# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

## PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## Date of Report (Date of earliest event reported) September 27, 2012

BASSETT FURNITURE INDUSTRIES, INCORPORATED
(Exact name of registrant as specified in its charter)

| VIRGINIA |  |  |
| :---: | :---: | :---: |
| (State or other jurisdiction of <br> incorporation or organization) | 0-209 | 54-0135270 |
| (Commission File No.) |  | Identification No.) |

3525 FAIRYSTONE PARK HIGHWAY<br>BASSETT, VIRGINIA 24055<br>(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code 276/629-6000
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A. 2 below):
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On September 27, 2012 Bassett Furniture Industries issued a news release relating to, among other things, the third quarter financial results for the fiscal year ending November 24, 2012. A copy of the news release announcing this information is attached to this report as Exhibit 99.

## Item 9.01. Financial Statements and Exhibits.

Exhibit 99 News release issued by Bassett Furniture Industries, Inc. on September 27, 2012.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## BASSETT FURNITURE INDUSTRIES, INCORPORATED

By: /s/ J. Michael Daniel
J. Michael Daniel

Vice President - Chief Accounting Officer

## EXHIBIT INDEX

## Description

Bassett Furniture Industries, Inc.
P.O. Box 626

Bassett, VA 24055
J. Michael Daniel, Vice-President
and Chief Accounting Officer
(276) 629-6614 - Investors

Jay S. Moore, Director of Communications

For Immediate Release
(276) 629-6450 - Media

## Bassett Furniture News Release Bassett Announces Fiscal Third Quarter Results

(Bassett, Va.) - September 27, 2012- Bassett Furniture Industries, Inc. (Nasdaq: BSET) announced today its results of operations for its fiscal quarter ended August 25, 2012.

## Fiscal 2012 Third Quarter Highlights

- Consolidated sales for the third quarter 2012 increased $8.5 \%$ as compared to the third quarter 2011
- Operating profit for the third quarter was $\$ 0.8$ million versus a $\$ 0.2$ million loss for the third quarter last year
- Company-owned store delivered sales increased $22.5 \%$ with a $9.9 \%$ increase from the 43 comparable stores
- Repurchased 369,500 shares using $\$ 4.3$ million of cash and paid $\$ 0.6$ million in dividends during the quarter
- Declared a special dividend on August 29, 2012 of $\$ 1.25$ per share of common stock outstanding payable on October 26 , 2012 to holders of record on October 12, 2012

On a consolidated basis, the Company reported net sales for the third quarter of 2012 of $\$ 64.4$ million, an increase of $\$ 5.0$ million, or $8.5 \%$, from sales levels attained in the third quarter of 2011. Operating income improved to $\$ 0.8$ million from a loss of $\$ 0.2$ million driven primarily by higher sales in both the wholesale and retail segments. This was offset by higher selling, general and administrative expenses due primarily to the increased number of Companyowned stores. The Company also recorded a tax benefit of $\$ 1.9$ million primarily as a result of favorable provision to return adjustments related to our 2011 Federal income tax return and the release of a portion of the valuation allowance against certain deferred tax assets. As a result, the Company recorded net income of $\$ 2.4$ million or $\$ 0.21$ per diluted share compared to $\$ 0.4$ million or $\$ 0.04$ per diluted share in the third quarter of 2011.
"The achievement of solid growth in both our wholesale and retail segments in our fiscal third quarter was encouraging," commented Robert H. Spilman, Jr. President and Chief Executive Officer. "New product introductions, comparable corporate retail sales gains, and greater penetration with open market independent retailers contributed to the $8.5 \%$ consolidated revenue growth that the Company generated during the period. Returning from the traditional July 4th shut down of our manufacturing facilities, production schedules compared favorably to those of the past few years. And, of course, we were very pleased to post a $9.9 \%$ increase in our comparable corporate store sales. Despite continuing up front expense associated with the pending launch of our partnership with the HGTV television network, we returned to operating profitability for the quarter after posting a small operating loss for the same quarter last year."
"After 18 months of planning and preparation, we look forward to finally realizing the benefits we expect from our partnership with HGTV," continued Spilman. "The in-store design centers in our Bassett Home Furnishings network have been co-branded with HGTV to more forcefully market the concept of a 'home makeover', an important point of differentiation for our stores that also mirrors much of the programming content on the HGTV network. In addition, new HGTV Home branded furniture will hit independent retailers' floors during the fourth quarter. As we move into what has generally been a stronger selling season for our industry, we believe this partnership will drive additional sales."

