings ("BHF") name, with additional distribution through other wholesale channels including multi-line furniture stores, many of which feature Bassett galleries or design centers. We also sell our products through our website at <a href="https://www.bassettfurniture.com">www.bassettfurniture.com</a>. We were founded in 1902 and incorporated under the laws of Virginia in 1930. Our rich 120-year history has instilled the principles of quality, value, and integrity in everything we do, while simultaneously providing us with the expertise to respond to ever-changing consumer tastes and meet the demands of a global economy.

With 95 BHF stores at August 27, 2022, we have leveraged our strong brand name in furniture into a network of Company-owned and licensed stores that focus on providing consumers with a friendly and casual environment for buying furniture and accessories. Our store program is designed to provide a single source home furnishings retail store that provides a unique combination of stylish, quality furniture and accessories with a high level of customer service. In order for the Bassett brand to reach markets that cannot be effectively served by our retail store network, we also distribute our products through other wholesale channels including multi-line furniture stores, many of which feature Bassett galleries or design centers. We use a network of over 30 independent sales representatives who have stated geographical territories. These sales representatives are compensated based on a standard commission rate. We believe this blended strategy provides us the greatest ability to effectively distribute our products throughout the United States and ultimately gain market share.

The BHF stores feature custom order furniture, free in-home or virtual design visits ("home makeovers") and coordinated decorating accessories. Our philosophy is based on building strong long-term relationships with each customer. Sales people are referred to as "Design Consultants" and are trained to evaluate customer needs and provide comprehensive solutions for their home decor. Until a rigorous training and design certification program is completed, Design Consultants are not authorized to perform in-home or virtual design services for our customers.

During the second quarter of fiscal 2022, we opened our first regional fulfillment center in Orlando, Florida where we are stocking our best sellers for much quicker delivery. This adds an element of immediacy to our proven platform of made to order custom furniture that has driven our strategy for the past two decades. We plan to roll this out nationwide over the near term and our next center recently opened near Baltimore, Maryland subsequent to the third quarter of fiscal 2022.

In 2018, we added outdoor furniture to our offerings with the acquisition of the Lane Venture brand. Our strategy is to distribute these products outside of our BHF store network through a network of over 15 independent sales representatives. Using Lane Venture as a platform, we developed the Bassett Outdoor brand that is only marketed through the BHF store network. This allows Bassett branded product to move from inside the home to outside the home to capitalize on the growing trend of outdoor living.

We have factories in Newton, North Carolina that manufacture both stationary and motion upholstered furniture for inside the home along with our outdoor furniture offerings. We also have factories in Martinsville and Bassett, Virginia that assemble and finish our custom bedroom and dining offerings. Late in the third quarter of fiscal 2022, we purchased a facility which we had formerly leased in Haleyville, Alabama where we manufacture aluminum frames for our outdoor furniture. With the purchase, we also obtained two additional buildings which will allow us to expand our footprint at that facility. Our manufacturing team takes great pride in the breadth of its options, the precision of its craftsmanship, and the speed of its manufacturing process. In addition to the furniture that we manufacture domestically, we source most of our formal bedroom and dining room furniture (casegoods) and certain leather upholstery offerings from several foreign plants, primarily in Vietnam, Thailand and China. Over 75% of the products we currently sell are manufactured in the United States.

We consider our website to be the front door to our brand experience where customers can research our furniture and accessory offerings and subsequently buy online or engage with an in-store design consultant. Customer acquisition resulting from our digital outreach strategies has significantly increased our traffic to the website since 2019. The migration to digital brand research has caused us to comprehensively evaluate all of our American made custom products. While our Bench Made line of custom upholstery and custom bedroom and dining products continue to be our most successful offerings, most of these items must be purchased in a store as they are not conducive to web transactions due to the number of options available. Consequently, we will continue to methodically re-design each one of these important lines to best serve our customers online, in the store or wherever our customer might be. Our intent is to continue to offer the consumer custom options that will help them personalize their home but to do so in an edited fashion that will provide a better web experience in the research phase and will also allow the final purchase to be made either on the web or in the store. While we work to make it easier to purchase either in store or on-line, we will not compromise our in-store experience or the quality of our in-home makeover capabilities.

(Dollars in thousands except share and per share data)

We are engaged in a multi-year cross-functional digital transformation initiative with the first phase consisting of the examination and improvement of our underlying data management processes. During the second quarter of 2022, we implemented a comprehensive Product Information Management system which will allow us to enhance and standardize our product development and data management and governance processes during the second half of 2022. This will result in more consistent data that our merchandizing and sales teams can use in analyzing various product and sales trends in order to make better informed decisions. We are also in the process of implementing a new eCommerce platform that we plan to introduce in 2023. The new web platform will leverage world class features including enhanced customer research capabilities and streamlined navigation that we believe will result in increased web traffic and sales. We expect to spend between \$3,000 and \$4,000 this fiscal year on these efforts.

#### Company-owned Retail Stores

As we continually monitor the performance of our Company-owned retail store locations, we may occasionally determine that it is necessary to close underperforming stores in certain markets. During the first quarter of fiscal 2022 we closed one retail store in Ontario, California, and we closed our store in Wichita, Kansas, during the third quarter of fiscal 2022. During the fourth quarter of fiscal 2022 we closed our store in Farmingdale, New York and consolidated its operations with our existing store in nearby Westbury, New York. All of the above-mentioned closures occurred at or near the lease expirations.

During the second quarter of 2022, we acquired a 25,000 square foot store property in Tampa, Florida for \$7,668. We are currently in the process of developing plans for store buildout and upfit with a planned opening date in the second quarter of 2023.

We also may occasionally identify opportunities to enhance our presence in existing markets by relocating existing stores to better locations within the same market. During the third quarter of fiscal 2022 we sold the store property of one of our Houston, Texas locations for \$8,217, net of closing costs, which resulted in a gain of \$4,595. For tax purposes, the sale of the Houston store and the purchase of the Tampa store will be treated as a 1031 exchange where the majority of the tax on the gain will be deferred. The store closure sale was completed early in the fourth quarter of fiscal 2022 at which time the store was officially closed. We expect to open a new leased store in a more upscale shopping area in the vicinity of the closed store in the second quarter of 2023. During the fourth quarter of fiscal 2022 at the end of the lease term, we expect to close our Dallas, Texas store located at the intersection of McKinney and Knox streets. We plan to open a replacement store in the nearby iconic Inwood Village shopping center during the fourth quarter of 2022.

