# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) January 22, 2014

# BASSETT FURNITURE INDUSTRIES, INCORPORATED 

(Exact name of registrant as specified in its charter)

VIRGINIA
(State or other jurisdiction of incorporation or organization)

0-209
(Commission File No.)

54-0135270
(I.R.S. Employer

Identification No.)

| 3525 FAIRYSTONE PARK HIGHWAY | 24055 |
| :---: | :---: |
| BASSETT, VIRGINIA | (Zip Code) |

Registrant's telephone number, including area code 276/629-6000
(Former name or former address, if changed since last report)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A. 2 below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
— Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
— Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
— Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

On January 22, 2014 Bassett Furniture Industries issued a news release relating to, among other things, the fourth quarter financial results for the fiscal year ending November 30, 2013. A copy of the news release announcing this information is attached to this report as Exhibit 99.

Item 9.01. Financial Statements and Exhibits.

Exhibit 99 News release issued by Bassett Furniture Industries, Inc. on January 22, 2014.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## BASSETT FURNITURE INDUSTRIES, INCORPORATED

Title: Senior Vice President - Chief Financial Officer

## Description

Exhibit 99 News release issued by Bassett Furniture Industries, Inc. on January 22, 2014.

## Exhibit 99

Bassett Furniture Industries, Inc.
J. Michael Daniel
P.O. Box 626

Bassett, VA 24055
Senior Vice President and
Chief Financial Officer
(276) 629-6614 - Investors

Jay S. Moore
Director of Communications
For Immediate Release

## Bassett Furniture News Release

## Bassett Announces Fiscal Fourth Quarter Results

(Bassett, Va.) - January 22, 2014- Bassett Furniture Industries, Inc. (Nasdaq: BSET) announced today its results of operations for its fiscal quarter ended November 30, 2013.

## Fiscal 2013 Fourth Quarter Highlights

- Consolidated sales of $\$ 83.1$ million for the fourth quarter of 2013; increased $8.2 \%$ as compared to the fourth quarter of 2012;
- Operating income for the quarter of $\$ 3.4$ million, up $\$ 0.9$ million, or $36 \%$, from $\$ 2.5$ million for the prior year quarter;
- Wholesale sales increased $5.4 \%$ compared to the prior year quarter;
- Company-owned store delivered sales increased $5.9 \%$ compared to the prior year quarter, including a $3.0 \%$ increase from the 50 comparable stores; and
- Declared a special dividend of $\$ 2.2$ million or $\$ 0.20$ per share.

On a consolidated basis, the Company reported net sales for the fourth quarter of 2013 of $\$ 83.1$ million as compared to $\$ 76.8$ million for the fourth quarter of 2012, an increase of $\$ 6.3$ million or $8.2 \%$. Operating income for the quarter was $\$ 3.4$ million, or $4.1 \%$ of sales, an increase of $\$ 0.9$ million, or $36 \%$, from $\$ 2.5$ million for the prior year quarter. The Company reported net income of $\$ 1.6$ million or $\$ 0.15$ per diluted share for the fourth quarter of 2013 compared to net income of $\$ 16.9$ million or $\$ 1.55$ per diluted share in the fourth quarter of 2012. The prior year quarter included a $\$ 15.9$ million tax benefit associated with the reduction of certain valuation reserves against the Company's deferred tax assets. Excluding this tax benefit, net income for the prior year quarter would have been $\$ 1.0$ million or $\$ 0.09$ per diluted share as compared to $\$ 1.6$ million or $\$ 0.15$ per diluted share for the current year quarter.
"Sales growth of $8.2 \%$ for our fourth quarter built on the significant accomplishments that were made at Bassett in fiscal 2013", commented Robert H. Spilman, Jr., President and Chief Executive Officer. "This year consisted of 53 weeks instead of 52. Normalizing for the extra week, fiscal 2013 consolidated revenue grew $17 \%$, comparable retail same store sales grew by $5.6 \%$, and wholesale shipments to customers outside of our store network increased by an impressive $35 \%$. Fourth quarter operating income of $\$ 3.4$ million represented a $36 \%$ increase over the same period in 2012. For the year, operating income nearly doubled to $\$ 10.0$ million, or $3.1 \%$ of sales."
"In addition to improving our performance in 2013, we invested $\$ 14$ million of capital to further enhance operations and future revenue growth," continued Spilman. "The integration of our new retail operating system was finalized during the fourth quarter, the culmination of a yearlong project. Our enterprise wide technology software was successfully upgraded to our supplier's latest version during the second half of the year. And, importantly, we opened three new stores and repositioned two others in markets when leases had expired and we sought to upgrade our stores' locations."
"Looking ahead to 2014, we are optimistic that we can build on the momentum that we established during the past year," added Spilman. "Our retail sales channel remains the solid foundation upon which we drive the Bassett brand, our marketing, and our wholesale sales and profitability. Our store expansion will ramp up significantly in the first half as we add five new stores and reposition two others. Activity will slow during the second half with three more repositions. Due to the unprecedented level of store construction activity taking place in a compressed time frame, we will experience an inordinate amount of startup costs during the first two quarters of 2014. This includes pre-opening costs (rent, training, payroll, etc.) that are incurred in the construction period prior to the opening of the store. Also included are losses that take place until our special order furniture is actually delivered to customers and recorded on our income statement. The combination of these factors can mean total startup costs of $\$ 0.3$ to $\$ 0.4$ million per store. We look forward to the normalized operating results of these stores in the second half and their corresponding financial contribution. We have also recently announced renovations to our upholstery facilities in Newton, N.C. and the expansion of our casual dining operation in Martinsville, VA. Both of these divisions experienced significant growth in 2013, manufacturing and assembling furniture in the United States. All told, we plan on investing a similar amount of capital in our business in 2014 as we did in 2013."
"Finally, we were pleased that our Board of Directors authorized a $20 \%$ increase to our quarterly dividend earlier this year", said Spilman. "And, of course, the Board approved a $\$ 0.20$ special dividend at year end that was distributed last month. The Company also retired some $\$ 1.8$ million of its common stock over the course of 2013. We will continue to follow a balanced path of capital allocation as we endeavor to simultaneously grow our business and enhance shareholder value."