## Wholesale Segment

Net sales for the wholesale segment were $\$ 44.8$ million for the third quarter of 2012 as compared to $\$ 41.9$ million for the third quarter of 2011, an increase of $6.9 \%$. Wholesale shipments increased due to a $9.1 \%$ increase in wholesale sales outside the BHF store network and a $4.6 \%$ increase in shipments to the network. Gross margins for the wholesale segment were essentially flat at $31.7 \%$ for the third quarter of 2012 as compared to $31.9 \%$ for the third quarter of 2011. Wholesale SG\&A increased $\$ 0.7$ million to $\$ 12.5$ million for the third quarter of 2012 as compared to $\$ 11.8$ million for the third quarter of 2011. As a percentage of net sales, SG\&A decreased 0.4 percentage points to $27.9 \%$ for the third quarter of 2012 as compared to $28.3 \%$ for the third quarter of 2011 due to greater leverage of fixed costs partially offset by investments in our new Home and Garden Television (HGTV) initiatives and new showrooms in Las Vegas and High Point.
"Both our upholstery and wood operating divisions posted sales gains for the quarter with increases of $8 \%$ and $3 \%$, respectively," added Spilman. "Wholesale operating income increased $11 \%$ to $\$ 1.7$ million. Although operating with three fewer stores than one year ago, we increased wholesale shipments to our BHF store network this quarter. Also contributing to our growth was the favorable reception of our new product introductions from the High Point Market that turned into shipments in July and August. We have also added several new wholesale sales representatives to continue to present our programs to independent furniture retailers and designers in areas that do not conflict with our dedicated store network."

## Retail Segment

Company-owned stores had sales of $\$ 41.2$ million in the third quarter of 2012 as compared to $\$ 33.6$ million in the third quarter of 2011, an increase of $22.5 \%$. The increase was comprised of a $\$ 3.2$ million or $9.9 \%$ increase in comparable store sales along with a $\$ 4.4$ million increase in non-comparable store sales. While the Company does not recognize sales until goods are delivered to the customer, management tracks written sales (the dollar value of sales orders taken, rather than delivered) as a key store performance indicator. Written sales for comparable stores increased by $13 \%$ for the third quarter of 2012 as compared to the third quarter of 2011.

Operating loss for the Company-owned stores improved to a loss of $\$ 1.5$ million in the third quarter of 2012 as compared to a loss of $\$ 1.8$ million for the third quarter of 2011 which was primarily driven by the sales increases noted above. Gross margins decreased to $47.3 \%$ for the third quarter of 2012 from $47.6 \%$ for the third quarter of 2011 as there was a greater percentage of clearance sales due to significant floor sample resets for new product offerings. Margins for the fiscal third quarter have historically been lower due to the Company's planned timing of new product offerings. SG\&A expense increased $\$ 3.2$ million, primarily due to increased store count. As a percentage of sales, SG\&A decreased to $50.9 \%$ for the third quarter of 2012 as compared to $52.9 \%$ for the same quarter last year primarily due to greater leverage of fixed costs from higher sales. Refer to the accompanying schedule of Supplemental Retail Information for results of operations for the Company's retail segment by comparable and all other stores.