As of August 27, 2022, we had 61 Corporate-owned stores operating and expect to end fiscal 2022 with 59 stores.

#### Sale of the Assets of Zenith Freight Lines, LLC

During the first quarter of 2022, we entered into a definitive agreement to sell substantially all of the assets of our wholly-owned subsidiary, Zenith Freight Lines, LLC ("Zenith") to J.B. Hunt Transport Services, Inc. ("J.B. Hunt") for \$86,939 in cash. On February 28, 2022 the transaction was completed with us receiving \$85,521 after the payment of \$418 in certain transaction costs and the funding of \$1,000 held in escrow. The final purchase price was subject to a customary post-closing working capital adjustment, which was settled in the amount of \$987 and paid back to J.B. Hunt during the third quarter of fiscal 2022. During the nine months ended August 27, 2022, we recognized a pre-tax gain of \$53,061 on this transaction. As a result of the sale, the operations of our former logistical services segment, which consisted entirely of the operations of Zenith, are presented in the accompanying condensed consolidated statements of income and in the following discussion as discontinued operations.

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(Dollars in thousands except share and per share data)

#### Recent Development - Acquisition of Noa Home, Inc.

On September 2, 2022, we acquired the capital stock of Noa Home Inc. ("Noa"), a mid-priced e-commerce furniture retailer headquartered in Montreal, Canada. Noa has operations in Canada, Australia, Singapore and the United Kingdom and had net revenues of approximately \$15,300 (approximately C\$19,100) for its most recent fiscal year ended February 28, 2022. The initial purchase price of approximately \$5,900 (approximately C\$7,700) included cash payments of approximately \$1,500 (approximately C\$2,000) paid to the co-founders of Noa and approximately \$4,300 (approximately C\$5,700) for the repayment of existing debt. The Noa co-founders will also have the opportunity to receive additional annual cash payments totaling approximately \$1,000 per year (approximately C\$1,330 per year) for the following three fiscal years based on established increases in net revenues and achieving certain internal EBITDA goals.

#### Results of Continuing Operations - Periods ended August 27, 2022 compared with the periods ended August 28, 2021:

Consolidated results of continuing operations for the three and nine months ended August 27, 2022 and August 28, 2021 are as follows:

		Quarter	Ended		Cha	inge		Nine Mont	hs Ended		Cha	nge
	August 27,	2022	August 28	8, 2021	Dollars	Percent	August 2	7, 2022	August 2	28, 2021	Dollars	Percent
Net sales of furniture												
and accessories	\$ 118,012	100.0%	\$ 104,870	100.0%	\$ 13,142	12.5%	\$ 364,582	100.0%	\$ 316,522	100.0%	48,060	15.2%
Cost of furniture and accessories sold	57,240	48.5%	52,263	49.8%	4,977	9.5%	180,479	49.5%	153,426	48.5%	27,053	17.6%
Gross profit	60,772	51.5%	52,607	50.2%	8,165	15.5%	184,103	50.5%	163,096	51.5%	21,007	12.9%
SG&A expenses	54,695	46.3%	47,631	45.4%	7,064	14.8%	160,536	44.0%	145,473	46.0%	15,063	10.4%
Gain on sale of retail real estate	4,595	3.9%	-	0.0%	4,595	100.0%	4,595	1.3%	-	0.0%	4,595	100.0%
Income from operations	\$ 10,672	9.0%	\$ 4,976	4.7%	\$ 5,696	114.5%	\$ 28,162	7.7%	\$ 17,623	5.5% 5	3 10,539	59.8%

#### Analysis of Quarterly Results:

Total sales revenue for the three months ended August 27, 2022 increased \$13,142 or 12.5% from the prior year period primarily due to a 21% increase in retail sales through the Company-owned stores and a 6% increase in wholesale shipments to the licensee store network.

Gross margins for the three months ended August 27, 2022 increased 130 basis points from 2021 primarily due to a greater portion of total sales coming from the Corporate retail segment, partially offset by lower margins in the retail segment due to increased clearance activity from four store closure sales during the quarter.

Selling, general and administrative ("SG&A") expenses as a percentage of sales for the three months ended August 27, 2022 increased 90 basis points from 2021 primarily due to increased sales and marketing expenses and increased logistics and warehouse costs, partially offset by greater leverage of fixed costs from increased sales volumes.

During the third quarter of fiscal 2022, we also recognized a gain of \$4,595 from the sale of the real estate at a former retail location in Houston, Texas.

#### Analysis of Year-to-Date Results:

Total sales revenue for the nine months ended August 27, 2022 increased \$48,060 or 15% from the prior year period primarily due to increases in wholesale shipments to both the open market and the BHF store network, along with a 16% increase in retail sales.

Gross margins for the nine months ended August 27, 2022 decreased 100 basis points from 2021 primarily due to rising raw material and inbound freight costs, including the impact of rising fuel prices, partially offset by greater fixed cost leverage from increased sales. While these rising costs have been somewhat mitigated by price increases implemented since the first quarter of 2021, the increase in order backlogs and order fulfillment times limited our ability to match revised pricing to manufacturing costs. Although no increases are currently being contemplated, we will continue to monitor our costs to determine if additional increases are warranted.

(Dollars in thousands except share and per share data)

SG&A expenses as a percentage of sales for the nine months ended August 27, 2022 decreased 200 basis points from 2021 primarily due to improved leverage of fixed costs through higher sales levels.

During the first nine months of fiscal 2022, we also recognized a gain of \$4,595 from the sale of the real estate at a former retail location in Houston, Texas.