## Wholesale Segment

Net sales for the wholesale segment were $\$ 54.6$ million for the fourth quarter of 2013 as compared to $\$ 51.8$ million for the fourth quarter of 2012, an increase of $\$ 2.8$ million or $5.4 \%$. Wholesale shipments to the open market (outside the Bassett Home Furnishings store network) increased $12 \%$ and shipments to the Bassett Home Furnishings store network increased by $0.2 \%$ compared to the prior year quarter. Gross margins for the wholesale segment were $33.3 \%$ for the fourth quarter of 2013 as compared to $32.7 \%$ for the fourth quarter of 2012. This increase was primarily due to increased margins in the upholstery operations as increased sales volumes provided greater leverage of fixed costs partially offset by lower wood margins due to product mix and increased discounting of discontinued product. Wholesale SG\&A increased $\$ 0.5$ million to $\$ 15.5$ million for the fourth quarter of 2013 as compared to $\$ 15.0$ million for the fourth quarter of 2012, primarily due to increased volume partially offset by lower advertising and marketing costs. SG\&A as a percentage of sales decreased to $28.4 \%$ as compared to $29.0 \%$ for the fourth quarter of 2012. Operating income was $\$ 2.7$ million or $4.9 \%$ of sales as compared to $\$ 1.9$ million or $3.7 \%$ of sales in the prior year quarter.
"We had a very good year in 2013 in our wholesale segment as we increased sales by $14 \%$, on a normalized basis, and operating profit by $45 \%$," continued Spilman. "For the fourth quarter, wholesale sales increased $5.4 \%$ and operating profit grew $38 \%$. At the divisional level, upholstery generated $16 \%$ of normalized top line growth for the year and $10 \%$ for the quarter while wood grew $10 \%$ for the year and declined by $3.0 \%$ for the quarter. Our focus on quality, styling, and service levels has enabled us to take market share with independent retailers and grow our comparable retail store sales, thus driving wholesale segment growth for seven consecutive quarters. In 2013, we hired 10 new wholesale sales reps, consolidated our open market Bassett and HGTV Home Showrooms into one expanded footprint, and opened a new Midwest Distribution Center in Indianapolis. We view ongoing wholesale growth as a key element to our improving financial performance and we will explore additional avenues to accomplish this objective in 2014."