The following table summarizes the changes in store count during the nine months ended August 25, 2012:

|  | $\begin{gathered} \text { November 26, } \\ 2011 \\ \hline \end{gathered}$ | New <br> Stores |  | Stores Acquired | Stores Closed | $\begin{gathered} \text { August 25, } \\ 2012 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Licensee-owned stores | 39 |  | - | (1) | (3) | 35 |
| Company-owned stores | 49 |  | 3 | 1 | (2) | 51 |
| Total | 88 |  | 3 | - | (5) | 86 |

"Corporate retail losses decreased by $15 \%$ for the quarter and by $38 \%$ for the fiscal year to date," said Spilman. "The quarter was characterized by an abnormal amount of product clearance sales, which carry a lower margin, due to the large amount of new products that hit our showroom floors in July and August. Our Corporate Retail associates and our licensee partners spent a tremendous amount of effort over the summer to convert our in-store design centers to the HGTV Design Studio at Bassett that officially debuted over Labor Day weekend. Our marketing efforts and our design associates are the impetus that has allowed us to continue to increase our sales and to improve our year over year corporate retail results for six consecutive quarters. We believe that our new national television campaign on the HGTV network and the momentum that our retail division currently enjoys gives us the ability to continue to increase our market share and to further improve our results as the overall economy strengthens."

## Balance Sheet and Cash Flow

The Company used $\$ 1.3$ million in cash from operating activities for the three months ended August 25,2012 as compared with cash used in operations of $\$ 7.7$ million for the three months ended August 27, 2011. The use of cash during the third quarter of 2012 is due primarily to an investment in inventory for the HGTV initiative, timing of receipt of certain inventory from Asia and planned increases to support other upholstery growth initiatives. Capital expenditures for the third quarter of 2012 were $\$ 2.5$ million primarily related to the expansion of the Company-owned store network. The Company also repurchased 369,500 shares using $\$ 4.3$ million in cash and paid $\$ 0.6$ million in dividends during the quarter. In addition, the Company declared a special dividend on August 29, 2012 of $\$ 1.25$ per share of common stock outstanding payable on October 26, 2012 to holders of record on October 12, 2012. This will result in an approximate $\$ 13.6$ million cash dividend payment based on the number of shares currently outstanding.

About Bassett Furniture Industries, Inc.
Bassett Furniture Industries, Inc. (NASDAQ:BSET), is a leading manufacturer and marketer of high quality, mid-priced home furnishings. With 86 companyand licensee-owned stores, Bassett has leveraged its strong brand name in furniture into a network of corporate and licensed stores that focus on providing consumers with a friendly environment for buying furniture and accessories. The most significant growth opportunity for Bassett continues to be the Company's dedicated retail store program. Bassett's retail strategy includes affordable custom-built furniture that is ready for delivery in the home within 30 days. The stores also feature the latest on-trend furniture styles, more than 750 upholstery fabrics, free in-home design visits, and coordinated decorating accessories. Bassett is also growing its traditional wholesale business with more than 500 accounts on the open market, across the United States and internationally. For more information, visit the Company's website at bassettfurniture.com. (BSET-E)

Certain of the statements in this release, particularly those preceded by, followed by or including the words "believes," "expects," "anticipates," "intends," "should," "estimates," or similar expressions, or those relating to or anticipating financial results for periods beyond the end of the third fiscal quarter of 2012, constitute "forward looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended. For those statements, Bassett claims the protection of the safe harbor for forward looking statements contained in the Private Securities Litigation Reform Act of 1995. In many cases, Bassett cannot predict what factors would cause actual results to differ materially from those indicated in the forward looking statements. Expectations included in the forward-looking statements are based on preliminary information as well as certain assumptions which management believes to be reasonable at this time. The following important factors affect Bassett and could cause actual results to differ materially from those indicated in the forward looking statements: the effects of national and global economic or other conditions and future events on the retail demand for home furnishings and the ability of Bassett's customers and consumers to obtain credit; and the economic, competitive, governmental and other factors identified in Bassett's filings with the Securities and Exchange Commission. Any forward-looking statement that Bassett makes speaks only as of the date of such statement, and Bassett undertakes no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise. Comparisons of results for current and any prior periods are not intended to express any future trends or indication of future performance, unless expressed as such, and should only be viewed as historical data.