#### Segment Information

We have strategically aligned our business into two reportable segments as described below:

Wholesale. The wholesale home furnishings segment is involved principally in the design, manufacture, sourcing, sale and distribution of furniture products to a network of Bassett stores (Company-owned and licensee-owned retail stores) and independent furniture retailers. Our wholesale segment includes our wood and upholstery operations, which include Lane Venture, as well as all corporate selling, general and administrative expenses, including those corporate expenses related to both Company- and licensee-owned stores. We eliminate the sales between our wholesale and retail segments as well as the imbedded profit in the retail inventory for the consolidated presentation in our financial statements. Also included in our wholesale segment are our short-term investments and our holdings of retail real estate previously leased as licensee stores. The earnings and costs associated with these assets are included in other loss, net, in our condensed consolidated statements of operations.

**Retail** – **Company-owned stores.** Our retail segment consists of Company-owned stores and includes the revenues, expenses, assets and liabilities (including real estate) and capital expenditures directly related to these stores and the Company-owned distribution network utilized to deliver products to our retail customers.

Our former logistical services segment which represented the operations of Zenith is now presented as discontinued operations.

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## $\frac{\text{PART I-FINANCIAL INFORMATION-CONTINUED}}{\text{BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES}}{\text{AUGUST 27, 2022}}$

(Dollars in thousands except share and per share data)

#### Reconciliation of Segment Results to Consolidated Results of Operations

To supplement the financial measures prepared in accordance with GAAP, we present gross profit by segment inclusive of the effects of intercompany sales by our wholesale segment to our retail segment. Because these intercompany transactions are not eliminated from our segment presentations and because we do not present gross profit as a measure of segment profitability in the accompanying condensed consolidated financial statements, the presentation of gross profit by segment is considered to be a non-GAAP financial measure. In addition, certain special gains or charges are included in consolidated income from operations are not included in the measures of segment profitability. The reconciliation of this non-GAAP financial measure to the most directly comparable financial measure calculated and presented in accordance with GAAP is presented below along with the effects of various other intercompany eliminations on our consolidated results of operations.

Cost of furniture and accessories sold Gross profit         34,501   34,166   (31,4272)   - 57,240   (406)   - 60,772   (406)   - 60					Qı	uarter	Ended August 2	7, 202	2		
Net sales of furniture and accessories  Net sales of furniture and accessories  Net sales of furniture and accessories  Net sales of furniture and accessories sold  Soft A expense  22,847 32,191 33,191 334,166 31,427(2) 36,095 36,09			37 01.15	_			-				
Net sales of furniture and accessories   \$78,959   \$70,886   \$ (31,832(1) \$ \$1118,012     Cost of furniture and accessories sold   \$44,011   34,166   (31,427(2) 572,406     Coss profit   24,458   36,720   (406) 60,772     SG&A expense   22,847   32,191   (343(3) 4,595(4)   4.595     Gain on sale of real estate     4,595(4)   4.595     Income from operations   \$1,611   \$4,529   \$ (63)   \$4,595   \$ (63)     Non-GAAP Presentation				Prese		E	liminations		•		
Cost of furniture and accessories sold Gross profit         34,501   34,166   (31,4272)   - 57,240   (406)   - 60,772   (406)   - 60			riolesale		Retail	E	ammations		items	Col	isondated
Cross profit   California   C	Net sales of furniture and accessories	\$	78,959	\$	70,886	\$	(31,833(1)	\$	-	\$	118,012
SG&A expense         22,847         32,191         (343(3))         .         54,695           Gain on sale of real estate income from operations	Cost of furniture and accessories sold		54,501		34,166		(31,427(2)		-		57,240
Section of sale of real estate   Section   S	Gross profit		24,458		36,720		(406)		-		
Note sales of furniture and accessories sold	SG&A expense		22,847		32,191		(343(3)		-		54,695
Net sales of furniture and accessories   Sample   Sampl	Gain on sale of real estate		-		-		-		4,595(4)		4,595
Non-GAAP   Second	Income from operations	\$	1,611	\$	4,529	\$	(63)	\$	4,595	\$	10,672
Non-GAAP   Feet allow   Feet					(	Quart	er Ended August	28, 20	21		
Net sales of furniture and accessories   \$73,073   \$8,576   \$(26,0797)   \$		-	N. CA	4 D D			-		a : 1	ъ	
Net sales of furniture and accessories \$ 73,073 \$ 58,576 \$ (26,779(1) \$ \$ \$ 104,877 \$ (25,075) \$ (26,045(2) \$ \$ \$ 52,265 \$ (26,045(2) \$ \$ \$ \$ 52,265 \$ (26,045(2) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		-					Fliminations		_		
Script   S		-	Wilolesale		Ketan		Elilillations		Itellis		nisondated
Cost of furniture and accessories sold   175,293   99,556   (94,370(2)   -   184,103   186,000   196,000	Net sales of furniture and accessories	9	73,0	73	\$ 58,5	576	\$ (26,779	) (1) \$	-	\$	104,870
Cost of furniture and accessories sold   175,293   99,556   (94,370(2)   -   184,103   186,000   196,000	Cost of furniture and accessories sold		50.4	93	27	815	(26.04	) 5(2)	_		52.263
Non-GAAP   Presentation   September   Se		_							-		52,607
Non-GAAP   Presentation   September   Se	SG& A expense		18.1	14	29.3	844	(32)	) 7(3)	_		47.631
Non-GAAP   Presentation   Wholesale   Retail   Eliminations   Special   Presentation   Consolidated		9							-	\$	4,976
Non-GAAP Presentation   Non-GAAP Presentation   Retail	•	=									
Not sales of furniture and accessories sold   175,293   99,556   (94,370(2)   - 180,479   180,					Nine	Mon	iths Ended Augu	st 27, 2	2022		GAAP
Wholesale   Retail   Eliminations   Items   Consolidated			Non-GAAF	Pres	entation				Special		
Cost of furniture and accessories sold 175,293 99,556 (94,370(2) - 180,479 Gross profit 74,652 111,057 (1,606) - 184,103 SG&A expense 66,222 95,303 (989(3) - 160,536 Gain on sale of real estate 4,595 (4) 4,595 Income from operations 88,430 \$ 15,754 \$ (617) \$ 4,595 \$ 28,162 Money from operations			Wholesale		Retail	]	Eliminations		Items	Cor	nsolidated
SG&A expense   66,222   95,303   (989(3)   -   160,536	Net sales of furniture and accessories	\$	249,945	\$	210,613	\$	) (95,976(1)	\$	-	\$	364,582
SG&A expense   66,222   95,303   (989(3)   -   160,536	Cost of furniture and accessories sold		175,293		99,556		(94,370(2)		-		180,479
Gain on sale of real estate Income from operations    Solution   S	Gross profit		74,652		111,057		(1,606)		-		184,103
Gain on sale of real estate Income from operations    Solution   S	SG&A expense		66,222		95.303		(989(3)		_		160.536
Non-GAAP Presentation   Non-GAAP Presentation   Non-GAAP Presentation   Wholesale   Retail   Eliminations   Retail   Eliminations   Special   Presentation   Consolidated	Gain on sale of real estate	_	-		-		-				4,595
Non-GAAP Presentation   Wholesale   Retail   Eliminations   Special   Items   GAAP   Presentation   Consolidated	Income from operations	\$	8,430	\$	15,754	\$	(617)	\$	4,595	\$	28,162
Non-GAAP Presentation   Wholesale   Retail   Eliminations   Special   Presentation   Consolidated					Nin	ne Mo	onths Ended Aug	ust 28,	2021		
Wholesale   Retail   Eliminations   Items   Consolidated		<del>-</del>	N. CA	4 D D					a : 1	D	
Net sales of furniture and accessories \$ 219,371 \$ 181,454 \$ (84,303(1) \$ - \$ 316,522 \$ )  Cost of furniture and accessories sold		-				_	Fliminations		-		
Cost of furniture and accessories sold 148,640 87,444 (82,658(2) - 153,426 Gross profit 70,731 94,010 (1,645) - 163,096		-	Wholesale		Retuil		Emmutions	`	Ttems		misomatica
Gross profit 70,731 94,010 (1,645) - 163,096	Net sales of furniture and accessories	9	219,3	71	\$ 181,	454	\$ (84,303	) B(1) :	\$	- \$	316,522
	Cost of furniture and accessories sold	_								-	153,426
SG&A expense 56,109 90,347 (983(3) - 145,473	Gross profit		70,7	31	94,	010	(1,645	5)		-	163,096
	SG&A expense		56,1	09	90,	347	(983	) 3(3)		-	145,473