## Retail Segment

Net sales for the 55 Company-owned stores were $\$ 51.7$ million for the fourth quarter of 2013 as compared to $\$ 48.8$ million for the fourth quarter of 2012, an increase of $\$ 2.9$ million or $5.9 \%$. The increase was comprised of a $\$ 1.4$ million or $3.0 \%$ increase in comparable store sales and a $\$ 1.5$ million increase in noncomparable store sales.

While the Company does not recognize sales until goods are delivered to the consumer, management tracks written sales (the retail dollar value of sales orders taken, rather than delivered) as a key store performance indicator. Written sales for comparable stores increased by $1.0 \%$ for the fourth quarter of 2013 as compared to the fourth quarter of 2012.

The consolidated retail operating income for the fourth quarter of 2013 was $\$ 0.4$ million, comparable to the amount generated in the fourth quarter of 2012. The 50 comparable stores generated operating income of $\$ 1.3$ million for the quarter, or $2.6 \%$ of comparable store sales, as compared to $\$ 0.3$ million or $0.7 \%$ of comparable store sales for the prior year quarter. Gross margins improved to $50.3 \%$ compared to $47.9 \%$ in the prior year quarter due primarily to improved pricing strategies implemented late in the third quarter of 2013. SG\&A expenses for comparable stores increased $\$ 0.9$ million to $\$ 22.7$ million or $47.7 \%$ of sales as compared to $47.2 \%$ of sales for the fourth quarter of 2012. This increase is primarily due to planned retail overhead investments as the Company manages growth in store count.

Losses from the non-comparable stores were $\$ 0.9$ million which include $\$ 0.4$ million of costs incurred prior to the opening of the store in Birmingham in October 2013 and the four other new stores that will be opening in the first quarter of 2014. These costs generally range between $\$ 0.1$ million to $\$ 0.2$ million per store, depending on the overall rent costs for the location and the length of time between when the Company takes possession of the physical store space and store opening. Also included in the non-comparable store loss is $\$ 0.4$ million in post-opening losses from the repositioned Irvine store which opened in September 2013 and the Birmingham store. The Company incurs losses in the first two to three months following a store opening as sales are not recognized in the income statement until the furniture is delivered to its customers, resulting in operating expenses without the offset from normal sales volume. Because the Company does not maintain a stock of retail inventory that would result in quick delivery, and because of the custom nature of the furniture offerings, such deliveries are generally not made until 30 days after the furniture is ordered by the customer. Non-comparable store loss also includes the operations of one store acquired in the fourth quarter of 2012 and two other stores opened in the first half of the year.

"For the 13th quarter in a row, our corporate retail team posted positive comparable store sales, this time with a 3\% gain", commented Spilman. "Retail operating profit was flat despite increased new store pre-opening costs. Perhaps more important is the fact that our 50 comparable stores (out of 55 in the network) posted an operating profit of $\$ 1.3$ million, or $2.6 \%$ of sales, which nearly quadrupled the comparable store operating profit figure for 2012 . Gross margin improvement of 240 basis points was the driver of this profitability. This is a very encouraging milestone in our long quest to improve retail profitability. Achieving this level of retail operating margin for the fourth quarter bodes well for the future despite the level of startup costs related to the current store expansion."

## Sale of Idle Retail Real Estate

During the fourth quarter of 2013, the Company entered into an agreement to sell a retail store property that had closed several years ago and had been vacant off and on since 2009. The Company recorded a $\$ 0.4$ million impairment charge which is included in Other loss, net in the consolidated income statement and reclassed $\$ 1.4$ million from Retail real estate to Other current assets in the consolidated balance sheet. The Company closed on the sale in December 2013.

About Bassett Furniture Industries, Inc.
Bassett Furniture Industries, Inc. (NASDAQ:BSET), is a leading manufacturer and marketer of high quality, mid-priced home furnishings. With 93 companyand licensee-owned stores at the time of this release, Bassett has leveraged its strong brand name in furniture into a network of corporate and licensed stores that focus on providing consumers with a friendly environment for buying furniture and accessories. The most significant growth opportunity for Bassett continues to be the Company's dedicated retail store program. Bassett's retail strategy includes affordable custom-built furniture that is ready for delivery in the home within 30 days. The stores also feature the latest on-trend furniture styles, more than 1,000 upholstery fabrics, free in-home design visits, and coordinated decorating accessories. Bassett is also growing its traditional wholesale business with more than 500 accounts on the open market, across the United States and internationally. For more information, visit the Company's website at bassettfurniture.com. (BSET-E)