|  | Quarter Ended August 25, 2012 |  |  | Quarter Ended August 27, 2011 |  |  | Nine Months Ended <br> August 25, 2012 |  |  | Nine Months Ended August 27, 2011 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | mount | Percent of Net Sales |  | mount | Percent of Net Sales |  | mount | Percent of Net Sales |  | mount | Percent of Net Sales |
| Net sales | \$ | 64,438 | 100.0\% | \$ | 59,417 | 100.0\% | \$ | 192,860 | 100.0\% | \$ | 189,942 | 100.0\% |
| Cost of sales |  | 30,620 | 47.5\% |  | 30,166 | 50.8\% |  | 91,710 | 47.6\% |  | 95,646 | 50.4\% |
| Gross profit |  | 33,818 | 52.5\% |  | 29,251 | 49.2\% |  | 101,150 | 52.4\% |  | 94,296 | 49.6\% |
| Selling, general and administrative expense excluding bad debt and notes receivable valuation charges |  | 32,891 | 51.0\% |  | 29,267 | 49.3\% |  | 97,099 | 50.3\% |  | 90,653 | 47.7\% |
| Bad debt and notes receivable valuation charges |  | 161 | 0.2\% |  | 90 | 0.2\% |  | 416 | 0.2\% |  | 13,116 | 6.9\% |
| Licensee debt cancellation charges |  | - | 0.0\% |  | - | 0.0\% |  | - | 0.0\% |  | 6,447 | 3.4\% |
| Restructuring and asset impairment charges |  | - | 0.0\% |  | 123 | 0.2\% |  | 711 | 0.4\% |  | 2,082 | 1.1\% |
| Lease exit costs |  | - | 0.0\% |  | - | 0.0\% |  | 359 | 0.2\% |  | 3,728 | 2.0\% |
| Operating income (loss) |  | 766 | 1.2\% |  | (229) | -0.4\% |  | 2,565 | 1.3\% |  | $(21,730)$ | -11.4\% |
| Gain on sale of affiliate |  | - | 0.0\% |  | - | 0.0\% |  | - | 0.0\% |  | 85,542 | 45.0\% |
| Income from Continued Dumping \& Subsidy Offset Act |  | - | 0.0\% |  | - | 0.0\% |  | 9,010 | 4.7\% |  | - | 0.0\% |
| Other income (loss), net |  | (315) | -0.5\% |  | 304 | 0.5\% |  | $(2,239)$ | -1.2\% |  | $(5,470)$ | -2.9\% |
| Income before income taxes |  | 451 | 0.7\% |  | 75 | 0.1\% |  | 9,336 | 4.8\% |  | 58,342 | 30.7\% |
| Income tax benefit (expense) |  | 1,920 | 3.0\% |  | 342 | 0.6\% |  | 481 | 0.2\% |  | $(3,633)$ | -1.9\% |
| Net income | \$ | 2,371 | 3.7\% | \$ | 417 | 0.7\% | \$ | 9,817 | 5.1\% | \$ | 54,709 | 28.8\% |
| Basic earnings per share | \$ | 0.21 |  | \$ | 0.04 |  | \$ | 0.88 |  | \$ | 4.76 |  |
| Diluted earnings per share | \$ | 0.21 |  | \$ | 0.04 |  | \$ | 0.87 |  | \$ | 4.72 |  |

## BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES <br> Condensed Consolidated Balance Sheets

(In thousands)