Income from operations \$ 14,622 \$ 3,663 \$ (662) \$ - \$ 17,623

#### Notes to segment consolidation table:

(1) Represents the elimination of sales from our wholesale segment to our Company-owned BHF stores.

- (2) Represents the elimination of purchases by our Company-owned BHF stores from our wholesale segment, as well as the change for the period in the elimination of intercompany profit in ending retail inventory.
- (3) Represents the elimination of rent paid by our retail stores occupying Company-owned real estate. the elimination of logisitcal services charged by Zenith to Bassett's wholesale segment as follows:
- (4) Represents the gain on the sale of the real estate at a former retail location.

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(Dollars in thousands except share and per share data)

#### **Wholesale Segment**

Results for the wholesale segment for the periods ended August 27, 2022 and August 28, 2021 are as follows:

		Quarter E	inded		Cha	nge		Nine Months	Ended		Chai	nge
	August 27,	, 2022	August 2	8, 2021	Dollars	Percent	August 2	7, 2022	August 2	8, 2021	Dollars	Percent
Net sales	\$ 78,959	100.0%	\$ 73,073	100.0%	\$ 5,886	8.1%	\$ 249,945	100.0%	\$ 219,371	100.0%	\$ 30,574	13.9%
Gross profit (1)	24,458	31.0%	22,580	30.9%	1,878	8.3%	74,652	29.9%	70,731	32.2%	3,921	5.5%
SG&A expenses	22,847	28.9%	18,114	24.8%	4,733	26.1%	66,222	26.5%	56,109	25.6%	10,113	18.0%
Income from operations	\$ 1,611	2.0%	\$ 4,466	6.1%	\$ (2,855)	-63.9%	\$ 8,430	3.4%	14,622	6.7%	\$ (6,192)	-42.3%

(1) Gross profit at the segment level is considered a Non-GAAP financial measure due to the included effects of intercompany transactions. Refer to the reconciliation of gross profit by segment to consolidated gross profit presented under the Reconciliation of Segment Results to Consolidated Results of Operations above.

Wholesale sales by major product category are as follows:

					Quarte	r Ended				
		August 2	7, 2022			August 2	8, 2021		Total C	hange
	External	Intercompany	Total		External	Intercompany	Total		Dollars	Percent
Bassett Custom Upholstery	\$ 30,885	\$ 20,641	\$ 51,526	65.3%	\$ 26,276	\$ 16,572	\$ 42,848	58.6%	\$ 8,678	20.3%
Bassett Leather	6,290	24	6,314	8.0%	9,142	5	9,147	12.5%	(2,833)	-31.0%
Bassett Custom Wood	5,564	5,995	11,559	14.6%	5,745	5,440	11,185	15.3%	374	3.3%
Bassett Casegoods	4,387	5,173	9,560	12.1%	5,131	4,762	9,893	13.5%	(333)	-3.4%
Total	\$ 47,126	\$ 31,833	\$ 78,959	100.0%	\$ 46,294	\$ 26,779	\$ 73,073	100.0%	\$ 5,886	8.1%

					Nine Mon	nths Ended				
		August 27	', 2022			August 2	8, 2021		Total C	hange
	External	Intercompany	Total		External	Intercompany	Total		Dollars	Percent
Bassett Custom Upholstery	\$ 96,636	\$ 64,075	\$ 160,711	64.3%	\$ 77,134	\$ 52,102	\$ 129,236	58.9%	\$ 31,475	24.4%
Bassett Leather	29,111	48	29,159	11.7%	26,898	47	26,945	12.3%	2,214	8.2%
Bassett Custom Wood	17,207	18,927	36,134	14.5%	17,921	18,117	36,038	16.4%	96	0.3%
Bassett Casegoods	11,015	12,926	23,941	9.6%	13,115	14,037	27,152	12.4%	(3,211)	-11.8%
Total	\$ 153,969	\$ 95,976	\$ 249,945	100.0%	\$ 135,068	\$ 84,303	\$ 219,371	100.0%	\$ 30,574	13.9%