Certain of the statements in this release, particularly those preceded by, followed by or including the words "believes," "expects," "anticipates," "intends," "should," "estimates," or similar expressions, or those relating to or anticipating financial results for periods beyond the end of the fourth fiscal quarter of 2013, constitute "forward looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended. For those statements, Bassett claims the protection of the safe harbor for forward looking statements contained in the Private Securities Litigation Reform Act of 1995. In many cases, Bassett cannot predict what factors would cause actual results to differ materially from those indicated in the forward looking statements. Expectations included in the forward-looking statements are based on preliminary information as well as certain assumptions which management believes to be reasonable at this time. The following important factors affect Bassett and could cause actual results to differ materially from those indicated in the forward looking statements: the effects of national and global economic or other conditions and future events on the retail demand for home furnishings and the ability of Bassett's customers and consumers to obtain credit; and the economic, competitive, governmental and other factors identified in Bassett's filings with the Securities and Exchange Commission. Any forward-looking statement that Bassett makes speaks only as of the date of such statement, and Bassett undertakes no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise. Comparisons of results for current and any prior periods are not intended to express any future trends or indication of future performance, unless expressed as such, and should only be viewed as historical data.

## BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Income - unaudited
(In thousands, except for per share data)

|  | Quarter Ended November 30, 2013 |  |  | Quarter Ended November 24, 2012 |  |  | Year Ended <br> November 30, 2013 |  |  | Year Ended <br> November 24, 2012 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | mount | Percent of <br> Net Sales |  | mount | Percent of <br> Net Sales |  | Amount | Percent of Net Sales |  | Amount | Percent of <br> Net Sales |
| Net sales | \$ | 83,062 | 100.0\% | \$ | 76,812 | 100.0\% | \$ | 321,286 | 100.0\% | \$ | 269,672 | 100.0\% |
| Cost of sales |  | 38,977 | 46.9\% |  | 36,640 | 47.7\% |  | 155,292 | 48.3\% |  | 128,350 | 47.6\% |
| Gross profit |  | 44,085 | 53.1\% |  | 40,172 | 52.3\% |  | 165,994 | 51.7\% |  | 141,322 | 52.4\% |
| Selling, general and administrative expense |  | 40,322 | 48.5\% |  | 37,578 | 48.9\% |  | 155,318 | 48.3\% |  | 134,801 | 50.0\% |
| New store pre-opening costs |  | 355 | 0.4\% |  | 79 | 0.1\% |  | 671 | 0.2\% |  | 371 | 0.1\% |
| Restructuring and asset impairment charges |  | - | 0.0\% |  | - | 0.0\% |  | - | 0.0\% |  | 711 | 0.3\% |
| Lease exit costs |  | - | 0.0\% |  | - | 0.0\% |  | - | 0.0\% |  | 359 | 0.1\% |
| Operating income |  | 3,408 | 4.1\% |  | 2,515 | 3.3\% |  | 10,005 | 3.1\% |  | 5,080 | 1.9\% |

Income from Continued
Dumping \& Subsidy Offset
Act

## BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets
(In thousands)

|  | November 30, 2013 |  | November 24, 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 12,733 | \$ | 45,566 |
| Short-term investments |  | 28,125 |  | - |
| Accounts receivable, net |  | 16,080 |  | 15,755 |
| Inventories, net |  | 53,069 |  | 57,916 |
| Deferred income taxes, net |  | 4,418 |  | 6,832 |
| Other current assets |  | 11,949 |  | 6,439 |
| Total current assets |  | 126,374 |  | 132,508 |
|  |  |  |  |  |
| Property and equipment, net |  | 64,271 |  | 56,624 |
|  |  |  |  |  |
| Other long-term assets |  |  |  |  |
| Retail real estate |  | 10,435 |  | 12,736 |
| Deferred income taxes, net |  | 10,734 |  | 10,485 |
| Other |  | 14,035 |  | 14,827 |
| Total long-term assets |  | 35,204 |  | 38,048 |
| Total assets | \$ | 225,849 | \$ | 227,180 |
|  |  |  |  |  |
| Liabilities and Stockholders' Equity |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 19,892 | \$ | 22,405 |
| Accrued compensation and benefits |  | 6,503 |  | 6,926 |
| Customer deposits |  | 16,214 |  | 12,253 |
| Dividends payable |  | 2,172 |  | 542 |
| Other accrued liabilities |  | 6,660 |  | 10,454 |
| Total current liabilities |  | 51,441 |  | 52,580 |
|  |  |  |  |  |
| Long-term liabilities |  |  |  |  |
| Post employment benefit obligations |  | 11,146 |  | 11,577 |
| Real estate notes payable |  | 2,467 |  | 3,053 |
| Other long-term liabilities |  | 3,386 |  | 2,690 |
| Total long-term liabilities |  | 16,999 |  | 17,320 |
|  |  |  |  |  |
|  |  |  |  |  |
| Stockholders' equity |  |  |  |  |
| Common stock |  | 54,297 |  | 54,184 |
| Retained earnings |  | 104,526 |  | 104,319 |
| Accumulated other comprehensive loss |  | $(1,414)$ |  | $(1,223)$ |
| Total stockholders' equity |  | 157,409 |  | 157,280 |
| Total liabilities and stockholders' equity | \$ | 225,849 | \$ | $\underline{227,180}$ |

## BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES

Consolidated Statements of Cash Flows - unaudited
(In thousands)

|  | Year Ended <br> November 30, 2013 |  | Year Ended <br> November 24, 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |
| Net income | \$ | 5,096 | \$ | 26,713 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |  |  |  |  |
| Depreciation and amortization |  | 6,198 |  | 5,473 |
| Equity in undistributed income of investments and unconsolidated affiliated companies |  | (770) |  | (347) |
| Provision for restructuring and asset impairment charges |  | - |  | 711 |
| Non-cash portion of lease exit costs |  | - |  | 359 |
| Provision for lease and loan guarantees |  | 40 |  | (41) |
| Provision for losses on accounts and notes receivable |  | 361 |  | 376 |
| Other than temporary impairment of investments |  | - |  | 806 |
| Impairment and lease exit charges on retail real estate |  | 416 |  | - |
| Deferred income taxes |  | 2,282 |  | $(15,822)$ |
| Other, net |  | 276 |  | 642 |
| Changes in operating assets and liabilities |  |  |  |  |
| Accounts receivable |  | (686) |  | $(2,967)$ |
| Inventories |  | 4,847 |  | $(11,307)$ |
| Other current and long-term assets |  | $(4,819)$ |  | (276) |
| Accounts payable and accrued liabilities |  | $(2,601)$ |  | 3,636 |
| Net cash provided by operating activities |  | 10,640 |  | 7,956 |
|  |  |  |  |  |
| Investing activities: |  |  |  |  |
| Purchases of property and equipment |  | $(14,302)$ |  | $(9,000)$ |
| Proceeds from sales of property and equipment |  | 958 |  | 19 |
| Acquisition of retail licensee store |  | - |  | (549) |
| Proceeds from sale of interest in affiliate |  | 2,348 |  | 1,410 |
| Proceeds from sales of investments |  | - |  | 4,854 |
| Purchases of investments |  | $(28,125)$ |  | $(1,781)$ |
| Cash received on notes receivable |  | 89 |  | 1,240 |
| Net cash used in investing activities |  | $(39,032)$ |  | $(3,807)$ |
|  |  |  |  |  |
| Financing activities: |  |  |  |  |
| Repayments of real estate notes payable |  | (549) |  | (570) |
| Issuance of common stock |  | 706 |  | 858 |
| Repurchases of common stock |  | $(1,750)$ |  | $(7,015)$ |
| Taxes paid related to net share settlements of equity awards |  | (226) |  | (16) |
| Excess tax benefits from stock-based compensation |  | 313 |  | - |
| Cash dividends |  | $(2,935)$ |  | $(21,441)$ |
| Net cash used in financing activities |  | $(4,441)$ |  | $(28,184)$ |
| Change in cash and cash equivalents |  | $(32,833)$ |  | $(24,035)$ |
| Cash and cash equivalents - beginning of period |  | 45,566 |  | 69,601 |
| Cash and cash equivalents - end of period | \$ | 12,733 | \$ | 45,566 |