| Assets | (unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | August 25, 2012 |  | November 26, 2011 |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 57,967 | \$ | 69,601 |
| Accounts receivable, net |  | 14,468 |  | 14,756 |
| Marketable securities |  | 3,206 |  | 2,939 |
| Inventories |  | 54,544 |  | 45,129 |
| Other current assets |  | 7,614 |  | 7,778 |
| Total current assets |  | 137,799 |  | 140,203 |
|  |  |  |  |  |
| Property and equipment |  |  |  |  |
| Cost |  | 148,609 |  | 143,824 |
| Less accumulated depreciation |  | 93,178 |  | 93,878 |
| Property and equipment, net |  | 55,431 |  | 49,946 |
|  |  |  |  |  |
| Investments |  | - |  | 806 |
| Retail real estate |  | 12,872 |  | 16,257 |
| Notes receivable, net |  | 1,703 |  | 1,802 |
| Other |  | 13,934 |  | 14,160 |
| Total long-term assets |  | 28,509 |  | 33,025 |
| Total assets | \$ | 221,739 | \$ | 223,174 |
|  |  |  |  |  |
| Liabilities and Stockholders' Equity. |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 19,170 | \$ | 18,821 |
| Accrued compensation and benefits |  | 6,692 |  | 7,201 |
| Customer deposits |  | 11,072 |  | 9,238 |
| Dividends payable |  | 545 |  | 6,063 |
| Other accrued liabilities |  | 11,938 |  | 10,302 |
| Current portion of real estate notes payable |  | 212 |  | 202 |
| Total current liabilities |  | 49,629 |  | 51,827 |
|  |  |  |  |  |
| Long-term liabilities |  |  |  |  |
| Post employment benefit obligations |  | 10,919 |  | 11,226 |
| Real estate notes payable |  | 3,502 |  | 3,662 |
| Other long-term liabilities |  | 2,293 |  | 4,024 |
| Total long-term liabilities |  | 16,714 |  | 18,912 |
|  |  |  |  |  |
|  |  |  |  |  |
| Stockholders' equity |  |  |  |  |
| Common stock |  | 54,411 |  | 56,712 |
| Retained earnings |  | 101,961 |  | 96,331 |
| Accumulated other comprehensive loss |  | (976) |  | (608) |
| Total stockholders' equity |  | 155,396 |  | 152,435 |
| Total liabilities and stockholders' equity | \$ | 221,739 | \$ | 223,174 |

## BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES

Consolidated Statements of Cash Flows - unaudited
(In thousands)

|  | Nine Months Ended August 25, 2012 |  | Nine Months Ended August 27, 2011 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |
| Net income | \$ | 9,817 | \$ | 54,709 |
| Adjustments to reconcile net income to net cash provided by |  |  |  |  |
| (used in) operating activities: |  |  |  |  |
| Depreciation and amortization |  | 3,931 |  | 4,150 |
| Equity in undistributed income of investments and unconsolidated |  |  |  |  |
| affiliated companies |  | (157) |  | $(1,782)$ |
| Provision for restructuring and asset impairment charges |  | 711 |  | 2,082 |
| Non-cash portion of lease exit costs |  | 359 |  | 2,228 |
| Licensee debt cancelation charges |  | - |  | 6,447 |
| Provision for lease and loan guarantees |  | 197 |  | 1,315 |
| Bad debt and notes receivable valuation charges |  | 416 |  | 13,116 |
| Gain on mortgage settlement |  | - |  | $(1,305)$ |
| Gain on sale of affiliate |  | - |  | $(85,542)$ |
| Other than temporary impairment of investments |  | 806 |  | - |
| Impairment and lease exit charges on retail real estate |  | - |  | 4,790 |
| Deferred income taxes |  | (658) |  | (111) |
| Other, net |  | 1,042 |  | 343 |
| Changes in operating assets and liabilities |  |  |  |  |
| Accounts receivable |  | (316) |  | 746 |
| Inventories |  | $(8,948)$ |  | 1,091 |
| Other current assets |  | $(1,122)$ |  | 248 |
| Accounts payable and accrued liabilities |  | 853 |  | $(14,859)$ |
| Net cash provided by (used in) operating activities |  | 6,931 |  | $(12,334)$ |
|  |  |  |  |  |
| Investing activities: |  |  |  |  |
| Purchases of property and equipment |  | $(6,858)$ |  | $(2,459)$ |
| Proceeds from sale of property and equipment |  | 17 |  | 189 |
| Proceeds from sale of interest in affiliate |  | 1,410 |  | 69,152 |
| Release of collateral restrictions on cash equivalents |  | - |  | 11,240 |
| Proceeds from sales of investments |  | 1,186 |  | 2,925 |
| Purchases of investments |  | $(1,303)$ |  | $(2,925)$ |
| Dividend from affiliate |  | - |  | 3,756 |
| Equity contribution to affiliate |  | - |  | (980) |
| Acquisition of retail licensee store |  | (485) |  | - |
| Other, net |  | 84 |  | 127 |
| Net cash provided by (used in) investing activities |  | $(5,949)$ |  | 81,025 |
|  |  |  |  |  |
| Financing activities: |  |  |  |  |
| Repayments of real estate notes payable |  | (149) |  | $(6,375)$ |
| Issuance of common stock |  | 295 |  | 136 |
| Repurchases of common stock |  | $(5,572)$ |  | $(2,084)$ |
| Cash dividends |  | $(7,190)$ |  | (348) |
| Payments on other notes |  | - |  | $(2,202)$ |
| Net cash used in financing activities |  | $(12,616)$ |  | $(10,873)$ |
| Change in cash and cash equivalents |  | $(11,634)$ |  | 57,818 |
| Cash and cash equivalents - beginning of period |  | 69,601 |  | 11,071 |
| Cash and cash equivalents - end of period | \$ | 57,967 | \$ | 68,889 |

## BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES

Segment Information - unaudited
(In thousands)

(a) Excludes wholesale shipments for dealers where collectibility is not reasonably assured at time of shipment as follows:

August 25, $2012 \quad$ August 27, 2011

| Quarter ended | $\$$ | - | $\$$ | 424 |
| :--- | :--- | :--- | :--- | ---: |
| Nine Months |  | - | 1,678 |  |

(b) Includes bad debt and notes receivable valuation charges as follows:

|  | August 25, 2012 | August 27, 2011 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Quarter ended | $\$$ | 161 | $\$$ | 90 |
| Nine Months | 416 | 13,116 |  |  |

BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES
Supplemental Retail Information--unaudited
(In thousands)

|  | 43 Comparable Stores |  |  |  |  |  | mparable Stores |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter Ended August 25, 2012 |  |  | Quarter Ended August 27, 2011 |  |  | Nine Months Ended August 25, 2012 |  |  | Nine Months Ended <br> August 27, 2011 |  |  |
|  | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales |
| Net sales | \$ | 35,758 | 100.0\% | \$ | 32,544 | 100.0\% | \$ | 101,476 | 100.0\% | \$ | 94,444 | 100.0\% |
| Cost of sales |  | 18,823 | 52.6\% |  | 16,878 | 51.9\% |  | 52,265 | 51.5\% |  | 48,760 | 51.6\% |
| Gross profit |  | 16,935 | 47.4\% |  | 15,666 | 48.1\% |  | 49,211 | 48.5\% |  | 45,684 | 48.4\% |
| Selling, general and administrative expense* |  | 17,914 | 50.1\% |  | 16,881 | 51.8\% |  | 49,824 | 49.1\% |  | 48,026 | 50.9\% |
| Income (loss) from operations | \$ | (979) | -2.7\% | \$ | $(1,215)$ | -3.7\% | \$ | (613) | -0.6\% | \$ | $(2,342)$ | -2.5\% |


|  | All Other Stores |  |  |  |  |  | All Other Stores |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter Ended <br> August 25, 2012 |  |  | Quarter Ended August 27, 2011 |  |  | Nine Months Ended <br> August 25, 2012 |  |  | Nine Months Ended August 27, 2011 |  |  |
|  | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales |
| Net sales | \$ | 5,420 | 100.0\% | \$ | 1,065 | 100.0\% | \$ | 21,324 | 100.0\% | \$ | 14,152 | 100.0\% |
| Cost of sales |  | 2,879 | 53.1\% |  | 716 | 67.2\% |  | 11,613 | 54.5\% |  | 8,821 | 62.3\% |
| Gross profit |  | 2,541 | 46.9\% |  | 349 | 32.8\% |  | 9,711 | 45.5\% |  | 5,331 | 37.7\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative expense |  | 3,065 | 56.6\% |  | 909 | 85.4\% |  | 11,534 | 54.0\% |  | 6,901 | 48.8\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loss from operations | \$ | (524) | $\underline{-9.7 \%}$ | \$ | (560) | -52.6\% | \$ | $(1,823)$ | -8.5\% | \$ | $(1,570)$ | -11.1\% |

*Comparable store SG\&A includes retail corporate overhead and administrative costs.