Analysis of Quarterly Results - Wholesale

Net sales for the three months ended August 27, 2022 increased \$5,886 or 8.1% from the prior year period due primarily to a 17% increase in shipments to the BHF store network and a 16% increase in Lane Venture shipments. Shipments to the open market were flat. Gross margins for the three months ended August 27, 2022 were comparable to the prior year with a 10 basis point increase as we were able to recognize a greater portion of previously implemented price increases in current period sales. This was offset by lower margins in the Bassett Leather product line due to product discounting. As this product line is internationally sourced with extended lead times, we received significant amounts of inventory during the second and third quarters of 2022 just as product demand was weakening due to the market downturn in home furnishings. We expect reduced margins on this product line to continue over the next two quarters as we reduce the inventory to a more normal level. SG&A expenses as a percentage of sales increased 410 basis points primarily due to increased sales and marketing expenses, employee compensation costs and logistics and warehouse costs partially offset by greater leverage of fixed costs from increased sales volumes.

(Dollars in thousands except share and per share data)

Analysis of Year-to-Date Results - Wholesale

Net sales for the nine months ended August 27, 2022 increased \$30,574 or 14% from the prior year period due primarily to increases in shipments of 13% and 12% to both the BHF store network and to the open market, respectively. Gross margins for the nine months ended August 27, 2022 declined 230 basis points compared to the prior year period as we experienced significant increases in material and other production costs, partially offset by greater leverage of fixed costs due to higher sales volumes. SG&A expenses as a percentage of sales increased 90 basis points primarily due to increased sales and marketing expenses, employee compensation costs and logistics and warehouse costs partially offset by greater leverage of fixed costs from increased sales volumes.

#### Wholesale Backlog

Since the beginning of the COVID pandemic in early 2020, Bassett and most of the home furnishings industry have been faced with logistical challenges from COVID-related labor shortages and supply chain disruptions creating significant delays in order fulfillment and increased backlogs. Many of these issues have subsided due to the industry slowdown in demand for home furnishings that started during the second quarter of 2022. As a result of the slowdown, our incoming order rates have decreased resulting in decreases in our wholesale backlogs. While wholesale orders for the third quarter of 2022 decreased 22% against the prior year period, they were comparable to the pre-pandemic level of the third quarter of 2019. At August 27, 2022, the wholesale backlog totaled \$41,693 as compared to \$60,134 at May 28, 2022, \$78,135 at February 26, 2022, \$90,057 at November 27, 2021, and 92,839 at August 28, 2021. At February 29, 2020, the end of our last fiscal quarter prior to the impact of the COVID pandemic upon our operations and the overall economy, our wholesale backlog was \$14,617.

#### Retail - Company-owned Stores Segment

Results for the retail segment for the periods ended August 27, 2022 and August 28, 2021 are as follows:

		Quarter l	Ended		Cha	nge		Nine Month	ns Ended		Cha	nge
	August 27	, 2022	August 28	3, 2021	Dollars	Percent	August 27,	2022	August 2	8, 2021	Dollars	Percent
Net sales	\$ 70,886	100.0%	\$ 58,576	100.0%	\$ 12,310	21.0%	\$ 210,613	100.0%	\$ 181,454	100.0%	\$ 29,159	<u>16.1</u> %
Gross profit (1)	36,720	51.8%	30,761	52.5%	5,959	19.4%	111,057	52.7%	94,010	51.8%	17,047	18.1%
SG&A expenses	32,191	45.4%	29,844	50.9%	2,347	7.9%	95,303	45.3%	90,347	49.8%	4,956	5.5%
Income (loss) from operations	\$ 4,529	6.4%	\$ 917	1.6%	\$ 3,612	N/M	\$ 15,754	7.5%	\$ 3,663	2.0%	\$ 12,091	330.1%

(1) Gross profit at the segment level is considered a Non-GAAP financial measure due to the included effects of intercompany transactions. Refer to the reconciliation of gross profit by segment to consolidated gross profit presented under the Reconciliation of Segment Results to Consolidated Results of Operations above.

Retail sales by major product category are as follows:

		Quarter Ended			Cha	inge		Nine Mont		Chai	nge	
	August 2	7, 2022	August 2	8, 2021	Dollars	Percent	August 2	7, 2022	August 2	28, 2021	Dollars	Percent
Bassett Custom												
Upholstery	\$ 39,054	55.1%	\$ 32,362	55.2%	\$ 6,692	20.7%	\$ 122,248	58.0%	\$ 102,201	56.3%	\$ 20,047	19.6%
Bassett Leather	867	1.2%	302	0.5%	565	187.1%	1,399	0.7%	782	0.4%	617	78.9%
Bassett Custom												
Wood	11,357	16.0%	7,674	13.1%	3,683	48.0%	32,001	15.2%	20,756	11.4%	11,245	54.2%
Bassett Casegoods	10,404	14.7%	10,394	17.7%	10	0.1%	27,884	13.2%	32,175	17.7%	(4,291)	-13.3%
Accessories, mattresses and other												
(1)	9,204	13.0%	7,844	13.4%	1,360	17.3%	27,081	12.9%	25,540	14.1%	1,541	6.0%
Total	\$ 70,886	100.0%	\$ 58,576	100.0%	\$ 12,310	21.0%	\$ 210,613	100.0%	\$ 181,454	100.0%	\$ 29,159	16.1%

(1) Includes the sale of goods other than Bassett-branded products, such as accessories and bedding, and also includes the sale of furniture protection plans.