Segment Information - unaudited
(In thousands)

|  | Quarter ended November 30, 2013 |  | Quarter ended November 24, 2012 |  | Year ended November 30, 2013 |  | Year ended November 24, 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales |  |  |  |  |  |  |  |  |
| Wholesale | \$ | 54,631 | \$ | 51,831 | \$ | 215,451 | \$ | 185,187 |
| Retail |  | 51,708 |  | 48,833 |  | 199,380 |  | 171,633 |
| Inter-company elimination |  | $(23,277)$ |  | $(23,852)$ |  | $(93,545)$ |  | $(87,148)$ |
| Consolidated | \$ | 83,062 | \$ | $\underline{76,812}$ | \$ | 321,286 | \$ | 269,672 |
|  |  |  |  |  |  |  |  |  |
| Operating Income (Loss) |  |  |  |  |  |  |  |  |
| Wholesale | \$ | 2,665 | \$ | 1,925 | \$ | 10,883 | \$ | 7,500 |
| Retail |  | 352 |  | 369 |  | $(1,452)$ |  | $(2,067)$ |
| Inter-company elimination |  | 391 |  | 221 |  | 574 |  | 717 |
| Restructuring and asset impairment charges |  | - |  | - |  | - |  | (711) |
| Lease exit costs |  | - |  | - |  | - |  | (359) |
| Consolidated | \$ | 3,408 | \$ | 2,515 | \$ | 10,005 | \$ | 5,080 |

## BASSETT FURNITURE INDUSTRIES, INC. AND SUBSIDIARIES

Supplemental Retail Information--unaudited
(In thousands)

|  | 50 Comparable Stores |  |  |  |  |  | 47 Comparable Stores |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter EndedNovember 30, 2013 |  |  | Quarter EndedNovember 24, 2012 |  |  | Year EndedNovember 30, 2013 |  |  | Year EndedNovember 24, 2012 |  |  |
|  |  | Amount | Percent of Net Sales |  | Amount | Percent of Net Sales |  | Amount | Percent of Net Sales |  | Amount | Percent of Net Sales |
| Net sales | \$ | 47,632 | 100.0\% | \$ | 46,234 | 100.0\% | \$ | 168,968 | 100.0\% | \$ | 157,006 | 100.0\% |
| Cost of sales |  | 23,677 | 49.7\% |  | 24,076 | 52.1\% |  | 86,896 | 51.4\% |  | 81,356 | 51.8\% |
| Gross profit |  | 23,955 | 50.3\% |  | 22,158 | 47.9\% |  | 82,072 | 48.6\% |  | 75,650 | 48.2\% |
| Selling, general and administrative expense* |  | 22,702 | 47.7\% |  | 21,821 | 47.2\% |  | 81,265 | 48.1\% |  | 76,500 | 48.7\% |
| Income from operations | \$ | 1,253 | 2.6\% | \$ | 337 | 0.7\% | \$ | 807 | 0.5\% | \$ | (850) | -0.5\% |


|  | All Other Stores |  |  |  |  |  | All Other Stores |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Quarter EndedNovember 30, 2013 |  |  | $\begin{gathered} \text { Quarter Ended } \\ \text { November 24, } 2012 \\ \hline \end{gathered}$ |  |  | Year EndedNovember 30, 2013 |  |  | Year Ended <br> November 24, 2012 |  |  |
|  | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales | Amount |  | Percent of Net Sales |
| Net sales | \$ | 4,076 | 100.0\% | \$ | 2,599 | 100.0\% | \$ | 30,412 | 100.0\% | \$ | 14,627 | 100.0\% |
| Cost of sales |  | 2,040 | 50.0\% |  | 1,318 | 50.7\% |  | 16,015 | 52.7\% |  | 7,916 | 54.1\% |
| Gross profit |  | 2,036 | 50.0\% |  | 1,281 | 49.3\% |  | 14,397 | 47.3\% |  | 6,711 | 45.9\% |
| Selling, general and administrative expense |  | 2,582 | 63.3\% |  | 1,170 | 45.0\% |  | 15,985 | 52.6\% |  | 7,557 | 51.7\% |
| Pre-opening store costs** |  | 355 | 8.7\% |  | 79 | 3.0\% |  | 671 | 2.2\% |  | 371 | 2.5\% |
| Loss from operations | \$ | (901) | -22.1\% | \$ | 32 | 1.2\% | \$ | $(2,259)$ | -7.4\% | \$ | $(1,217)$ | -8.3\% |

*Comparable store SG\&A includes retail corporate overhead and administrative costs.
**Pre-opening store costs include the accrual for straight-line rent recorded during the period between date of possession and the store opening date, employee payroll and training costs prior to store opening and other various expenses incurred prior to store opening.