(Dollars in thousands except share and per share data)

#### Quarterly Analysis of Results - Retail

Net sales for the three months ended August 27, 2022 increased \$12,310 or 21% from the prior year period. Written sales (the value of sales orders taken but not delivered) declined 9.4% from the third quarter of 2021. Gross margins for the three months ended August 27, 2022 decreased by 70 basis points as compared to the prior year period, primarily due to increased clearance activity from four store closure sales during the quarter. Selling, general and administrative expenses as a percentage of sales for the three months ended August 27, 2022 decreased 550 basis points primarily due to greater leverage on fixed costs from higher sales volumes.

#### Year-to-Date Analysis of Results - Retail

Net sales for the nine months ended August 27, 2022 increased \$29,159 or 16% from the prior year period. Written sales (the value of sales orders taken but not delivered) declined 8.4% from the first nine months of 2021. Gross margins for the nine months ended August 27, 2022 increased by 90 basis points as compared to the prior year period, primarily driven by improved pricing strategies and lower levels of promotional activity, partially offset by increased clearance activity from five store closing events during the year. Selling, general and administrative expenses for the nine months ended August 27, 2022 as a percentage of sales decreased by 450 basis points as compared to the first nine months of 2021 primarily due to greater leverage on fixed costs from higher sales volumes.

#### Retail Backlog

As previously discussed, since the beginning of the COVID pandemic in early 2020, Bassett and most of the home furnishings industry have been faced with logistical challenges from COVID-related labor shortages and supply chain disruptions creating significant delays in order fulfillment and increased backlogs. Many of these issues have subsided due to the industry slowdown in demand for home furnishings that started during the second quarter of 2022. As a result of the slowdown, our written sales for the second and third quarters decreased by 13% and 8.4%, respectively, as compared to the corresponding periods of 2021. Written sales for the second and third quarters of 2022 are comparable to the corresponding periods in 2019. At August 27, 2022, retail backlog totaled \$59,981 as compared to \$71,073 at May 28, 2022, \$84,685 at February 26, 2022, \$82,894 at November 27, 2021, and \$73,489 at August 28, 2021. At February 29, 2020, the end of our last fiscal quarter prior to the impact of the COVID pandemic upon our operations and the overall economy, our retail backlog was \$29,775.

#### <u>Discontinued Operations – Logistical Services</u>

Results for the operations of Zenith, which was sold to J.B. Hunt at the beginning of the second quarter, for the periods ended August 27, 2022 and August 28, 2021 are as follows:

		Quarter Ended				Chan	ige	Nine Months Ended				Change		
	Α	August 27, 2	2022	August 28	, 2021	Dollars	Percent	August 27	, 2022	August 28	, 2021	Dollars	Percent	
Logistical services revenue Cost of logistical	\$	-	0.0%	\$ 14,036	100.0%	\$ (14,036)	-100.0%	\$ 16,776	100.0%	\$ 40,116	100.0%	\$ (23,340)	-58.2%	
services		-	0.0%	14,522	103.5%	(14,522)	-100.0%	15,001	89.4%	38,849	96.8%	(23,848)	-61.4%	
Other loss, net		-	0.0%	(79)	<u>-0.6</u> %	79	-100.0%	(63)		(188)				
Income from discontinued operations before tax	\$	-	0.0%	\$ (565)	<u>-4.0</u> %	\$ 565	-100.0%	\$ 1,712	10.2%	\$ 1,079	2.7%	\$ 633	<u>58.7</u> %	

The amounts shown above represent the results of Zenith's business transactions with third parties. Because the sale of Zenith was closed on the first business day of the second fiscal quarter of 2022, operating results for that period are insignificant.

Zenith also charged Bassett \$9,121 for logistical services provided to our wholesale segment during the nine months ended August 27, 2022, and \$7,164 and \$23,409 for the three and nine months ended August 28, 2021. These shipping and handling costs are included in selling, general and administrative expenses in the accompanying condensed consolidated statements of income. We have entered into a service agreement with J.B. Hunt for the continuation of these services for a period of seven years following the sale of Zenith. Subsequent to the sale, we have incurred \$10,307 and \$19,852 of expense during the three and nine months ended August 27, 2022, respectively, for the performance of logistical services by J.B. Hunt.

(Dollars in thousands except share and per share data)

#### Other Items Affecting Net Income

Other Loss, Net

Other loss, net, for the three and nine months ended August 27, 2022 was \$594 and \$1,850, respectively, compared to \$268 and \$828 for the three and nine months ended August 28, 2021, a net increase of \$336 over the prior year quarter and \$1,022 over the prior year to date. The net change was primarily due to higher net costs of Company-owned life insurance.

Income Taxes

We calculate an anticipated effective tax rate for the year based on our annual estimates of pretax income and use that effective tax rate to record our year-to-date income tax provision. Any change in annual projections of pretax income could have a significant impact on our effective tax rate for the respective quarter.

Our effective tax rate was 22.8% and 25.6% for the three and nine months ended August 27, 2022, respectively, and 27.2% and 27.3% for the three and nine months ended August 28, 2021, respectively. These effective rates differ from the federal statutory rate of 21% primarily due to the effects of state income taxes and various permanent differences, including those associated with Company-owned life insurance, and tax of \$550 for the nine months ended August 27, 2022 associated with non-deductible goodwill written off in connection with our sale of Zenith, and tax deficiencies of \$117 during the nine months ended August 28, 2021 arising from stock-based compensation.

#### **Liquidity and Capital Resources**

#### Cash Flows

Cash used in operations for the first nine months of fiscal 2022 was \$12,295 compared to cash provided by operations of \$13,677 for the first nine months of fiscal 2021, representing a decrease of \$25,972 in cash flows from operations. Cash provided by the operating activities of our discontinued operations was \$1,681 for the first nine months of fiscal 2022 compared to \$3,231 for the prior year period, a decline of \$1,550 as Zenith only operated during the first quarter of fiscal 2022. Excluding the decline in operating cash flow from discontinued operations, cash flows from continuing operations declined \$24,422 from the prior year period. Cash flows from operating activities during the first nine months of fiscal 2022 included the payment of \$20,722 in estimated taxes (net of refunds) compared with only \$626 for the prior year period, the increase primarily related to the taxable gain on the sale of Zenith. In addition, cash flows from the collection of retail customer deposits declined \$22,522 compared to the first nine months of 2021 as the pace of written orders has slowed compared to the prior year and we continue to reduce our retail order backlog. Changes in working capital for the first nine months of fiscal 2022 were favorably impacted by slower growth in our investment in inventory as compared to the prior year period.

Our overall cash position increased by \$32,496 during the first nine months of fiscal 2022, compared to a decline of \$7,188 during the first nine months of fiscal 2021, an increase of \$39,684 from the prior year period. Excluding the overall cash flow from discontinued operations, overall cash flow from continuing operations increased \$38,146 over the prior year period. Offsetting the decline in cash flows from operations, net cash flows from investing activities during the first nine months of fiscal 2022 increased \$82,279 to \$74,066 of cash provided by investing activities compared to net cash used in investing activities of \$8,213 for the prior year period. This increase was primarily due to net proceeds of \$84,534 received from the sale of Zenith and net proceeds of \$8,217 received from the sale of retail real estate in Houston, Texas, partially offset by a \$10,125 increase in capital expenditures over the prior year, including our purchase of our new retail store site in Tampa, Florida. Net cash used in financing activities during the first nine months of 2022 increased \$16,623 to a net use of \$29,275 as compared to a net use of \$12,652 for the prior year period, primarily due to a special dividend of \$14,494 declared and paid during the second quarter of 2022 and a \$4,697 increase in share repurchases to \$10,263 during the first nine months of fiscal 2022 as compared to \$5,566 repurchased during the first nine months of fiscal 2021. On March 9, 2022, our Board of Directors increased the amount authorized under our existing share repurchase plan to \$40,000, of which \$30,857 remains available for future purchases as of August 27, 2022. With cash and cash equivalents and short-term investments totaling \$84,585 on hand at August 27, 2022, expected future operating cash flows and the availability under our credit line noted below, we believe we have sufficient liquidity to fund operations for the foreseeable future.

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## $\frac{\text{PART I-FINANCIAL INFORMATION-CONTINUED}}{\text{BASSETT FURNITURE INDUSTRIES, INCORPORATED AND SUBSIDIARIES}}{\text{AUGUST 27, 2022}}$

(Dollars in thousands except share and per share data)

#### **Debt and Other Obligations**

Our bank credit facility provides for a line of credit of up to \$25,000. At August 27, 2022, we had \$3,931 outstanding under standby letters of credit against our line, leaving availability under our credit line of \$21,069. In addition, we had outstanding standby letters of credit with another bank totaling \$325 at August 27, 2022. The line bears interest at the One-Month Term Secured Overnight Financing Rate ("One-Month Term SOFR") plus 1.5% and is unsecured. Our bank charges a fee of 0.25% on the daily unused balance of the line, payable quarterly. Under the terms of the facility, we must maintain the following financial covenants, measured quarterly on a rolling twelve-month basis:

- Consolidated fixed charge coverage ratio of not less than 1.4 times,
- Consolidated lease-adjusted leverage ratio not to exceed 3.0 times, and
- Minimum tangible net worth of \$140,000.

We were in compliance with these covenants at August 27, 2022 and expect to remain in compliance for the foreseeable future. The credit facility will mature on January 27, 2025, at which time any amounts outstanding under the facility will be due.

We lease land and buildings that are used in the operation of our Company-owned retail stores as well as in the operation of certain of our licensee-owned stores, and we lease land and buildings used in our wholesale manufacturing operations. We also lease local delivery trucks used in our retail segment. The present value of our obligations for leases with terms in excess of one year at August 27, 2022 is \$104,899 and is included in our accompanying condensed consolidated balance sheet at August 27, 2022. We were contingently liable under licensee lease obligation guarantees in the amount of \$1,871 at August 27, 2022. Remaining terms under these lease guarantees range from approximately one to three years. See Note 10 to our condensed consolidated financial statements for additional details regarding our lease guarantees.

#### Investment in Retail Real Estate

We have a substantial investment in real estate acquired for use as retail locations and occupied by Company-owned retail stores, including a site in Tampa, Florida recently purchased for \$7,668 which is expected to open for business during the second quarter of fiscal 2023. Such real estate is included in property and equipment, net, in the accompanying condensed consolidated balance sheets and consists of eight properties with an aggregate square footage of 203,465 and a net book value of \$21,168 at August 27, 2022.

During the third quarter of fiscal 2022, sold one of our Company-owned store locations in Houston, Texas for \$8,217 net of closing costs. The sale closed on June 24, 2022, and we expect to vacate the premises early in the fourth quarter of fiscal 2022. This sale, together with our recent purchase of real property in Tampa, Florida, will be treated as an exchange of like-kind property under Section 1031 of the Internal Revenue Code of 1986, as amended, for the purpose of deferring the taxable gain of approximately \$4,300 arising from the sale of the Houston property.

#### **Critical Accounting Policies and Estimates**

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations", included in our Annual Report on Form 10-K for the fiscal year ended November 27, 2021.

#### **Off-Balance Sheet Arrangements**

We utilize stand-by letters of credit in the procurement of certain goods in the normal course of business. In addition, we have guaranteed certain lease obligations of licensee operators for some of their store locations. See Note 10 to our condensed consolidated financial statements for further discussion of lease guarantees, including descriptions of the terms of such commitments and methods used to mitigate risks associated with these arrangements.

#### Contingencies

We are involved in various legal and environmental matters which arise in the normal course of business. Although the final outcome of these matters cannot be determined, based on the facts presently known, it is our opinion that the final resolution of these matters will not have a material adverse effect on our financial position or future results of operations. See Note 9 to our condensed consolidated financial statements for further information regarding certain contingencies as of August 27, 2022.

(Dollars in thousands except share and per share data)

#### Item 3. Quantitative and Qualitative Disclosure about Market Risk:

We are exposed to market risk from changes in the value of foreign currencies. Substantially all of our imports purchased outside of North America are denominated in U.S. dollars. Therefore, we believe that gains or losses resulting from changes in the value of foreign currencies relating to foreign purchases not denominated in U.S. dollars would not be material to our results from operations in fiscal 2022.

We are exposed to market risk from changes in the cost and availability of raw materials used in our manufacturing processes, principally wood, woven fabric, and foam products. The cost of foam products, which are petroleum-based, is sensitive to changes in the price of oil.

We have potential exposure to market risk related to conditions in the commercial real estate market. Our retail real estate holdings of \$21,168 at August 27, 2022 for Company-owned stores could suffer significant impairment in value if we are forced to close additional stores and sell or lease the related properties during periods of weakness in certain markets. Additionally, if we are required to assume responsibility for payment under the lease obligations of \$1,871 which we have guaranteed on behalf of licensees as of August 27, 2022 we may not be able to secure sufficient sub-lease income in the current market to offset the payments required under the guarantees. We are also exposed to risk related to conditions in the commercial real estate rental market with respect to the right-of-use assets we carry on our balance sheet for leased retail store locations, manufacturing and warehouse facilities. At August 27, 2022, the unamortized balance of such right-of-use assets used in continuing operations totaled \$86,053. Should we have to close or otherwise abandon one of these leased locations, we could incur additional impairment charges if rental market conditions do not support a fair value for the right of use asset in excess of its carrying value.

#### **Item 4. Controls and Procedures:**

The Company's principal executive officer and principal financial officer have evaluated the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based upon their evaluation, the principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures are effective. There has been no change in the Company's internal control over financial reporting during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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## PART II - OTHER INFORMATION BASSETT FURNITURE INDUSTRIES INCORPORATED AND SUBSIDIARIES AUGUST 27, 2022

(Dollars in thousands except share and per share data)

#### Item 1. Legal Proceedings

None

#### Item 2. Unregistered Sales of Equity Securities, Use of Proceeds and Issuer Purchases of Equity Securities

The following table summarizes the stock repurchase activity by or on behalf of the Company or any "affiliated purchaser," as defined by Rule 10b-18(a) (3) of the Exchange Act, for the three and nine months ended August 27, 2022 and the approximate dollar value of shares that may yet be purchased pursuant to our stock repurchase program:

	Total Shares Purchased	Average Price Paid	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)	Value N Purch	e of Shares that May Yet Be tassed Under the s or Programs (1)
May 29 - July 2, 2022	32,096	\$ 15.92	32,096	\$	31,967
July 3 - July 30, 2022	-	\$ -	-	\$	31,967
July 31 - August 27, 2022	54,000	\$ 20.54	54,000	\$	30,857

<sup>(1)</sup> The Company is authorized to repurchase Company stock under a plan which was originally announced in 1998. On March 9, 2022, the Board of Directors increased the remaining limit of the repurchase plan to \$40,000. At August 27, 2022, \$30,857 remained available for share repurchases under the plan.

#### **Item 3. Defaults Upon Senior Securities**

None.

#### Item 6. Exhibits

#### a. Exhibits:

Exhibit 3a – Articles of Incorporation as amended to date are incorporated herein by reference to the Exhibit to Form 10-Q for the fiscal quarter ended February 28, 1994.

Exhibit 3b - By-laws as amended to date are incorporated herein by reference to Exhibit 3 to Form 8-K filed with the SEC on January 19, 2021.

Exhibit 4 – Registrant hereby agrees to furnish the SEC, upon request, other instruments defining the rights of holders of long-term debt of the Registrant.

Exhibit 31a - Chief Executive Officer's certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

Exhibit 31b - Chief Financial Officer's certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

Exhibit 32a - Chief Executive Officer's certification pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Exhibit 32b - Chief Financial Officer's certification pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

Exhibit 101.INS Inline XBRL Instance

Exhibit 101.SCH Inline XBRL Taxonomy Extension Schema

Exhibit 101.CAL Inline XBRL Taxonomy Extension Calculation

Exhibit 101.DEF Inline XBRL Taxonomy Extension Definition

Exhibit 101.LAB Inline XBRL Taxonomy Extension Labels

Exhibit 101.PRE Inline XBRL Taxonomy Extension Presentation

Exhibit 104. Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

BASSETT FURNITURE INDUSTRIES, INCORPORATED

/s/ ROBERT H. SPILMAN, JR.
Robert H. Spilman, Jr., Chairman and Chief Executive Officer September 29, 2022

/s/ J. MICHAEL DANIEL

J. Michael Daniel, Senior Vice President and Chief Financial Officer
September 29, 2022

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#### **CERTIFICATIONS**

- I, Robert H. Spilman, Jr., certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Bassett Furniture Industries, Incorporated;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

September 29, 2022

/s/ ROBERT H. SPILMAN, JR.
Robert H. Spilman, Jr., Chairman and Chief Executive Officer

#### CERTIFICATIONS

- I, J. Michael Daniel, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Bassett Furniture Industries, Incorporated;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

September 29, 2022

/s/ J. Michael Daniel

J. Michael Daniel, Senior Vice President and Chief Financial Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Bassett Furniture Industries, Incorporated (the "Company") on Form 10-Q for the period ending August 27, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Robert H. Spilman, Jr., Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. ss.1350, as adopted pursuant to ss.906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

September 29, 2022	
/s/ ROBERT H. SPILMAN, JR. Robert H. Spilman, Jr., Chairman and Chief Executive Officer	

A signed original of this written statement required by Section 906 has been provided to Bassett Furniture Industries, Incorporated and will be retained by Bassett Furniture Industries, Incorporated and furnished to the Securities and Exchange Commission or its staff upon request.

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Bassett Furniture Industries, Incorporated (the "Company") on Form 10-Q for the period ending August 27, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, J. Michael Daniel, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. ss.1350, as adopted pursuant to ss.906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

September 2	9, 2022						
/s/	J. Michael Daniel						
J. Michael D	aniel,	-					
Senior Vice President and Chief Financial Officer							

A signed original of this written statement required by Section 906 has been provided to Bassett Furniture Industries, Incorporated and will be retained by Bassett Furniture Industries, Incorporated and furnished to the Securities and Exchange Commission or its staff upon request.